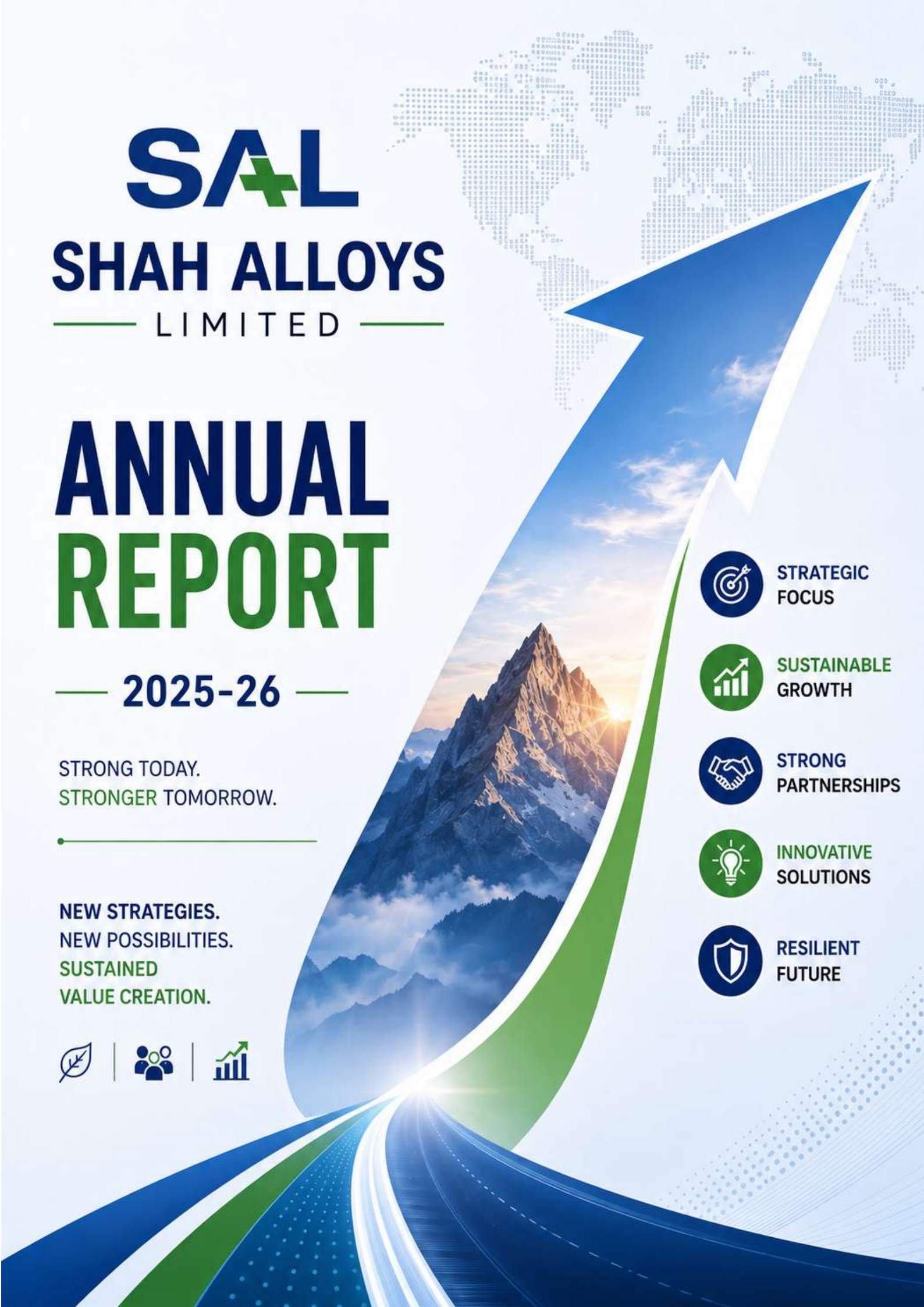




SAL

SHAH ALLOYS

LIMITED

ANNUAL REPORT

2025-26

STRONG TODAY.
STRONGER TOMORROW.

NEW STRATEGIES.
NEW POSSIBILITIES.
SUSTAINED
VALUE CREATION.



STRATEGIC
FOCUS



SUSTAINABLE
GROWTH



STRONG
PARTNERSHIPS



INNOVATIVE
SOLUTIONS



RESILIENT
FUTURE

CORPORATE INFORMATION

BOARD OF DIRECTORS

Shri Rajendrakumar Shah	(DIN: 00020904)	Non-Executive Chairman
Shri Ashok Sharma	(DIN: 00038360)	Whole-Time Director
Shri Rajnikant Vyas	(DIN: 11276226)	Whole Time Director (Appointed w.e.f. 04.09.2025)
Shri Bipin Gosalia	(DIN: 10521360)	Independent Director
Shri Mitesh Jariwala	(DIN: 09396683)	Independent Director
Smt. Nipa Jairaj Shah	(DIN: 10833814)	Independent Director (Appointed w.e.f. 14.08.2025)

CHIEF FINANCIAL OFFICER

Shri Ashok Sharma

COMPAY SECRETARY & COMPLIANCE OFFICER

Shri Narayanlal F. Shah (M.No. A30225)

AUDIT COMMITTEE

Shri Mitesh V. Jariwala, Chairman
Shri Bipin A. Gosalia, Member
Shri Rajendrakumar Shah, Member

NOMINATION AND REMUNERATION COMMITTEE

Shri Mitesh V. Jariwala, Chairman
Shri Bipin A. Gosalia, Member
Shri Rajendrakumar Shah, Member

STAKEHOLDERS' RELATIONSHIP COMMITTEE

Shri Mitesh V. Jariwala, Chairman
Smt. Nipa J. Shah, Member
Shri Ashok Sharma, Member

CORPORATE SOCIAL RESPONSIBILITY COMMITTEE

Shri Ashok Sharma, Chairman
Shri Mitesh V. Jariwala, Member
Shri Rajendrakumar. Shah, Member

REGISTERED OFFICE

5/1 Shreeji House,
B/h M.J. Library, Ashram Road,
Ahmedabad – 380 006

ADMINISTRATIVE OFFICE

Shah Alloys Limited
Corporate House,
Sola-Kalol Road, Village Santej,
Dist.-Gandhinagar-382 721

PLANT

Shah Industrial Estate,
Block No. 2221, Sola – Kalol Road,
Village – Santej, Dist. – Gandhinagar-382 721

STATUTORY AUDITORS

M/s. Parikh & Majmudar, Chartered Accountants,
303, "B" Wing, GCP Business Center,
Opp. Memnagar Fire Station, Nr. Vijay Cross Roads,
Ahmedabad – 380 009

SECRETARIAL AUDITORS

Kamlesh M. Shah & Co.
Practising Company Secretary
801-A, 8th Floor, Mahalaya Complex,
Opp. Hotel President, B/h. Fairdeal House,
Swastik Cross Roads, Off C.G.Road,
Navrangpura, Ahmedabad 380 009

REGISTRAR AND SHARE TRANSFER AGENTS

Bigshare Services Private Limited
(Unit: Shah Alloys Limited)
Office No S6-2, 6th Floor, Pinnacle Business Park,
Next to Ahura Centre, Mahakali Caves Road,
Andheri (East) Mumbai – 400093
Email id.: info@bigshareonline.com
Website : www.bigshare.com

BANKERS TO THE COMPANY

ICICI Bank

CORPORATE IDENTIFICATION NO.

CIN: L27100GJ1990PLC014698

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NOTICE OF THE ANNUAL GENERAL MEETING

NOTICE is hereby given that **36th Annual General Meeting ("AGM")** of the Members of **SHAH ALLOYS LIMITED** will be held on **Friday, 18th September, 2026 at 12:30 P.M.** through Video Conferencing/Other Audio - Visual Means (VC/OAVM) to transact the following businesses:

ORDINARY BUSINESS:

1. To receive, consider and adopt the Audited Financial Statements of the Company on Standalone and Consolidated basis for the financial year ended **31st March 2026**, and the Reports of Board of Directors and the Auditors thereon.

"RESOLVED THAT the Audited Standalone & Consolidated Financial Statements of the Company for the financial year ended **31st March, 2026**, together with the Reports of the Board of Directors and Auditors thereon, as circulated to the Members be and are hereby received, considered and adopted."

2. To appoint a Director in place of **Shri Ashok Sharma (DIN: 00038360)**, who retires by rotation and being eligible, offers himself for re-appointment.

"RESOLVED THAT in accordance with the provisions of Section 152 and other applicable provisions of the Companies Act, 2013 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), **Shri Ashok Sharma (DIN 00038360)**, who retires by rotation as a Director at this **36th Annual General Meeting**, and being eligible, offers himself for re-appointment, be and is hereby re-appointed as a Director of the Company, who shall be liable to retire by rotation".

SPECIAL BUSINESS:

3. **ADOPTION OF NEW SET OF MEMORANDUM OF ASSOCIATION AND ALTERATION OF THE OBJECT CLAUSE BY INSERTION OF ADDITIONAL MAIN OBJECTS**

To consider and, if thought fit, to pass the following resolution as a **SPECIAL RESOLUTION**

"RESOLVED THAT pursuant to the provisions of Sections 4, 13, 15 and other applicable provisions, if any, of the Companies Act, 2013 ("Act"), read with the rules made thereunder, including any statutory modification(s), amendment(s) or re-enactment(s) thereof for the time being in force, and subject to the consent of the Members of the Company be and is hereby accorded for adoption of a new set of Memorandum of Association ("MOA") of the Company, substantially in the format prescribed under the Act and Schedule I thereto, as placed before the Members and initialled by the Chairperson for the purpose of identification.

RESOLVED FURTHER THAT in accordance with Table A of Schedule I of the Act, Clause III (A), III (B) and III(C) of the existing MOA be amended and read as under:

Clause III (A) - "THE OBJECTS TO BE PURSUED BY THE COMPANY ON ITS INCORPORATION ARE:"

Clause III (B) - "MATTERS WHICH ARE NECESSARY FOR FURTHERANCE OF THE OBJECTS SPECIFIED IN CLAUSE III (A) ARE:"

RESOLVED FURTHER THAT the existing Main Objects under Clause III (A) of the MOA be retained and the following additional Main Objects be inserted therein as **Object Nos. 3 and 4:**

- "3. To carry on the business of buying, selling, sourcing, distributing, importing, exporting, trading and otherwise dealing in all kinds of agricultural commodities, metals, precious metals, bullion, energy products, freight and merchandise of every description, whether through physical delivery, spot markets or commodity exchanges, in India or internationally; and to enter into forward contracts, futures, options, swaps and other derivative transactions on commodity exchanges or over-the-counter markets, and obtain membership, enlist and operate as trading-cum-clearing members, institutional clients or participants on any commodity exchanges, clearing corporations and depositories and to comply with the rules, regulations and bye-laws of SEBI and other applicable regulatory authorities.
4. To carry out the business of Real-Estate, Land, Building acquiring, purchasing, selling, owning, holding, leasing, exchanging, developing land, plots, estates, properties and immovable assets of any tenure or description and to act as builders, civil engineers, contractors, developers, colonizers and infrastructure developers for residential, commercial, industrial, layout development or institutional purposes; and to develop, construct, build, maintain, alter, pull down or improve highways, roads, bridges, townships, IT parks, resorts and amusement park, warehouses, cold storages, logistics hubs, industrial sheds, complexes and structural works of all kinds on land owned, leased or acquired by the Company or belonging to any third party under joint venture or development arrangements; and to act as real estate agents, brokers, property managers, consultants, advisors and underwriters and to provide project management, facility management, valuation, consultancy and marketing services in relation to real estate, infrastructure and immovable property ventures."

RESOLVED FURTHER THAT existing clause III (B) consisting sub-clauses 1 to 58 be retained and inserted under clause III (B) of the altered MOA and following additional clause be inserted therein as Clause 59.

59. To invest, deploy, trade, buy, sell, hold, and deal in all kinds of securities, shares, stocks, equities, bonds, debentures, promissory notes, government securities, mutual funds, and commercial papers issued by any corporate body, bank, financial institution, government, or local authority, as well as to engage in trading and dealing in financial derivatives, including index futures, index options, stock futures, stock options, currency derivatives, and interest rate derivatives on any recognized stock exchange or over-the-counter market."

RESOLVED FURTHER THAT existing Clause III(C) consisting sub-Clauses 1 to 53 be retained and inserted as sub-clauses 60 to 112 respectively under clause III (B) of the altered MOA.

RESOLVED FURTHER THAT Clause IV be amended and read as under:

Clause IV – "The liability of the member(s) is limited, and this liability is limited to the amount unpaid, if any, on the shares held by them."

RESOLVED FURTHER THAT the existing Memorandum of Association of the Company be and is hereby substituted by the proposed new Memorandum of Association, incorporating the aforesaid additional Main Objects and otherwise conforming to the applicable provisions of the Companies Act, 2013 and the rules made thereunder.

RESOLVED FURTHER THAT the Board of Directors of the Company ("Board", which term shall include any Committee thereof and/or any person authorised by the Board) be and is hereby authorised to make such modifications, amendments, additions or alterations to the proposed MOA as may be required by the Registrar of Companies, SEBI, Stock Exchange(s) or any other statutory or regulatory authority, to the extent permitted under applicable law.

RESOLVED FURTHER THAT the Board and/or Chief Financial Officer of the Company and/or Company Secretary of the Company, be and is hereby authorised to do all such acts, deeds, matters and things, to execute such documents, instruments and writings, and to make such applications, filings and submissions as may be necessary, proper, desirable or expedient to give effect to this resolution, including filing of the requisite forms and documents with the Registrar of Companies and other statutory and regulatory authorities."

4. ADOPTION OF NEW SET OF ARTICLES OF ASSOCIATION OF THE COMPANY IN CONFORMITY WITH THE COMPANIES ACT, 2013

To consider and, if thought fit, to pass the following resolution as a **SPECIAL RESOLUTION**:

"RESOLVED THAT pursuant to the provisions of Section 5,14 and other applicable provisions, if any, of the Companies Act, 2013 ("Act"), read with the rules made thereunder, including any statutory modification(s), amendment(s) or re-enactment(s) thereof for the time being in force, and subject to such approvals, consents, permissions and sanctions as may be required, the consent of the Members of the Company be and is hereby accorded for adoption of a new set of Articles of Association ("AOA") of the Company, substantially in the format prescribed under the Act and Schedule I thereto, as placed before the meeting and initialled by the Chairperson for the purpose of identification.

RESOLVED FURTHER THAT the existing Articles of Association of the Company be and are hereby substituted by the proposed new Articles of Association incorporating provisions applicable to the Company under the Companies Act, 2013, the rules made thereunder and other applicable laws and regulations.

RESOLVED FURTHER THAT the Board be and is hereby authorised to make such modifications, amendments, additions or alterations to the proposed AOA as may be required by the Registrar of Companies, SEBI, Stock Exchange(s) or any other statutory or regulatory authority, to the extent permitted under applicable law.

RESOLVED FURTHER THAT the Board and/or Chief Financial Officer of the Company and/or Company Secretary of the Company, be and is hereby authorised to do all such acts, deeds, matters and things and to execute all such documents and writings as may be necessary, proper or expedient for giving effect to this resolution."

5. APPROVAL FOR STRATEGIC RESTRUCTURING AND VARIOUS STRATEGIC ALTERNATIVES IN RELATION TO THE STEEL PLANT UNDERTAKING INCLUDING INDUCTION OF STRATEGIC INVESTOR/TECHNOLOGY PARTNER, LEASE, RELOCATION, SALE OR DISPOSAL OF PLANT, MACHINERY AND OTHER MOVEABLE & NON-MOVEABLE ASSETS

To consider and, if thought fit, to pass the following resolution as a **Special Resolution**:

"RESOLVED THAT pursuant to the provisions of Section 180(1)(a) and other applicable provisions, if any, of the Companies Act, 2013 ("Act"), read with the rules made thereunder, the Memorandum and Articles of Association of the Company, the SEBI LODR Regulations, as amended from time to time, and with the consent of the Members be and is hereby accorded to the Board to consider, evaluate, negotiate, structure and implement, from time to time, one or more strategic alternatives in relation to the

Company's Steel Plant operations and undertaking, including the whole or any part thereof.

RESOLVED FURTHER THAT the Board be and is hereby authorized to:

- (a) induct one or more strategic investors, financial investors, technology partners or other investors for bringing in capital, new technology, technical expertise, modernization, expansion, restructuring, revival or improvement of the Company's Steel Plant operations;
- (b) lease, license, operate, manage or otherwise commercially utilise the Steel Plant, plant and machinery and related assets at the existing location;
- (c) relocate, shift or transfer the plant and machinery and other assets to another suitable location and thereafter operate, lease, license or otherwise commercially exploit the same;
- (d) sell, transfer, assign, dispose of or otherwise monetize the plant and machinery, equipment and other operational movable & immovable assets of the Steel Plant to one or more purchasers in part or fully;
- (e) sell, transfer, lease, license, dispose of or otherwise deal with the whole or partial or whole of the Steel Plant or any unit, division or undertaking thereof, by way of asset sale, business transfer, slump sale, lease, license or any other legally permissible mode;
- (f) enter into joint ventures, strategic partnerships, technology arrangements, operating arrangements, management arrangements or other commercial arrangements in relation to the Steel Plant operations; and
- (g) undertake such restructuring, rationalization, reorganization or other strategic arrangement in relation to the Steel Plant operations as may be considered necessary or desirable in the best interests of the Company.

RESOLVED FURTHER THAT the Board be and is hereby authorised to determine the most appropriate alternative or combination of alternatives after considering the commercial, financial, operational, technological and strategic interests of the Company.

RESOLVED FURTHER THAT the Board be and is hereby authorized to determine the consideration, price, lease, rentals, investment amount, tenure, payment terms, valuation, technology arrangements, revenue-sharing arrangements and all other commercial and contractual terms and conditions of any transaction undertaken.

RESOLVED FURTHER THAT the Board be and is hereby authorised to appoint and engage valuers, financial advisors, merchant bankers, investment bankers, legal advisors, technical consultants, transaction advisors and other professionals and to obtain valuation reports, due diligence reports, feasibility reports and other professional opinions as may be considered necessary.

RESOLVED FURTHER THAT the Board be and is hereby authorised to enter into and execute business transfer agreements, asset purchase agreements, sale deeds, lease deeds, licence agreements, investment agreements, shareholders' agreements, joint venture agreements, technology agreements, development agreements, memoranda of understanding, term sheets and all other documents and instruments necessary or expedient for implementing the aforesaid transactions.

RESOLVED FURTHER THAT the proceeds, consideration, rentals, investment proceeds or other amounts received by the Company pursuant to the aforesaid transactions may, subject to applicable laws, be utilised for:

- (a) technology upgradation and modernisation;
- (b) restructuring, revival or expansion of the existing business;
- (c) development and acquisition of real estate and infrastructure projects;
- (d) acquisition of businesses, undertakings or assets;
- (e) strategic investments;
- (f) investment in subsidiaries, associates, joint ventures or special purpose vehicles;
- (g) capital expenditure;
- (h) working capital requirements;
- (i) repayment, reduction or restructuring of borrowings and liabilities; and
- (j) such other lawful business or strategic purposes as may be considered appropriate by the Board in the best interests of the Company.

RESOLVED FURTHER THAT the Board be and is hereby authorised to delegate all or any of the powers conferred upon it under this Resolution to any Director(s), Committee of Directors, Key Managerial Personnel or other officer(s) of the Company."

6. APPROVAL FOR SALE, LEASE, DEVELOPMENT, REDEVELOPMENT, JOINT DEVELOPMENT OR OTHER MONETISATION OF LAND, BUILDINGS AND OTHER MOVEABLE & IMMOVABLE ASSETS OF THE COMPANY

To consider and, if thought fit, to pass the following resolution as a **Special Resolution**:

"RESOLVED THAT pursuant to the provisions of Section 180(1)(a) and other applicable provisions, if any, of the Companies Act, 2013 ("Act"), read with the rules made thereunder, the Memorandum and Articles of Association of the Company, as amended from time to time, and with the consent of the Members of the Company be and is hereby accorded to the Board to acquire, hold, retain, develop, redevelop, construct upon, improve, lease, license, sell, transfer, convey, assign, exchange, monetise or otherwise deal with, in whole or in part, the land, buildings and other immovable properties of the Company, whether presently owned or subsequently acquired, together with the development rights, leasehold rights, easements and other rights and interests attached thereto.

RESOLVED FURTHER THAT the Board be and is hereby authorized to undertake the aforesaid activities through outright sale, lease, license, development agreement, joint development agreement, joint venture, redevelopment arrangement, revenue-sharing arrangement, transfer of development rights, development management arrangement or any other legally permissible mode or structure.

RESOLVED FURTHER THAT the Board be and is hereby authorized to determine, from time to time, the property or properties to be sold, leased, developed, redeveloped, monetized or otherwise dealt with, the nature and structure of the transaction, consideration, sale price, lease rentals, tenure, development rights, payment terms, counterparty and all other commercial and contractual terms.

RESOLVED FURTHER THAT the Board be and is hereby authorized to enter into arrangements with developers, purchasers, lessees, licensees, joint venture partners, strategic investors, financial investors, contractors, Government authorities or any other persons or entities for lease, sale, purchase or optimum utilization and monetization of the Company's land and buildings.

RESOLVED FURTHER THAT the Board be and is hereby authorized to obtain valuation reports from registered valuers and/or other professional advisors, wherever considered necessary, and to determine the commercial terms of any transaction having regard to valuation, market conditions, location, development potential and other relevant considerations.

RESOLVED FURTHER THAT the proceeds, consideration, rentals, development receipts or other amounts received by the Company from such sale, lease, development, redevelopment or monetization may, subject to applicable laws, be utilized for:

- (a) development and acquisition of real estate and infrastructure projects;
- (b) acquisition or development and sale of movable & immovable properties;
- (c) construction and redevelopment activities;
- (d) technology upgradation and modernisation of the Company's business;
- (e) strategic investments and acquisition of businesses or undertakings;
- (f) investment in subsidiaries, associates, joint ventures or special purpose vehicles;
- (g) capital expenditure and working capital;
- (h) repayment or reduction of borrowings and liabilities; and
- (i) such other lawful business or strategic purposes as may be considered appropriate by the Board in the best interests of the Company.

RESOLVED FURTHER THAT the Board be and is hereby authorised to execute all sale deeds, conveyances, lease deeds, licence agreements, development agreements, joint development agreements, joint venture agreements, memoranda of understanding and other documents and instruments necessary.

RESOLVED FURTHER THAT the Board be and is hereby authorised to obtain all necessary approvals, permissions, consents, registrations and clearances from the Members, stock exchanges, SEBI, governmental authorities and other statutory or regulatory authorities, wherever required.

RESOLVED FURTHER THAT the Board be and is hereby authorised to do all such acts, deeds, matters and things and to settle all matters that may arise. Board is delegated all or of its powers to such a person it may deemed fit.

By order of the Board of Directors
For **Shah Alloys Limited**

Sd/-

Narayanlal F. Shah

Company Secretary & Compliance Officer
ACS: A30225

Place : Santej, Gujarat

Date : August 12, 2026

Registered Office:

5/1 Shreeji House,

B/h M.J. Library, Ashram Road, Ahmedabad-380 006

CIN: L27100GJ1990PLC014698

Notes:

1. The Ministry of Corporate Affairs (MCA), vide its General Circular No. 20/2020 dated 5th May, 2020, General Circulation no. 02/2021 dated 13th January, 2021, General Circular No. 3/2022 dated 5th May, 2022 and vide its new General Circular No. 10/2022 dated 28th December, 2022; read with General Circular No. 14/2020 dated 8th April, 2020 and General Circular No. 17/2020 dated 13th April, 2020 (collectively referred to as "MCA Circulars") and other Circular No. SEBI/HO/CFD/ CMD1/CIR/P/2020/79 dated 12th May, 2020 issued by the Securities and Exchange Board of India (SEBI) read with circular no. SEBI/HO/CFD/CMD2/CIR/P/2021/11 dated 15th January, 2021, Circular No. SEBI/HO/CFD/ CMD2/CIR/P/2022/62 dated 13th May, 2022 and vide its new Circular No. SEBI/HO/CFD/ PoD-2/P/ CIR/2023/4 dated 5th January, 2023 (collectively referred to as "SEBI Circulars") permitted the holding of the Annual General Meeting ("AGM") through Video Conferencing (VC) / Other Audio Visual Means (OAVM), without the physical presence of the Members at a common venue during the calendar year 2026. In compliance with the MCA Circulars and applicable provisions of Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the **36th AGM** of the Company shall be convened and conducted through VC / OAVM. The deemed venue for the AGM shall be the Registered Office of the Company.
2. Since this AGM is being held pursuant to the MCA Circulars through VC/OAVM, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the AGM and hence the Proxy Form and Attendance Slip are not annexed to this Notice
3. Pursuant to Section 108 of the Companies Act, 2013, Rule 20 of the Companies (Management and Administration) Rules, 2014 as amended and Regulation 44 of the SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, the Company is pleased to provide the facility of remote e-voting to all members as per the applicable Regulations relating to e-voting. For this purpose, the Company has entered into arrangement with National Securities Depository Limited (NSDL), for facilitating voting through electronic means, as the authorized e-Voting's agency. The facility of casting votes by a member using remote e-voting as well as the e-voting system on the date of the AGM will be provided by NSDL.
4. Pursuant to Section 113 of the Companies Act, 2013, Institutional/Corporate Members (i.e. other than Individuals / HUF, NRI, etc.) can appoint their representatives to attend the AGM through VC/OAVM and vote through e-voting. They are requested to send the scanned copy (PDF/JPEG Format) of their Board or Governing Body Resolution/ Authorisation etc., authorising their representative to attend the AGM through VC/OAVM to the Scrutinizer by e-mail through its registered e-mail address to **kshahcs@yahoo.co.in** with a copy marked to **evoting@ndsl.com** & **cs@shahalloys.com**.
5. The Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 relating to the Special Business to be transacted at the meeting, is annexed hereto.
6. Relevant documents referred to in the accompanying Notice and the Explanatory Statement will remain open and available for inspection by the members at the administrative office of the Company on all working days, except Saturdays and Sundays, during business hours up till the date of the Meeting.
7. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every member participating in securities market. Members holding shares in electronic form are, therefore, requested to submit their PAN to their Depository Participants with whom they are maintaining their DEMAT accounts. Members holding shares in physical form can submit their PAN to the Company or their Share Registrars and Transfer Agents.
8. Information pursuant to Regulations 26(4) and 36(3) of the Listing Regulations and Secretarial Standard - 2 with respect to Directors seeking appointment / re-appointment at AGM is attached hereto. The said Directors have furnished necessary consent / declarations for their appointment / re-appointment.
9. As per Regulation 40 of the Listing Regulations, as amended, with effect from 25th January, 2022, securities of listed companies can be transacted only in dematerialized form for issuance of duplicate securities certificates, Claim from Unclaimed Suspense Account, Renewal/Exchange of Securities Certificate; Endorsement, Sub-division / splitting of Securities Certificate, Consolidation of Securities Certificates/Folios; Transfer; Transmission; Transposition etc. In view of this and to eliminate all risks associated with physical shares and for ease of portfolio management, members holding shares in physical form are requested to consider converting their holdings to dematerialized form. Members can contact the Company or Company's Registrar and Transfer Agents, viz. Bigshare Services Private Limited (RTA), having its office at Office No S6-2, 6th Floor, Pinnacle Business Park, Next to Ahura Centre, Mahakali Caves Road, Andheri (East) Mumbai – 400093, Board No. : 022 6263 8200, **Email id.: info@bigshareonline.com** and quote their DP ID No. /Client ID No. or folio number in all their correspondence.
10. Members are requested to intimate changes, if any, pertaining to their name, postal address, email address, telephone/ mobile numbers, Permanent Account Number (PAN), mandates, nominations, power of attorney, bank details such as, name of the bank and branch details, bank account number, MICR code, IFSC code, etc., to their DPs in case the shares are held in electronic form and

to RTA in case the shares are held in physical form.

11. Members who have not registered their email IDs so far with their depository participants, are requested to register their email IDs for receiving all the Communications including Annual Report, Notices etc. in electronic mode.
12. Pursuant to Section 101 and Section 136 of the Companies Act, 2013 read with relevant Companies (Management and Administration Rules), 2014, and Regulation 36 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, companies can serve Annual Reports and other communications through electronic mode to those members who have registered their e-mail address either with the Company or with the Depository.
13. The businesses set out in the Notice of this AGM will be transacted through electronic voting system. Instructions and other information regarding e-voting are given herein below. The Company / NSDL will also send communication relating to e-voting which inter alia will contain details about User ID and password along with a copy of this Notice to the Members of the Company, separately.
14. In case of joint holders, Member whose name appears as the first holder in the order of names as per the Register of Members of the Company will be entitled to vote.
15. Members holding shares in single name in physical form are advised to make nomination in respect of their shareholding in the Company. The nomination form can be downloaded from the Company's website: www.shahalloys.com.
16. The Notice of the Annual General Meeting and Annual Report of the Company for the year ended **31st March, 2026** is uploaded on the Company's website www.shahalloys.com and may be accessed by the members.
17. Electronic copy of the Annual Report for **2025-26** is being sent to all the members whose email IDs are registered with the Company / Depository Participants(s) for communication purposes unless any member has requested for a physical copy of the same.
18. Members attending the AGM through VC / OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.
19. Since AGM will be held through VC/OAVM, the route map, proxy form and attendance slip are not attached to this Notice.
20. Non-Resident Indian members are requested to inform RTA/respective DPs, immediately of (a) Change in their Residential Status on return to India for the purpose of permanent settlement, along with PAN details, (b) Particulars of their bank account maintained in India with complete name, branch, account type, account number and address of the bank along with PIN Code number, if not provided earlier.

NSDL E-VOTING SYSTEM – FOR REMOTE E-VOTING AND E-VOTING DURING THE ANNUAL GENERAL MEETING

1. Pursuant to the General Circular No. 09/2024 dated September 19, 2024, issued by the Ministry of Corporate Affairs and circular issued by SEBI vide circular no. SEBI/ HO/ CFD/ CFDPoD-2/ P/ CIR/ 2024/ 133 dated October 3, 2024 ("SEBI Circular") and other applicable circulars and notifications issued (including any statutory modifications or re-enactment thereof for the time being in force and as amended from time to time, companies are allowed to hold EGM/AGM through Video Conferencing (VC) or other audio visual means (OAVM), without the physical presence of members at a common venue. In compliance with the said Circulars, EGM/AGM shall be conducted through VC / OAVM.
2. Pursuant to the Circular No. 14/2020 dated April 08, 2020, issued by the Ministry of Corporate Affairs, the facility to appoint proxy to attend and cast vote for the members is not available for this EGM/AGM. However, the Body Corporates are entitled to appoint authorised representatives to attend the EGM/AGM through VC/OAVM and participate there at and cast their votes through e-voting.
3. The Members can join the EGM/AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the EGM/AGM through VC/OAVM will be made available for 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the EGM/AGM without restriction on account of first come first served basis.
4. The attendance of the Members attending the EGM/AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
5. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements)

Regulations 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs dated April 08, 2020, April 13, 2020 and May 05, 2020 the Company is providing facility of remote e-Voting to its Members in respect of the business to be transacted at the EGM/AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-Voting system as well as venue voting on the date of the EGM/AGM will be provided by NSDL.

6. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the EGM/AGM has been uploaded on the website of the Company at www.shahalloys.com. The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively and the EGM/AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility) i.e. **www.evoting.nsdl.com**.
7. EGM/AGM has been convened through VC/OAVM in compliance with applicable provisions of the Companies Act, 2013 read with MCA Circular issued from time to time.
8. Pursuant to SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09th December, 2020 under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to all the demat account holders, by way of a single login credential, through their demat accounts/websites of Depositories/ Depository Participants. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

THE INSTRUCTIONS OF SHAREHOLDERS FOR REMOTE E-VOTING AND E-VOTING DURING AGM AND JOINING MEETING THROUGH VC/OAVM ARE AS UNDER:

The remote e-voting period begins on **Tuesday, 15th September, 2026 at 09:00 A.M.** and ends on **Thursday, 17th September, 2026 at 05:00 P.M.** The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the cut-off date i.e. **Friday, 11th September, 2026**, may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being **Friday, 11th September, 2026**.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL .	- Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section , this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. - If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp - Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. - Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience. NSDL Mobile App is available on  App Store   Google Play 
Individual Shareholders holding securities in demat mode with CDSL	- Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. - After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers’ website directly. - If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Taband then click on registration option. - Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers

Type of shareholders	Login Method
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website. Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/ Member' section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.
Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.
4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****.
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
 - c) How to retrieve your 'initial password'?
 - (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the

attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.

- (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**
6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
 - a) Click on **"Forgot User Details/Password?"** (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b) **Physical User Reset Password?"** (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
8. Now, you will have to click on "Login" button.
9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system. How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on "VC/OAVM" link placed under "Join Meeting".
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to kshahcs@yahoo.co.in with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the ["Forgot User Details/Password?"](#) or ["Physical User Reset Password?"](#) option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on: **022 - 4886 7000** or send a request to NSDL at evoting@nsdl.com

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to cs@shahalloys.com.

2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to cs@shahalloys.com. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A)** i.e. **Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.**
3. Alternatively shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR E-VOTING ON THE DAY OF THE EGM/AGM ARE AS UNDER:-

1. The procedure for e-Voting on the day of the EGM/AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the EGM/AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the EGM/AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the EGM/AGM. However, they will not be eligible to vote at the EGM/AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the EGM/AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE EGM/AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the EGM/AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of "VC/OAVM" placed under **"Join meeting"** menu against company name. You are requested to click on VC/OAVM link placed under Join Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. Shareholders who would like to express their views/have questions may send their questions in advance mentioning their name demat account number/folio number, email id, mobile number at cs@shahalloys.com. The same will be replied by the company suitably.
6. Shareholders who would like to express their views/ask questions during the meeting may pre-register themselves as a speaker by sending their request from their Registered Email address in advance at mail to cs@shahalloys.com between **Friday, 11th September, 2026 (9.00 A.M. IST) and Saturday, 12th September, 2026 (5.00 P.M. IST)** mentioning their name, demat account number/ folio number, email id, mobile number at (company email id). The shareholders who do not wish to speak during the AGM but have queries may send their queries at mail to cs@shahalloys.com between **Friday, 11th September, 2026 (9.00 A.M. IST) and Saturday, 12th September, 2026 (5.00 P.M. IST)** mentioning their name, demat account number/folio number, email id, mobile number at (company email id). These queries will be replied to by the company suitably by email.
7. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.
8. Only those shareholders, who are present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the AGM.

9. If any Votes are cast by the shareholders through the e-voting available during the AGM and if the same shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders shall be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting.

GENERAL INSTRUCTIONS FOR VOTING:

- a. Shri Kamlesh. M. Shah, Practicing Company Secretary, (Membership No. A8356 and COP No. 2072), Address: 801-A, Mahalaya Complex, Opp: Hotel President, B/h. Fairdeal House, Swastik Cross Roads, Navrangpura, Ahmedabad: 380 009, Gujarat, India) has been appointed as the Scrutinizer to scrutinize the e-voting process in a fair and transparent manner.
- b. The Scrutinizer shall within a period not exceeding two (2) working days from the conclusion of the e-Voting period unblock the votes in the presence of at least two (2) witnesses not in the employment of the Company and make a Scrutinizer's Report of the votes cast in favour or against, if any, submit to the Chairman of the Company.
- c. Results declared by the Chairman along with the Scrutinizer's Report shall be placed on the Company's website <http://www.shahalloys.com> and on the website of NDSL within three (3) days of passing of the resolutions at the AGM of the Company. The results shall be communicated to the NSE and BSE Limited and will also be uploaded on website of Stock Exchanges.
- d. Any person, who acquires shares of the Company and become member of the Company after dispatch of the notice and holding shares as of **the cut-off date i.e. Friday, 11th September, 2026**, may obtain the login ID and password by sending a request at www.evotingindia.com.

Note: For detailed instructions for e-voting, please visit website of NDSL.

By order of the Board of Directors
For **Shah Alloys Limited**

Place : Santej, Gujarat
Date : August 12, 2026

Registered Office:
5/1 Shreeji House,
B/h M.J. Library, Ashram Road, Ahmedabad-380 006
CIN: L27100GJ1990PLC014698

Sd/-
Narayanlal F. Shah
Company Secretary & Compliance Officer
ACS: A30225

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013 AND THE RULES FRAMED THEREUNDER**Item No. 3:**

Adoption of New Memorandum of Association and Alteration of Object Clause

The existing Memorandum of Association ("MOA") of the Company contains, inter alia, the following Main Objects.

1. To carry on the business of manufacturing, buying, selling, dealing in, importing, exporting and acting as sellers of all grades, types, qualities, shapes, categories and descriptions of steel and other steel alloy, stainless steel, tool and special steel and allied materials; and
2. To carry on the business of manufacturing, exporting, importing and dealing in castings of all types and descriptions of iron, steel and other steel alloy, stainless steel and special steel.

The existing MOA of the Company was originally framed under the provisions of the erstwhile Companies Act, 1956. In view of the enactment of the Companies Act, 2013 ("Act") and the changes in the statutory and regulatory framework applicable to companies, the Board of Directors considers it appropriate to adopt a new set of MOA in conformity with the provisions of the Act and the applicable provisions of Schedule I thereto.

In addition to adoption of the new MOA, the Company proposes to diversify and expand the scope of its business activities into areas including commodity trading, commodity-related risk management, participation in commodity exchanges, real estate, construction, infrastructure development and allied activities.

Accordingly, it is proposed to insert the following two additional Main Objects as Object Nos. 3 and 4

under Clause III(A) of the MOA.

Proposed Object No. 3 – Commodity Trading and Related Activities

The proposed Object No. 3 is intended to enable the Company to carry on the business of buying, selling, sourcing, distributing, importing, exporting, trading and otherwise dealing in agricultural commodities, metals, precious metals, bullion, energy products, freight and merchandise of every description through physical delivery, spot markets or recognised commodity exchanges, in India and internationally.

The proposed Object No. 3 will also enable the Company, subject to applicable laws and regulatory requirements, to undertake forward contracts, futures, options, swaps and other derivative transactions for the purpose of hedging price risk, managing market exposure and protecting its physical inventory, procurement pipelines and business assets against price volatility.

Further, the proposed Object No. 3 will enable the Company to obtain membership or participation in recognised commodity exchanges, clearing corporations and depositories and to undertake activities permissible for the relevant category of member or participant.

Proposed Object No. 4 – Real Estate, Construction, Infrastructure and Allied Activities

The proposed Object No. 4 is intended to enable the Company to diversify into real estate, construction and infrastructure-related activities.

The proposed object will enable the Company to acquire, purchase, sell, own, hold, lease, exchange, develop and improve land, plots, estates, properties and other immovable assets and to undertake activities as builders, civil engineers, contractors, developers, colonizers and infrastructure developers for residential, commercial, industrial, layout development and institutional purposes.

The proposed object will also enable the Company to undertake development and construction of highways, roads, bridges, townships, IT parks, resorts and amusement parks, warehouses, cold storages, logistics hubs, industrial sheds, complexes and other structural and infrastructure works, either on land owned, leased or acquired by the Company or under joint venture, development or other contractual arrangements with third parties.

Further, the Company may undertake real estate and infrastructure-related services including acting as real estate agents, brokers, property managers, consultants, advisors and underwriters and providing project management, facility management, valuation, consultancy and marketing services, subject to applicable laws and regulatory requirements.

Rationale for Proposed Alteration

The proposed insertion of the aforesaid additional Main Objects is intended to provide the Company with greater flexibility to diversify its operations, explore new business opportunities, optimise utilisation of its resources and create additional avenues for sustainable growth and long-term value creation for its stakeholders.

The Company shall undertake the proposed activities only after obtaining such licences, registrations, approvals, permissions and consents as may be required from the relevant statutory, regulatory or governmental authorities.

The proposed alteration will not affect or restrict the existing business activities of the Company relating to alloy, tool and special steel and iron, steel and special steel castings.

The proposed adoption of the new MOA and alteration of the Object Clause require approval of the Members by way of a Special Resolution pursuant to Section 13 of the Companies Act, 2013.

The proposed new MOA shall be available for inspection by the Members electronically during the period specified in this Notice. Members may also inspect the same at the Corporate Office of the Company during business hours on all working days up to the date of the AGM.

None of the Directors, Key Managerial Personnel ("KMP") of the Company or their respective relatives is concerned or interested, financially or otherwise, in the proposed resolution, except to the extent of their respective shareholding, if any, in the Company.

The Board recommends the Special Resolution set out at **Item No. 3** for approval by the Members.

Item No.4:

The existing Articles of Association ("AOA") of the Company contain provisions which were originally framed under the provisions of the Companies Act, 1956. In view of the enactment of the Companies Act, 2013 and the changes in the statutory and regulatory framework applicable to companies, several provisions of the existing AOA require alignment with the Act and the rules made thereunder.

It is therefore considered expedient to adopt a new set of AOA incorporating the applicable provisions of the Companies Act, 2013 and to replace the existing AOA rather than making amendments at various places.

The proposed AOA is based substantially on the applicable provisions contained in **Table F of Schedule I to the Companies Act, 2013**, together with such provisions as are necessary and appropriate considering the nature of the Company and the applicable laws and regulations.

Accordingly, approval of the Members is sought by way of a Special Resolution pursuant to Section 14 and other applicable provisions of the Act.

A copy of the proposed new AOA shall be available for inspection by the Members electronically in the manner stated in this Notice and shall also be available at the Corporate Office of the Company during business hours on all working days up to the date of the AGM.

None of the Directors, KMP of the Company or their respective relatives is concerned or interested, financially or otherwise, in the proposed resolution.

The Board recommends the Special Resolution set out at **Item No. 4** for approval by the Members.

Item No. 5:

Strategic Restructuring and Steel Plant Alternatives

The Company had earlier intimated to the Stock Exchanges, vide its communication dated 21st July 2025, that the Board had considered and approved the proposal for closure of the entire Iron & Steel Plant operations of the Company situated at Santej, Taluka Kalol, District Gandhinagar, Gujarat, subject to applicable approvals and compliances.

In view of the closure of the plant operations and the changing business and financial environment, the Company is evaluating various strategic alternatives for optimum utilisation of its Steel Plant assets and resources.

The Company is presently considering the following broad alternatives:

1. Strategic Investor / Technology Partner

The Company may induct a strategic investor, financial investor or technology partner for bringing in new technology, technical expertise, capital and other resources for modernisation, restructuring, revival, expansion or improvement of the Company's operations.

2. Lease or Relocation of Plant

The Company may lease out the Steel Plant and related assets at the existing location or may consider shifting/relocating the plant and machinery and other movable assets to another suitable location and thereafter operate, lease or otherwise commercially utilise the same.

3. Sale of Plant and Machinery

The Company may sell or otherwise dispose of the plant and machinery, equipment and other operational movable assets to one or more suitable purchasers if such transaction is considered commercially and strategically beneficial.

4. Monetisation of Available Resources

The Company may generate funds by sale, lease, development, monetisation or other commercial utilisation of available resources, including plant and machinery, land, buildings and other movable or immovable assets.

Accordingly, the Company seeks flexibility to adopt one or more of the above alternatives or a combination thereof.

Valuation of Plant and Machinery

The Company has obtained a valuation report in respect of its plant and machinery from Mr. Vatsalraj J. Dabhi, B.E. (Mech), Chartered Engineer and IBBI Registered Valuer in the asset class of Plant and Machinery, Registration No. IBBI/RV/02/2022/15167.

The valuation report is **dated 30 April 2026**, with valuation as at 31 March 2026. The report states that the basis of valuation is Market Value and the valuation approach adopted is Cost Approach – Depreciated Replacement Cost Method.

The scope of the valuation covers movable assets, namely plant, machinery and equipment situated at the Company's Santej location.

The Fair Market Value reported by the Registered Valuer is:

₹44,19,50,000/- (Rupees Forty-Four Crore Nineteen Lakh Fifty Thousand only)

The valuation report provides the above total value for plant and machinery.

The report contains an asset-wise list of plant and machinery and the aggregate valuation of ₹44.195 crore.

The valuation report is intended as an indicative valuation for assessment and evaluation of the assets. The valuer has stated various limitations, including that no legal investigation of title was undertaken and that the values are indicative and dependent upon the information and assumptions considered in the report.

Accordingly, the above valuation should not be construed as a minimum sale price or as the final consideration for any future transaction.

The valuation report relates only to plant, machinery and equipment and does not constitute a valuation of the Company's land and buildings. Therefore, no value of land or buildings is stated in this Notice on the basis of the aforesaid report.

For any specific transaction involving land/buildings, the Company may obtain a separate valuation from an appropriate registered valuer, wherever considered necessary or required.

As on the date of this Notice, the Company has not committed to any particular purchaser, strategic investor, technology partner, lessee, developer or other counterparty.

The proposed resolution is intended to provide the Board with the necessary flexibility to evaluate and implement the alternative or combination of alternatives that is considered commercially, financially, operationally and strategically appropriate.

The Company shall comply with applicable provisions of the Companies Act, 2013, SEBI LODR Regulations, stock exchange requirements and other applicable laws and shall make transaction-specific disclosures and obtain approvals wherever required.

For listed entities, sale/disposal of a unit, division or whole or substantially the whole of an undertaking is a specified disclosure event under the SEBI framework, and the applicable details are required to be disclosed when the relevant transaction is undertaken.

The Board recommends the Special Resolution at **Item No. 5** for approval of the Members.

None of the Directors, Key Managerial Personnel or their respective relatives is concerned or interested, financially or otherwise, in the proposed Resolution, except to the extent of their respective shareholding, if any, in the Company.

Item No. 6:**Sale, Lease, Development or Monetisation of Land, Buildings and Other Immovable Assets**

The Company owns land, buildings and other immovable properties which may, depending upon their location, present use, development potential and prevailing market conditions, be capable of being utilised more efficiently or monetized.

In view of the Company's proposed diversification into the real estate and infrastructure sectors pursuant to the proposed alteration of its Main Objects, the Company proposes to evaluate various alternatives for optimum utilisation of its land and buildings.

Such alternatives may include.

1. outright sale or transfer;
2. lease or license;
3. development or redevelopment;
4. joint development arrangements;
5. development agreements;
6. joint ventures;
7. revenue-sharing arrangements;
8. transfer or monetization of development rights; and
9. Other commercially and legally permissible arrangements.

The Company may also combine development or monetization of land and buildings with plant and machinery or other assets wherever commercially appropriate and legally permissible.

The objective is to unlock value from existing assets and deploy the resources so generated towards real estate and infrastructure projects, technology upgradation, strategic investments, acquisition of businesses or undertakings, expansion, capital expenditure, working capital, reduction of liabilities and other lawful business purposes.

The proposed resolution does not constitute approval of any identified purchaser, developer, lessee, investor or specific transaction. It is intended to provide the Board with necessary flexibility to evaluate and implement the most suitable alternative from time to time.

Where any transaction constitutes sale, lease or disposal of the whole or substantially the whole of an undertaking or otherwise attracts shareholder approval under applicable law, the Company shall obtain the requisite approval.

The Company shall also comply with applicable SEBI LODR requirements and make such disclosures to the stock exchanges as may be required for any specific transaction.

The Board recommends the Special Resolution at **Item No. 6** for approval of the Members.

None of the Directors, Key Managerial Personnel or their respective relatives is concerned or interested, financially or otherwise, in the proposed Resolution, except to the extent of their respective shareholding, if any, in the Company.

By order of the Board of Directors
For **Shah Alloys Limited**

Place : Santej, Gujarat
Date : August 12, 2026

Registered Office:
5/1 Shreeji House,
B/h M.J. Library, Ashram Road, Ahmedabad-380 006
CIN: L27100GJ1990PLC014698

Sd/-
Narayanlal F. Shah
Company Secretary & Compliance Officer
ACS: A30225

ANNEXURE-A
DETAILS OF THE DIRECTORS RETIRING BY ROTATION AND SEEKING APPOINTMENT IN THE 36TH ANNUAL GENERAL MEETING OF THE COMPANY

[[Pursuant to regulation 36 (3) of the SEBI Listing Obligations & Disclosure Requirements, Regulations, 2015 and Secretarial Standard on General Meeting (SS-2)]

Name of Director	Shri Ashok Sharma (Continuation of Re- Appointment)
DIN	00038360
Designation	Whole- Time Director
Date of Birth	04.01.1956
Age	70
Original Date of Appointment	11.07.2001
Relationship with other Directors Inter se	None
Nature of Expertise in specific functional areas	He holds a Bachelor of Legislative Law (LL.B.), is a certified Company Secretary (CS), and a Chartered Accountant (CA). He possesses over 40 years of rich experience handling senior positions in corporate finance, taxation, compliance, and strategic accounts management.
Qualification	CA, CS, LLB and IRP by IBBI
No. of Equity Shares held in the Company	Nil
Name of listed entities in which person holds Directorship and the list of committees of Board of Directors (across all Companies) in which Chairmanship/ Membership is held	None
Listed entities from which the person has resigned in the past three years	None
Listed entities from which the person has resigned from Chairmanship & Membership in the past three years	None
Relationship with other Directors / Key Managerial Personnel	Not related to any Director / Key Managerial Personnel
Justification for appointment and skills and capabilities required for the role and the manner in which the proposed person meets such requirements	Shri Ashok Sharma (DIN: 00038360), aged 70 years, who fulfils the conditions specified under the Act and Listing Regulations as Whole Time Director of the Company and he is in good health and of sound mind. The Board is also confident of his being able to function and discharge his duties. He is on the Board since July 11 th , 2001.

DIRECTORS' REPORT

Dear Members,

Your Directors are pleased to present the 36th Annual Report of your company on the operations and performance along with the Audited Standalone and Consolidated Financial Statements along with Auditor's Report thereon for the financial year ended on 31st March, 2026.

FINANCIAL HIGHLIGHTS

The financial performance of your Company for the financial year ended 31st March, 2026 is summarized below:

(₹ in Crores)

Particulars	STANDALONE		CONSOLIDATED	
	31 st March, 2026	31 st March, 2025	31 st March, 2026	31 st March, 2025
Total Revenues	48.28	267.28	39.42	267.28
Less: Total Expenditure	35.89	291.08	35.89	281.22
Profit / (Loss) before interest, depreciation, extraordinary item and tax	12.39	(23.80)	3.53	(13.94)
Less: Depreciation and Interest	(6.56)	(9.19)	(6.56)	(9.19)
Profit / (Loss) after depreciation and Interest but before extraordinary item and Tax.	5.83	(32.99)	(3.03)	(23.13)
Less/Add: Extraordinary item	91.61	--	135.60	--
Share of Profit / (Loss) of Associate Concern	--	--	--	(2.29)
Profit after Extraordinary item but before tax	97.44	(32.99)	132.57	(25.42)
Less: Tax Expense / Deferred tax	24.84	(5.69)	24.84	(5.69)
Net Profit available for Appropriation	72.60	(27.30)	107.73	19.73
Balance to be carried forward	72.60	(27.30)	107.73	19.73

STATE OF COMPANY'S AFFAIRS / PERFORMANCE OVERVIEW

The Company's operating revenue reduced substantially during FY 2025–26 following the closure of the existing Iron and Steel plant. Revenue from operations was ₹37.27 crore as against ₹266.52 crore in the previous year. The Company reported a loss before exceptional items and tax of ₹20.19 crore on a standalone basis.

The reported profit after tax of ₹72.60 crore on a standalone basis was substantially influenced by exceptional items arising from asset disposals, disinvestment and settlement of financial liabilities. Accordingly, the reported profit should be read together with the underlying operating performance.

On a consolidated basis, the Group reported revenue of ₹30.43 crore and net profit of ₹107.73 crore. The consolidated results reflect, inter alia, the discontinuation of the equity method following disinvestment in SAL Steel Limited.

MATERIAL CHANGES AND COMMITMENTS AFFECTING FINANCIAL POSITION AND CHANGE IN BUSINESS

There have been material developments subsequent to the close of the financial year and before the date of this Report which are disclosed below.

The Company's Iron and Steel plant at Santej, Gujarat was shut down during August 2025 following the Board's decision dated 21 July 2025, considering technology obsolescence, ageing plant and machinery, higher production costs and continuing losses.

During the year, the Company monetised / disposed of certain plant and machinery and transferred technical know-how and technology as described in the financial results.

Further, at its meeting held on 12 August 2026, the Board approved the proposal to seek Members' approval for strategic alternatives concerning the Steel Plant undertaking and related land, buildings and other immovable assets. The alternatives may include sale, lease, transfer, disposal, development / redevelopment, joint development, strategic partnerships, technology arrangements or other restructuring / commercial arrangements. No specific purchaser or counterparty has been committed as of the date of the disclosure.

The Board also approved the proposal for adoption of a new Memorandum of Association and insertion of additional Main Objects relating broadly to commodity trading and real estate / construction / infrastructure activities, subject to approval of Members and applicable statutory / regulatory approvals.

A registered valuation report dated 30 April 2026, with valuation as at 31 March 2026, placed the Fair Market Value of the Company's plant and machinery at ₹44.195 crore. This is an indicative valuation for assessment and negotiation purposes and is not a final sale consideration or minimum sale price. The valuation does not cover land and buildings

Except for the matters stated above, there have been no other material changes or commitments affecting the financial position of the Company between 31 March 2026 and the date of this Report. Further, except as stated above, there has been no material change in the nature of the business of the Company during the period.

DIVIDEND

In view of the Company's strategic transition, cash requirements and conservation of resources, the Board has not recommended any dividend for the financial year ended 31 March 2026.

TRANSFER TO RESERVES

The Board does not propose to transfer any amount to reserves other than as required to be dealt with in accordance with the applicable accounting framework and statutory requirements.

BUSINESS ACTIVITY

Historically, the Company has been engaged in manufacturing Stainless Steel, Alloy & Special Steel, Carbon / Mild Steel and Armour Steel in flat and long products. During FY 2025–26, the existing Iron and Steel plant operations were shut down. The Company is evaluating strategic alternatives and has proposed expansion of its Main Objects to provide flexibility for future business activities, subject to Member and regulatory approvals.

CHANGES IN AUTHORISED SHARE CAPITAL:

During the financial year 2025-26 there was no change in the Authorised Share Capital of your Company.

CHANGES IN PAID-UP SHARE CAPITAL:

During the financial year 2025-26 there was no change in the Paid-up Share Capital of your Company.

SUBSIDIARIES, JOINT VENTURES AND ASSOCIATE COMPANIES

During the year, the Company disinvested its interest in SAL Steel Limited under a Share Purchase Agreement dated 04 September 2025. Consequently, SAL Steel Limited was treated as an associate up to 31 December 2025 for consolidated reporting purposes, after which the equity method was discontinued.

The Consolidated Financial Statements of the Company and its Associate, viz., SAL Steel Limited, has been prepared in accordance with the relevant IND AS of the Institute of Chartered Accountants of India, duly audited by the Statutory Auditors and form part of the Annual Report and are reflected in the Consolidated Accounts.

Pursuant to the provisions of Section 129(3) of the Act, a statement containing salient features of the financial statements of the

Company's associate in **Form AOC-1** is attached to this report as **Annexure - 1**.

DEPOSITS

The Company has not accepted/received any deposits during the year under report, falling within the ambit of Section 73 of the Companies Act, 2013 (the act) and the Companies (Acceptance of Deposits) Rules, 2014 and no outstanding against the same was pending at the end of financial year 2025-26.

DETAILS OF LOANS, GUARANTEES AND INVESTMENTS UNDER SECTION 186 OF THE COMPANIES ACT, 2013

During the financial year under review, the Company has complied with the applicable provisions of Section 186 of the Companies Act, 2013. Except for investments disclosed in the financial statements, the Company has not granted any loan, provided any guarantee or security, or made any other investment falling within the purview of Section 186 of the Act during the year. The requisite details are disclosed in the Notes forming part of the Financial Statements.

LISTING OF SHARES

The equity shares of the Company are listed on the National Stock Exchange of India Ltd. (NSE) and BSE Limited (BSE). The listing fee for the year 2025-26 has already been paid to the credit of both the Stock Exchanges.

DETAILS OF DIRECTORS OR KMPS APPOINTMENT OR RESIGNATION

The Board of Directors consists of 6 members, of which 3 are Independent Directors including one Women Independent Director as on date of this report.

Directors:

Smt. Nipa Jairaj Shah was appointed as an Additional Independent Director with effect from 14 August 2025, subsequently approved by special resolution passed by the members in their Annual General Meeting held on September 26, 2025.

Shri Rajnikant Amrutlal Vyas was appointed as an Additional Director designated as Whole-Time Director with effect from 04 September 2025, subsequently approved by special resolution passed by the members in their Annual General Meeting held on September 26, 2025.

Shri Prakashkumar Ramanlal Patel ceased to be a Whole-Time Director with effect from 10 September 2025, as reflected in the Company's subsequent corporate disclosures.

Shri Ashok Sharma, Whole-Time Director, retires by rotation at the ensuing AGM and, being eligible, offers himself for re-appointment.

In addition to the matters disclosed elsewhere in this Report, subsequent to the close of the financial year ended 31 March 2026, Shri Ambalal C. Patel, Independent Director of the Company, resigned from the Board with effect from July 13, 2026. The resignation does not have any material financial impact on the Company. The Board has taken note of the resignation and placed on record its appreciation for his contribution and guidance during his tenure.

Key Managerial Person:

There were no changes in with respect to appointment or resignation of key Managerial Persons.

MEETINGS OF THE BOARD AND COMMITTEES

During the financial year ended 31 March 2026, the Board of Directors met at regular intervals to consider and approve, inter alia, the financial results, business operations, statutory compliances, strategic matters, closure and restructuring of the Company's manufacturing operations, asset monetisation, investments and other matters requiring consideration of the Board. The details of meetings of the Board and various Committees of the Board of your Company are given in the Corporate Governance Report annexed herewith as **Annexure-6** and forms part of this report. The intervening gap between the Meetings was within the period prescribed under the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

DECLARATION BY INDEPENDENT DIRECTORS

The Company has received declarations from each of the Independent Directors that they, respectively, meet the criteria of independence prescribed under Section 149 read with Schedule IV of the Act and rules made thereunder, as well as Regulations 16 and 25(8) of the Listing Regulations. Based on the declarations received, the Board considered the independence of each of the Independent Directors in terms of above provisions and is of the view that they fulfil the criteria of independence and are independent from the management.

In the opinion of the Board, there has been no change in the circumstances which may affect their status as Independent Directors of the Company and the Board is satisfied of the integrity, expertise, and experience (including proficiency in terms of Section 150(1) of the Act and applicable rules thereunder) of all Independent Directors on the Board. The Board of Directors of your Company confirms that the Independent Directors have given their confirmation / declaration to your Company, that in terms of Rule 6(3) of the Companies (Appointment and Qualification of Directors) Rules, 2014, as amended, they have registered themselves with the Independent Director's database maintained by the Indian Institute of Corporate Affairs and will undergo the online proficiency self-assessment test within the specified timeline, unless exempted under the aforesaid Rules.

BOARD DIVERSITY

A diverse Board enables efficient functioning through differences in perspective and skill, and also fosters differentiated thought processes at the back of varied industrial and management expertise, gender, knowledge and geographical background. The Company follows diverse Board structure.

BOARD EVALUATION

As per the provisions of the Companies Act, 2013 and SEBI (Listing Obligation and Disclosure Requirements) Regulations 2015, the formal annual evaluation was carried out for the Board's own performance, its committee & Individual Directors. The manner and detail in which evaluation was carried out is stated in the Corporate Governance Report which is annexed and forms a part of this report.

INTERNAL FINANCIAL CONTROL SYSTEM AND THEIR ADEQUACY:

The Company has in place adequate internal financial controls with reference to financial statements and such internal financial controls are operating effectively. Your Company has adopted policies and procedures for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, safeguarding of its assets, prevention and detection of frauds and errors, accuracy and completeness of the accounting records, and timely preparation of reliable financial disclosures.

The details in respect of internal financial control and their adequacy are included in Management Discussion and Analysis Report, which forms part of this report.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

The particulars related to conservation of energy, technology absorption and foreign exchange earnings and outgo as required to be disclosed under Section 134(3) (m) of the Act read with Rule 8 of the Companies (Accounts) Rules, 2014, is annexed herewith as **Annexure – 2** to this Report.

RISK MANAGEMENT

The Company has in place a robust risk management framework which identifies and evaluates business risks and opportunities. The Company recognises that the applicable risks need to be managed and mitigated to protect the interest of the shareholders and stakeholders, to achieve business objectives and enable sustainable growth. The Audit committee ensures that the Company is taking appropriate measures to achieve prudent balance between risk and reward in both ongoing and new business activities. The Committee reviews strategic decisions of the Company and on regular basis, reviews the Company's portfolio of risks and considers it against the Company's Risk Appetite. The Committee also recommends changes to the Risk Management Technique and / or associated frameworks, processes and practices of the Company.

WHISTLE BLOWER POLICY/VIGIL MECHANISM

The Company had implemented a vigil mechanism, where by employees, directors and other stakeholders can report matters such as generic grievances, corruption, misconduct, fraud, misappropriation of assets and non-compliance of code of conduct to the Company. The policy safeguards the whistleblowers to report concerns or grievances and also provides a direct access to the Chairman of the Audit Committee. During the year under review none of the personnel has been denied access to the Chairman of Audit Committee.

DIRECTORS' RESPONSIBILITY STATEMENT

In Compliance with Section 134 (3) (c) and Section 134(5) of the Companies Act, 2013, the Board of Directors to the best of their knowledge and hereby confirm the following:

- a) in the preparation of the annual accounts for the financial year ended 31st March 2026, as far as possible and to the extent, if any, accounting standards mentioned by the auditors in their report as not complied with, all other applicable accounting standards have been followed along with proper explanation relating to material departure;
- b) the Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and profit and loss account of the Company for that period;
- c) the Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- d) the Directors had prepared the annual accounts on a going concern basis;
- e) the Directors had laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and were operating effectively; and
- f) the Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

POLICY ON DIRECTORS' APPOINTMENT AND REMUNERATION

The policy of the Company on Director's appointment and remuneration, including criteria for determining qualifications, independence and other matters as provided under sub-section (3) of Section 178 of the Companies Act, 2013 is available on the Company's website at www.shahalloys.com.

PREVENTION OF SEXUAL HARASSMENT AT WORKPLACE {DISCLOSURE AS REQUIRED UNDER SECTION 22 OF SEXUAL HARASSMENT OF WOMEN ATWORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013}

In accordance with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, a committee has been established at the offices for this purpose. There were no complaints pending for the redressal at the beginning of the year and no complaints received during the financial year.

PARTICULARS OF THE EMPLOYEES

Disclosures pertaining to remuneration and other details as required under Section 197(12) of the Companies Act, 2013, read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are annexed to this Report as **Annexure-3**

Further, particulars of employees remuneration, as required under section 197(12) of the Companies Act, 2013, read with Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, are not applicable since there was no employee of the Company including Executive Directors who was in receipt of remuneration in excess of the limits set out in the said rules.

RELATED PARTY TRANSACTIONS

All contracts/ arrangements/ transactions entered by your Company during the financial year under review with related parties were in the ordinary course of business and on an arm's length basis and is in compliance with the applicable provisions of the Act and the Listing Regulations.

All related party transactions are placed before the Audit Committee and before the Board for their approval. Prior omnibus approval of the Audit Committee is obtained for the transactions which are of a foreseen and repetitive nature. The transactions entered into pursuant to the omnibus approval so granted are audited and a statement giving details of all related party transactions is placed before the Audit Committee and to the Board of Directors at their Board Meetings for their approval on a quarterly basis.

There are no material related party transactions which are not in ordinary course of business or which are not on arm's length basis and hence there is no information to be provided as required under Section 134(3)(h) of the Companies Act, 2013 read with Rule 8(2) of the Companies (Accounts) Rules, 2014. The details of transactions with related parties as required are provided in Form AOC-2 annexed as **Annexure - 4**. The policy on Materiality on Related Party Transactions and manner of dealing with Related Party Transactions as approved by the Board is uploaded on your Company's website www.shahalloys.com.

None of the Independent Directors has any pecuniary relationships or transactions vis-a-vis your Company.

A statement of related party transactions pursuant to Indian Accounting Standard (Ind AS) - 24 forms a part of notes to accounts

DISCLOSURE OF ACCOUNTING TREATMENT

The financial statements have been prepared in accordance with Indian Accounting Standards (IND AS). The Company has prepared these financial statements to comply in all material respects with the IND AS, notified under section 133 of the Companies Act, 2013 ("the Act") read together with paragraph 7 of the Companies (Accounts) Rules 2014.

CORPORATE SOCIAL RESPONSIBILITY

As per the provisions of Section 135 of the Companies Act, 2013 and Rules made thereunder, the amount required to be spent on CSR activities during the year under review, is ₹ NIL/-. Hence, the Company has not spent any amount during the Financial Year ended 31st March, 2026. The requisite details of CSR activities carried by the Company pursuant to Section 135 of the Companies Act, 2013 is not applicable. The composition and other details of the CSR Committee is included in the Corporate Governance Report which form part of the Board's Report. The Board in its meeting held on 30th May, 2026, review/revised the existing CSR Policy of the company to harmonise with the amended carried out by the Ministry of Corporate Affairs in the Companies (CSR Policy Rules), 2014.

AUDITORS AND AUDIT REPORTS

a) Statutory Auditors

Members at its 32nd Annual General Meeting held on September 23, 2022 approved the re-appointment of M/s. Parikh & Majmudar, Chartered Accountants, as statutory auditors for a terms of five years as per provisions of the Companies Act, 2013.

Statutory Auditors' Report

The observations of Statutory Auditor in its reports on standalone and consolidated financials are self-explanatory and therefore do not call for any further comments.

Details in respect of frauds reported by auditors

There were no instances of fraud reported by the auditors.

b) Cost Auditors

Pursuant to the provisions of Section 148 of the Companies Act, 2013 read with the Companies (Cost Records and Audit) Rules, 2014, the Company had appointed M/s. Ashish Bhavsar & Associates, Cost Accountants, as the Cost Auditors of the Company for conducting the audit of the cost records for the financial year 2025–26.

The Cost Audit Report for the financial year ended 31 March 2026 has been duly received by the Company from the Cost Auditors. The Company shall file the same with the Central Government within the prescribed period, as applicable.

The Cost Auditors have confirmed their eligibility and compliance with the applicable provisions of the Companies Act, 2013 and the rules made thereunder.

Further, based on the present level of operations and turnover of the Company, the Company does not fall within the prescribed threshold limits requiring maintenance of cost records and appointment of a Cost Auditor under Section 148 of the Companies Act, 2013 read with the Companies (Cost Records and Audit) Rules, 2014, as applicable for the financial year 2026–27. Accordingly, the Company is not required to appoint a Cost Auditor for the financial year 2026–27.

The Company shall continue to monitor the applicability of the provisions relating to maintenance of cost records and cost audit and shall comply with the applicable requirements if the provisions become applicable in any subsequent financial year.

Disclosure on maintenance of Cost Records.

The Company made and maintained the Cost Records under Section 148 of the Companies Act, 2013 (18 of 2013) for the Financial Year 2025-26.

c) Internal Auditor

The Company has appointed an Independent firm of Chartered Accountants to act as an Internal Auditor as per suggestion of auditors and recommendation of the Audit Committee in order to strengthen the internal control system for the Company.

d) Secretarial Auditor

Pursuant to the provisions of Section 204 of the Companies Act, 2013 read with rules made thereunder, the Board of Directors has appointed M/s Kamlesh Shah & Co., Practicing Company Secretaries, as Secretarial Auditor to conduct Secretarial Audit of the Company for the term of Five Financial year commencing from FY 2025-26 till FY 2029-30 subject to approval of members at the 35th Annual General Meeting of the company.

Secretarial Audit Report

In terms of Section 204 of the Companies Act, 2013 and Regulation 24A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a Secretarial Audit Report given by the Secretarial Auditors in Form No. MR-3 is annexed with this Report as **Annexure - 5**. There are no qualifications, reservations or adverse remarks made by Secretarial Auditors in their Report.

Annual Secretarial Compliance Report

A Secretarial Compliance Report for the financial year ended 31st March, 2026 on compliance of all applicable SEBI Regulations and circulars/ guidelines issued thereunder, was obtained from M/s Kamlesh Shah & Co., Practicing Company Secretaries, Secretarial Auditor.

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

A certificate of Non-Disqualification of Directors for the Financial Year 2025-26, pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015) issued by Practicing Company Secretary is annexed to this report as **Annexure - 8**.

CORPORATE GOVERNANCE REPORT

The Company is committed to observe good corporate governance practices. The report on Corporate Governance for the financial year ended March 31, 2026, as per regulation 34 (3) read with Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 forms part of this Annual Report as **Annexure - 6**.

BOARD'S RESPONSE ON THE REMARKS MADE BY STATUTORY AUDITORS

The Directors submit their explanations to various observations made by the Auditors in their report for the year 2025-26. Para nos. of Auditors' Report and reply are as under:

Para 1 of Standalone and Consolidated Independent Auditor's Report

On account of non-payment of principle and interest to the Banks, debts were declared NPA by the Banks. Since Company has entered into onetime settlement with banks and financial institutions (FI) and negotiated, settled and paid the dues amicably with the remaining Banks and FI, hence it did not provide for interest.

Para 2 of Standalone and Consolidated Independent Auditor's Report

It is expected that the impact of "Effective Interest Method" to the Finance Cost as per the Requirements of IND AS 109 on the financial Results will not be material enough and hence, the Management has not given effect of the same in the consolidated financial results.

Annexure A to Standalone Independent Auditors' Report - Para viii

As per the scheme sanctioned by CDR (EG), consortium bankers were required to give working capital for the optimal utilization of production capacity. However, in the absence of non-availability of funds from the lenders, the accruals were not in line with the sanctioned scheme and hence Company could not utilize optimally its production capacity. In view of this, company was not able to make payments to banks/institutions and debenture holders as per the sanctioned scheme. However, before due date of repayment, Company had approached Hon'ble BIFR for declaring it as a Sick company under Section 3(1)(0) of the SICA and was declared so before the due date, i.e., September 2011. On account of sick status of the company, payments will be made as per the scheme as may be approved by the Hon'ble BIFR.

Almost all of the banks have assigned the debts to various Asset Reconstruction Companies (ARCs). Company has entered into Settlement Agreements with ARCs. Company has made settlement proposal with other banks, financial institution and ARCs. Company has negotiated and settled and paid all the outstanding with lenders and ARCs' for settlement of debts and expecting a settlement soon with the remaining banks & FIs.

Para 3 of Consolidated Independent Auditor's Report

It is expected that the loss of allowance if any as per Expected credit loss Method on the financial assets will not be material enough and hence, the Management has not given effect of the same in the consolidated financial results.

Clarification on Outstanding shown in the Audited Financial Statement if any

Any outstanding shown in the Audited Financial statement/audit report is not the confirmation of debt.

DISCLOSURE UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016

There was no application admitted under Insolvency and Bankruptcy Code, 2016 (31 of 2016) by or against the Company during the year under review.

SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS

No significant material order(s) were passed by the regulators/ courts which would impact the going concern status of the Company and its future operations during the year under review.

ANNUAL RETURN

In accordance with the provisions of Sections 92 and 134(3)(a) of the Act read with the Companies (Management and Administration) Rules, 2014, the Annual Return in e-form MGT-7 for the financial year ended 31st March, 2026 has been uploaded on the website of the Company at www.shahalloys.com.

GENERAL

Your Directors state that no disclosure or reporting is required in respect of the following matters as there were no transactions on these matters during the year under review:

- Details relating to deposits covered under Chapter V of the Act.
- Issue of equity shares with differential rights as to dividend, voting or otherwise.
- Issue of shares (including sweat equity shares) to employees of the Company under any scheme save and except Employees' Stock Options Schemes referred to in this Report.
- Neither the Managing Director nor the Whole-time Directors of the Company receive any remuneration or commission from any of its subsidiaries.
- No significant or material orders were passed by the Regulators or Courts or Tribunals which impact the going concern status and Company's operations in future.
- No fraud has been reported by the Auditors to the Audit Committee or the Board.
- There has been no change in the nature of business of the Company.
- There is no proceeding pending under the Insolvency and Bankruptcy Code, 2016 during the Financial Year 2025-26.

APPRECIATION

Your Directors place on record its appreciation for the support and co-operation your Company has been receiving from its investors, customers, vendors, bankers, financial institutions, business associates, Central & State Government authorities, Regulatory authorities and Stock Exchanges. Your Board looks forward for the long-term future with confidence, optimisms and full of opportunities.

CAUTIONARY STATEMENT

Statement in the Board's Report and the Management Discussion and Analysis describing your Company's objectives, expectations or forecasts may be forward-looking within the meaning of applicable securities laws and regulations. Actual results may differ materially from those expressed in the statement. Important factors that could influence your Company's operations include global and domestic demand and supply conditions affecting selling price of finished goods, input availability and prices, changes in government regulations, tax laws, economic developments within the country and other factors such as litigation and industrial relations.

By order of the Board of Directors

Sd/-

Rajendrakumar Shah

Chairman

(DIN: 00020904)

Place : Santej, Gujarat

Date : 12th August, 2026

Registered Office:

5/1 Shreeji House,

B/h M.J. Library, Ashram Road, Ahmedabad-380 006

CIN: L27100GJ1990PLC014698

Form AOC-1

(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)
Statement containing salient features of the financial statement of subsidiaries/associate companies/joint ventures

PART "A": SUBSIDIARIES

(Information in respect of each subsidiary to be presented with amounts in ₹ Crores)

Company does not have subsidiary company; therefore Part A is not applicable

PART "B": ASSOCIATES AND JOINT VENTURES

Particulars	SAL Steel Limited
Name of Associate	SAL Steel Limited
Date till the Company is an Associate Company	31 December 2025*
Date on which the Associate was acquired	28 January 2014
Shares of Associate held by the Company at the beginning of the year	30256989
Number of Shares held as on 31.03.2026	19500000
Amount of Investment in Associate	Rs.48.75 Cr.
Extent of Holding (%)	13.47%
Description of how there is significant influence	NIL
Reason why the Associate is not consolidated	Ceased to be an Associate w.e.f. 31 December 2025
Net worth attributable to the Company's shareholding as per latest audited Balance Sheet	Rs. 112.35 Cr.
Profit/ (Loss) for the year in Standalone	Rs.72.05 Cr.
Profit/ (Loss) for the year in Consolidation	Rs. 107.18 Cr.
Profit / (Loss) not considered in Consolidation	Subsequent to cessation of associate status

***Important:** SAL Steel Limited was an associate of the Company **up to 31 December 2025**. Accordingly, the consolidated financial statements recognise the Company's share of results of the associate up to that date and discontinue the equity method thereafter.

- Names of associates or joint ventures which are yet to commence operations - None
- Names of associates or joint ventures which have been liquidated or sold during the year –

During the financial year 2025–26, the Company entered into a Share Purchase Agreement dated 04 September 2025 for disinvestment of its investment in SAL Steel Limited. Consequently, SAL Steel Limited ceased to be an associate of the Company with effect from 31 December 2025.

The Company has accordingly discontinued the equity method of accounting for its investment in SAL Steel Limited from the date on which the associate relationship ceased. The resulting gain / loss arising on discontinuation of the equity method has been recognised in the consolidated financial statements in accordance with the applicable Indian Accounting Standards

For and on behalf of the Board

Date : 12th August, 2026
Place : Santej, Gujarat

Sd/-
Rajendrakumar Shah
Chairman
(DIN: 00020904)

Conservation of energy, technology absorption and foreign exchange earnings and outgo (Section 134(3)(m) of the Companies Act, 2013, read with Rule 8(3) of the Companies (Accounts) Rules, 2014 for the year ended 31st March, 2026)

A. CONSERVATION OF ENERGY

(a) Energy conservation measures taken:-

Your company gives priority to Energy conservation. It regularly reviews measures to be taken for Energy Conservation/ Consumption and its effective utilization.

(b) Total energy consumption and energy consumption per unit of production:

(I)

		2025-26	2024-25
1	ELECTRICITY		
	(a) Purchased		
	Unit (Kwh)	569700	3,67,92,863
	Total Amount (₹)	1,49,35,409	35,99,48,079
	Rate / Unit (₹)	26.22	9.78
	(b) Own Generation		
	(i) Through Diesel Generator Unit (Kwh)		
	Unit Per Ltr of Diesel Oil	Nil	Nil
	Cost / Unit (₹)	Nil	Nil
	(ii) Through Steam Turbine / Generator Unit (Kwh)		
	Unit Per Kg of Lignite	Nil	Nil
	Cost Lignite / Unit (₹)	Nil	Nil
	Cost Coal / Unit (₹)	Nil	Nil
	Cost Coal & Lignite / Unit (₹)	Nil	Nil
2	COAL (Including Coal Fines)	Nil	Nil
	Quantity (MT)	Nil	Nil
	Total Cost (₹)	Nil	Nil
	Average Rate (₹)	Nil	Nil
3	FURNACE OIL		
	(used in the generation of power)		
	Quantity (K Ltr)	Nil	Nil
	Total Cost (₹)	Nil	Nil
	Average Rate (₹)	Nil	Nil
4	OTHERS – LIGNITE		
	(used in the generation of steam)		
	Quantity (K Tonns)	Nil	Nil
	Total Cost (₹)	Nil	Nil
	Average Rate (₹)	Nil	Nil

(II) CONSUMPTION PER M.T. OF PRODUCTION

Particulars of Product	2025-26	2024-25
Electricity (in Unit)	194	739
Furnace Oil	Nil	Nil
Coal(Specify quantity)	Nil	Nil
Others	Nil	Nil

B. TECHNOLOGY ABSORPTION

(I) Research and Development (R & D)

Particulars	2025-26	2024-25
1. Specific areas in which R&D carried out by the company.	Nil	Nil
2. Benefits derived as a result of the above R&D	Nil	Nil
3. Future plan of action:	Nil	Nil
a. Capital		
b. Recurring		
c. Total		
d. Total R&D expenditure as a percentage of total turnover		

(III) Technology absorption, adaptation:

Particulars	2025-26	2024-25
Company has not carried out research, development & innovation activities.		
1. Efforts, in brief, made towards technology absorption, adaptation and innovation.	Nil	Nil
2. Benefits derived as a result of the above efforts, e.g. product improvement, cost reduction, product development, import substitution etc.	Nil	Nil
3. In case of imported technology (imported during the last 5 years reckoned from the beginning of the financial year), following information may be furnished:	Nil	Nil
a. Technology imported		
b. Year of import		
c. Has technology has been fully absorbed		
d. If not fully absorbed, areas where this has not taken place, reasons therefore and future plans of action.		

C. FOREIGN EXCHANGE EARNINGS AND OUTGO (₹ IN CR.)

Particulars	2025-26	2024-25
1) EARNINGS & OUTGO		
a. Foreign Exchange earnings	NIL	NIL
b. Foreign Exchange outgo	NIL	NIL
2) TOTAL FOREIGN EXCHANGE USED AND EARNED		
As per notes on account		

For and on behalf of the Board

Sd/-

Rajendrakumar Shah

Chairman

(DIN: 00020904)

Date : 12th August, 2026

Place : Santej, Gujarat

A. Details pursuant to the provisions of Section 197(12) of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

Relevant Clause under Rule 5(1)	Prescribed Requirements	Particulars
(i)	Ratio of the remuneration (excluding Commission) of each director to the median remuneration of the employees of the Company for the financial year	i. Shri Ashok Sharma (Whole Time Director & CFO) – 41.67:1 ii. Shri Rajnikant Vyas (Whole Time Director) – 8.24:1 iii. Shri Prakash Patel (Whole Time Director) – 16.18:1
(ii)	Percentage increase in remuneration (excluding Commission) of each director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year	i. Shri Ashok Sharma (Whole Time Director & CFO) – no change ii. Shri Rajnikant Vyas (Whole Time Director) – N.A. iii. Shri Prakash Patel (Whole Time Director) – N.A. iv. Shri Narayanlal F. Shah (Company Secretary) - N.A.
(iii)	Percentage decrease in the median remuneration of employees in the financial year	72.32%
(iv)	Number of permanent employees on the rolls of company	16
(v)	Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration	Average decrease in remuneration of Managerial Personnel – 1.89% Average decrease in remuneration of employees other than the Managerial Personnel – 72.18%
(vi)	Affirmation that the remuneration is as per the remuneration policy of the Company	The remuneration is as per the Nomination and Remuneration Policy for the Directors, Key Managerial Personnel and Other Employees of the Company, formulated pursuant to the provisions of Section 178 of the Companies Act, 2013

B. Statement Showing Particulars of Employees Pursuant to the Provisions of Section 197(12) of the Companies Act, 2013 Read with Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

Since the remuneration paid to any of the employees does not exceeds the limits specified under the provisions of Section 197 of the Companies Act, 2013 and Rule 5(2) and 5(3) of the Rules, therefore disclosure requirements regarding the details of employee remuneration are not applicable to the Company.

For and on behalf of the Board

Sd/-

Rajendrakumar Shah

Chairman

(DIN: 00020904)

Date : 12th August, 2026

Place : Santej, Gujarat

FORM NO. AOC -2

Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014

Form for Disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub section (1) of section 188 of the Companies Act, 2013 including certain arm's length transaction under third proviso thereto.

1	Details of contracts or arrangements or transactions not at Arm's length basis.							
	Name (s) of the related party	Nature of transaction	Duration of the transaction	Duration of the transaction	Justification for transactions'	Date of approval by the Board	Amount paid as advances	Date of special resolution
	NIL	NIL	NIL	NIL	NIL	NIL	NIL	NIL

2	Details of material contracts or arrangement or transactions at arm’s length basis						
	Name (s) of the related party	Nature of relationship	Nature of transaction	Duration of the transaction	Transactions value (in ₹)	Date of approval by the Board	Amount paid as advances
	S.A.L. Steel Ltd.	Associate	Purchase of Power	2025-26	NIL	These RPTs are in the ordinary course of business and are at arms’ length basis and are approved by the Audit Committee and the Board in their meeting held on May 30, 2025 these are reported to the Audit Committee / Board at their quarterly meetings.	N.A.
			Purchase of material		16,98,696		
			Sale of material & Services		10,47,22,333		
			Sale of assets		42,00,00,000		

For and on behalf of the Board

Sd/-

Rajendrakumar Shah

Chairman

(DIN: 00020904)

Date : 12th August, 2026

Place : Santej, Gujarat

FORM NO. MR-3

SECRETARIAL AUDIT REPORT**FOR THE FINANCIAL YEAR ENDED ON 31ST MARCH, 2026**

[Pursuant to section 204(1) of the Companies Act, 2013 and rule 9 of the Companies
(Appointment and Remuneration of Key Managerial Personnel) Rules, 2014]

To,
The Members,
SHAH ALLOYS LIMITED
CIN: L27100GJ1990PLC014698

I/we have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **SHAH ALLOYS LIMITED** (Hereinafter called the Company). Secretarial Audit was conducted in a manner that provided me/us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on my/our verification of the records of **SHAH ALLOYS LIMITED**, books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the company, its officers, agents and authorized representatives during the conduct of secretarial audit, I/We hereby report that in my/our opinion, the company has, during the audit period covering the **financial year ended on 31st March 2026** complied with the statutory provisions listed hereunder and also that the company has proper Board-processes and compliances mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I/We have examined the books, papers, minute books, forms and returns filed and record maintained by **SHAH ALLOYS LIMITED (CIN: L27100GJ1990PLC014698)** for the financial year ended on 31st March, 2026 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made there under; subject to our observation in this report.
- (ii) The Securities Contracts (Regulations) Act, 1956 ('SCRA') and the rules made there under;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulation made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings: **(NOT APPLICABLE FOR THE YEAR UNDER REVIEW)**.
- (v) The following Regulations and guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'): -
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeover) Regulations, 2011;
 - (a) The Annual Disclosure of shareholding by Promoters/ Directors as per Regulation 31(4) is made for the year under review. The company has entered in to arrangements for System Driven Disclosure to be maintained by Depositories. An Annual Disclosure of Holding of shares by promoters or any changes therein under Regulation 30 are being made by depository under Automated Route to the Stock Exchange.
 - (b) The Company has Sold its Shareholding of 1,07,56,989 Equity shares of ₹ 10/- each (Free Holding) in S A L Steel Limited which the Company holds as One of the Co Promoters of S A L Steel Limited to M/s. Sree Metaliks Private Limited on Off Market Transfer pursuant to Share Purchase Agreement dated September 04, 2025). The Company has filed declaration Under Regulation 29 of SEBI (SAST) 2011 with BSE and NSE in time.
 - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015. The Company has installed a Structural Digital Database Software in a computer system with password protection for access and making entries therein. The company has made all entries therein for all the UPSI Sharing with Directors, Promoters, KMP, all other professional persons and persons who are deemed to have access to such UPSI from time to time during the year under review. The Company has filed Compliance Certificate on a quarterly basis to the stock exchange in time.
 - (a) The Company has made Disclosure under SEBI (PIT) Regulations to BSE and NSE in Prescribed form in time for Off Market Sale of its shareholding (Investment as Promoter in SAL STEEL Limited) of 1,07,56,989 Equity shares on Off Market Transfer basis pursuant to Share Purchase Agreement Dated September 04, 2025)

- (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended from time to time; **(NOT APPLICABLE FOR THE YEAR UNDER REVIEW).**
- (d) Securities And Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021; **(NO ESOS OR ESOPS WERE ISSUED DURING THE YEAR UNDER REVIEW)**
- (e) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Debt Securities) Regulations, 2021; **(NOT APPLICABLE FOR THE YEAR UNDER REVIEW)**
- (f) The Securities and Exchange Board of India (Registrar to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client. The Company is submitting on quarterly basis Certificate/ Confirmation u/r. 74(5) of SEBI (Depositories and Participants) Regulations and Annual Confirmation/ Certificate from RTA signed by Company also as per Regulation 7(3) of SEBI (LODR) 2015 is done away from compliance as per SEBI (LODR) amendments.
- (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; **(NOT APPLICABLE FOR THE YEAR UNDER REVIEW)**
- (h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; **(NOT APPLICABLE FOR THE YEAR UNDER REVIEW)**
- (i) Securities And Exchange Board of India (Listing Obligations and Disclosure requirements) Regulations) 2015 as amended up to the date is complied with subject to our observations in separate Annexure-C of this report.
- (vi) As stated in the **Annexure – A** – all the laws, rules, regulations are applicable specifically to the company.
- (vii) No other major corporate events occurred during the year and various compliances made by the Company with applicable Laws, Rules, Regulations, Listing Regulations etc. except.
 - (1) Sale of major Shareholding in S A L Steel Limited wherein the company is promoter to the extent of 1,07,56,989 shares on Off Market Sell basis pursuant to Share Purchase Agreement. Due to this Transaction and after the Open Offer with change of Management made by Shree Metaliks Pvt Ltd and others as per Share Purchase Agreement, M/s. SAL Steel Limited has now ceased to be an Associate/ Group Company.
 - (2) During the year the company has made a disclosure u/r. 30 of SEBI (LODR) 2015 to the on 21/07/2025 that it has closed the operations of its core plant generating 100% of the revenue. Reason for closure as per the announcement is 'the existing Iron & Steel plant have not remained competitive and cost effective due to ageing of the Plant & machinery and Technology obsolescence which is resulting into higher production cost which cannot recovered from the customers and it is also not viable to run the plant unless some technology upgradation is done in the plant. The Stock Exchange NSE Ltd has asked for certain information, clarification on this issue including compliance made by it with IND AS 36 relating to Provisioning for Impairment of Assets and further information relating to Sale of such assets, its valuation, names of buyer parties, relation with buyer party of the Company and its promoters/ directors/ KMP etc and utilisation of funds received for sale of such assets.

I/We have also examined compliance with the applicable clauses of the following:

- (B) Secretarial Standards issued by The Institute of Company Secretaries of India and applicable to the company including any amendment, substitution, if any, are adopted by the Company and are complied with.
- (C) *There are certain Charges/ Mortgages created by company in past for secured Borrowings are as per Books of Account Satisfied in full but are still showing in Register of Charge maintained by Registrar of Companies, website. The Company has taken active steps with the Office of the Registrar of Companies Office, for removal of such satisfied charges from its records. However, the Registrar of Companies has yet not taken any action in this matter. We advise the company to file form CHG-4 along with Charge satisfaction certificates/ letters of respective secured creditors immediately with the office of ROC.*
- (D) *The Company has given an Inter Corporate Guarantee of ₹50 CRORES for and on behalf of SAL STEEL LIMITED an Associate/ Group Company in which the SHAH ALLOYS LTD is one of the Promoter in favour of Kotak Mahindra Bank Limited. The Company has not passed Resolution seeking approval of shareholders as per requirements of Section 185 and 186 of the Companies Act 2013 specifically for this transaction. However, Management has relied on the powers granted to the Board of Directors vide Special resolution passed by the Shareholders on September 04, 2004 which was general powers in nature and not a specific one covering this transaction. The Kotak Mahindra Bank Limited has accepted this resolution and has executed necessary legal documents in this behalf. Moreover, the Company has withdrawn such corporate guarantee and necessary form CHG-4 along with No objection Certificate have been filed with Registrar of Companies for satisfaction of charges.*

- (E) The Listing Agreements entered into by the Company with BSE Limited and National Stock Exchange Limited, the provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 are complied with in time except

During the period under review the Company has complied with the provision of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above except our observations hereinabove.

I further report that

The board of directors of the company is duly constituted with proper balance of executive directors, non -executives directors, independent directors and woman director. The changes in the composition of the board of directors that took place during the period under review were carried out in compliance with the provisions of the act and with intimation to stock exchanges(s).

Adequate notice is given to all directors to schedule the board meetings, agenda and detailed notes on agenda were sent at least seven days in advance or with consent of directors at a shorter notice, and a system exists for seeking and obtaining further information and clarification on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through while the dissenting members' views, if any, are captured and recorded as part of the minutes. *In this respect we observed that there does not exist system of electronic voting or Paper voting on each of the agenda items of Board Meeting. Majority decisions are taken through ORAL Voting system. However, the company does have system of sending Draft Minutes of each meeting to every director. Any comments of the directors on draft minutes are being taken care of and any specific Dissenting views of any specific director are recorded on their written specific request only in the minutes.*

I further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliances with applicable laws, rules, regulations and guidelines.

I further report that during the audit period, the company has not incurred any specific event / action that can have a bearing on the company's compliance responsibilities in pursuance of the above referred laws, rules, regulations, guideline, standards, etc. except the Issue and allotment of bonus equity shares for which the company has duly complied with the necessary provisions thereof.

I/We further report that during the audit period the company has made

- (I) Public/ Right/Preferential issue of shares/ debentures/sweat equity, including conversion of warrants and their listing on stock exchanges. (NOT APPLICABLE)
- (II) Redemption/ buy-back of securities (NOT APPLICABLE)
- (III) Major decisions taken by the members in pursuance to section 180 of the Companies Act, 2013 (NOT APPLICABLE)
- (iv) Merger/ amalgamation/reconstruction etc. (NOT APPLICABLE)
- (IV) Foreign technical collaborations NOT APPLICABLE.
- (V) SEBI (SAS) Regulations, 2011 for Substantial Acquisition of Shares and takeover of Management of the Associate/ Group Company M/s. S A L Steel Limited through Share Purchase Agreement after giving an Open Offer to public shareholders as a result the S A L Steel Limited has ceased to be a Group/ Associate Company.

For **KAMLESH M. SHAH & CO.,**
Practicing Company Secretaries

Sd/-

Kamlesh M. Shah
(Proprietor)

Place: Ahmedabad
Date: 27TH MAY, 2026

ACS: 8356, COP: 2072
UDIN: A008356H000500782
Peer Review Certi Regn.No.6438/2025
Valid up to 28/02/2030

"ANNEXURE-A"**Securities Laws**

1. All Price Sensitive Information were informed to the stock exchanges from time to time as per Regulation 30 of the SEBI (LODR) 2015.
2. All investors complain directly received by the RTA and Company is recorded on the same date of receipts and all are resolved within reasonable time. The Company files Status of Investors Complaints as per Regulation 13 on quarterly basis with Stock Exchange regularly.
3. Other SEBI (SAST) Regulations, SEBI (PIT) Regulations, SEBI (LODR) Regulations and other regulations as are applicable are complied with subject to our observation in this report.

Labour Laws

1. All the premises and establishments have been registered with the appropriate authorities.
2. The Company has not employed any child labour/ Bonded labour in any of its establishments as provisions of Child & Adolescent Labour (Prohibition & Regulation) Act, 1986.
3. Provisions with relate to compliances of PF/ESI/Gratuity Act are applicable to Company and Complied with.
4. The Company has yet not filed an annual return under provisions of POSH with District Collector for the year under review.

Environmental Laws

As confirmed by the management, the company is engaged in the manufacturing activities, the environmental laws as are applicable to it has been properly complied with such provisions to the extent applicable.

Taxation Laws

We are informed by the management that the company follows all the provisions of the taxation and Income Tax Act, 1961 and filing the returns at proper time with Income tax department and all other necessary departments. We have relied upon management representations and observations of Internal Auditors in this matter.

Other Industry Specific Act/ Laws/ Rules/ Regulations:

The Company does not use any Minerals or Iron Ore or such other materials which are under the control and regulations of specific Law related authorities under the Mines Act and such other Steel Industry Related Act, laws or Rules Regulations etc are not applicable to the Company.

For **KAMLESH M. SHAH & CO.,**
Practicing Company Secretaries

Sd/-

Kamlesh M. Shah
(Proprietor)

ACS: 8356, COP: 2072

UDIN: A008356H000500782

Peer Review Certi Regn.No.6438/2025

Valid up to 28/02/2030

Place: Ahmedabad
Date: 27TH MAY, 2026

"ANNEXURE-B"

To
The Members,
SHAH ALLOYS LIMITED
CIN: L27100GJ1990PLC014698
5/1 SHREE HOUSE 5TH FLOOR M J LIBRRRY
ASHRAM ROAD AHMEDABAD GUJARAT INDIA

Our report of even date for the year ended 31/03/2026 is to be read along with this letter:

1. Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The secretarial audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.
7. We have relied on Management Representation Letter provided by the Company before issuing this Report to the Company.

For **KAMLESH M. SHAH & CO.,**
Practicing Company Secretaries

Sd/-

Kamlesh M. Shah

(Proprietor)

ACS: 8356, COP: 2072

UDIN: A008356H000500782

Peer Review Certi Regn.No.6438/2025

Valid up to 28/02/2030

Place: Ahmedabad
Date: 27TH MAY, 2026

“ANNEXURE-C”

- (a) (**) The listed entity has complied with the provisions of the above Regulations and circulars/ guidelines issued thereunder, except in respect of matters specified below:

Sr. No.	Compliance Requirement (Regulations/ circulars/ guidelines including specific clause)	Regulation/ Circular No.	Deviations	Action Taken by Exchange	Type of Action Advisory / Clarification/ Fine/ Show Cause Notice/ Warning etc	Details of Violation	Fine Amount	Observations /Remarks of the Practicing Company Secretary (PCS)	Management Response	Remarks
(1)	Disclosure of material information regarding closure of core plant generating 100% of Revenue dated 21/07/2025	Regulation 30	Core plant Generating 100% of Revenue was closed due to reason that 'The existing Iron & Steel plant have not remained competitive and cost effective due to ageing of the Plant & machinery and Technology obsolescence which is resulting into higher production cost which cannot recovered from the customers and it is also not viable to run the plant unless some technology upgradation is done in the plant	Clarification regarding details of closure of plant and IND AS 36 Compliance details asked by NSE vide its Letter dated 25/03/2026 and after submission of reply by company another letter dated 29/04/2026 which was received on 04/05/2026 more information regarding name of buyer party, valuation report, sale value realization, utilization of funds etc asked by NSE Ltd vide its Letter dated 29/04/2026 which was received on 04/05/2026.	Clarification asked	No Violation is still determined by Exchange. The Matter is still pending for consideration by Exchange	NO FINE IS YET IMPOSED	Clarification asked by NSE Ltd. Company has provided detailed reply vide its letter dated 27/04/2026 and also by letter dated 25/05/2026	The Company is providing all detailed clarification and reply along with supporting documents to the Exchange. The matter is still pending with the exchange for its final decision	N.A.

(b) The listed entity has taken the following actions to comply with the observations made in previous reports:

Sr. No.	Observations/ Remarks of the Practicing Company Secretary (PCS) in the previous reports)	Observations made in the Secretarial Compliance report for the year ended (The years are to be mentioned)	Compliance Requirement (Regulations/ circulars/ guidelines including specific clause)	Details of violation / Deviations and actions taken / penalty imposed, if any, on the listed entity	Remedial actions, if any, taken by the listed entity	Comments of the PCS on the actions taken by the listed entity
	NO SPECIFIC	OBSERVATIONS	IN PREVIOUS REPORT	OF PCS PENDING	FOR REMEDIAL ACTION OF COMPLIANCE	BY THE COMPANY.

For **KAMLESH M. SHAH & CO.,**
Practicing Company Secretaries

Sd/-

Kamlesh M. Shah

(Proprietor)

ACS: 8356, COP: 2072

UDIN: A008356H000500782

Peer Review Certi Regn.No.6438/2025

Valid up to 28/02/2030

Place: Ahmedabad
Date: 27TH MAY, 2026

REPORT ON CORPORATE GOVERNANCE

In terms of Regulation 34(3) read with Section C of SCHEDULE V to SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, a Report on Corporate Governance for the year ended 31st March, 2026 is presented below:

1. COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE:

Corporate Governance is the application of best management practices, compliance of laws and adherence to ethical standards to achieve your Company's objective of enhancing stakeholder value and discharge of social responsibility. The Corporate Governance framework includes corporate structures, culture, policies and the manner in which the corporate entity deals with various stakeholders, with transparency being the key word. Accordingly, timely, adequate and accurate disclosure of information on the performance and ownership forms the cornerstone of Corporate Governance. It is a journey for constantly improving sustainable value creation and an upward moving target.

2. BOARD OF DIRECTORS:

A. Composition and category of Directors (e.g. Promoter, Executive, Non-Executive & Independent Non-Executive)

As at 31st March, 2026, the composition of the Board of Directors of the Company was as follows:

Sr. No.	Name of Director	Category
1	Shri Rajendra V. Shah	Promoter Non- Executive Chairman
2	Shri Ashok Sharma	Non Promoter Whole time Director
3	Shri Rajnikant A. Vyas	Non Promoter Whole time Director
4	Shri Ambalal C. Patel (Resigned w.e.f. 13.07.2026)	Non – Executive & Independent
5	Shri Mitesh Vasantbhai Jariwala	Non – Executive & Independent
6	Shri Bipinbhai Amulakhbhai Gosalia	Non – Executive & Independent
7	Smt. Nipa J. Shah	Non – Executive & Independent

**During the year Smt. Nipa J. Shah was appointed as an Additional Independent Director with effect from 14 August 2025, subsequently approved by special resolution passed by the members in their Annual General Meeting held on September 26, 2025. Shri Rajnikant Amrutlal Vyas was appointed as an Additional Director designated as Whole-Time Director with effect from 04 September 2025, subsequently approved by special resolution passed by the members in their Annual General Meeting held on September 26, 2025. Shri Prakashkumar Ramanlal Patel ceased to be a Whole-Time Director with effect from 10 September 2025, as reflected in the Company's subsequent corporate disclosures. In addition to the matters disclosed elsewhere in this Report, subsequent to the close of the financial year ended 31 March 2026, Shri Ambalal C. Patel, Independent Director of the Company, resigned from the Board with effect from July 13, 2026. The resignation does not have any material financial impact on the Company. The Board has taken note of the resignation and placed on record its appreciation for his contribution and guidance during his tenure.*

B. Attendance of each Director at the Meeting of the Board of Directors and the last Annual General Meeting (AGM)

Sr. No.	Name of Directors	Board Meetings								AGM
		29/04/2025	30/05/2025	21/07/2025	14/08/2025	04/09/2025	14/11/2025	27/01/2026	14/02/2026	
1	Shri Rajendra V. Shah	YES	YES	YES	YES	YES	YES	YES	YES	YES
2	Shri Ashok Sharma	YES	YES	YES	YES	YES	YES	YES	YES	YES
3	Shri Rajnikant A. Vyas	N.A.	N.A.	N.A.	N.A.	No	YES	YES	YES	YES
4	Shri Prakash Patel	YES	YES	YES	YES	YES	N.A.	N.A.	N.A.	N.A.
5	Shri Ambalal C. Patel	YES	YES	No	No	No	No	No	No	YES
6	Shri Mitesh Vasantbhai Jariwala	YES	YES	YES	YES	YES	YES	YES	YES	YES
7	Shri Bipin A. Gosalia	YES	No	No	No	No	YES	YES	YES	YES
8	Smt. Shefali M. Patel	YES	YES	YES	YES	YES	N.A.	N.A.	N.A.	YES
9	Smt. Nipa J. Shah	N.A.	N.A.	N.A.	No	YES	YES	YES	YES	YES

Yes – Attended, No – Not Attended, N.A. – Not Applicable

C. Number of other Board of Directors or Committees in which a Director is a member or chairperson as on 31st March, 2026

Sr. No.	Name of Director	Directorships in Other Board of Directors	Membership of Committees of Other Boards	Chairmanship of Committees of Other Boards
1	Shri Rajendra V. Shah	1	1	NIL
2	Shri Ashok Sharma	NIL	NIL	NIL
3	Shri Rajnikant A. Vyas	NIL	NIL	NIL
4	Shri A. C. Patel	4	1	2
5	Shri Mitesh V. Jariwala	2	NIL	2
6	Shri Bipin A. Gosalia	1	2	NIL
7	Smt. Nipa J. Shah	1	1	NIL

**Chairmanship and Membership of Audit Committee and Stakeholders' Relationship Committee have been considered pursuant to regulation 26(1) (b) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements), Regulations 2015.*

None of the Directors holds chairpersonship of the Board Committees in excess of the maximum ceiling of five and membership in excess of the maximum ceiling of ten, as specified under Regulation 26 of SEBI (LODR) Regulations, 2015. No Director of the Company is related to any other director on the Board.

No Independent Director serves as a Whole-time Director/Managing Director in any other listed company. Further, none of the Non-Executive Director of the Company, holds Directorship/Independent Directorship in more than seven listed companies and the Executive Directors of the Company does not hold Independent Directorship in any listed companies as provided under Regulation 17A of SEBI (LODR) Regulations, 2015.

The composition of the Board of Directors of the Company represents an appropriate mix of executive and non-executive directors to ensure the independence of the Board and to separate the board functions of governance and management. The Board comprises of total Seven (6) directors, out of which two (2) are Executive Director and four (3) are Non-Executive Independent Directors & the Chairman of the Board is Non-Executive, Non-Independent of the Board as on date of signing this report i.e. August 12, 2026.

Names of the listed entities where the person is a director and the category of directorship as on 31st March, 2026

Sr. No.	Name of Director	Name of other Listed Entity/ies in which Director	Category of Director
1	Shri Rajendra V. Shah	NIL	NIL
2	Shri Ashok Sharma	NIL	NIL
3	Shri Rajnikant A. Vyas	NIL	NIL
4	Shri Ambalal C. Patel (Resigned w.e.f. 13.07.2026)	1. SHREE RAMA NEWSPRINT LIMITED 2. SADBHAV ENGINEERING LIMITED 3. SADBHAV INFRASTRUCTURE PROJECT LIMITED 4. Nandan Denim Limited	Non-Executive & Independent Non-Executive & Independent Non-Executive & Independent
5	Shri Mitesh V. Jariwala	1. SAL STEEL LIMITED 2. VIMAL OIL & FOODS LIMITED	Non – Executive & Independent Non – Executive & Independent
6	Shri Bipin A. Gosalia	1. SAL STEEL LIMITED	Non – Executive & Independent
7	Smt. Nipa J. Shah	1. SAL STEEL LIMITED	Non – Executive & Independent

D. Number of Meetings of the Board of Directors held and dates on which held

During the financial year 2025-26, 8 (Eight) Board Meetings were held. The dates on which these Meetings were held are given in the table provided herein above.

E. Disclosure of relationships between directors inter-se

None of the Directors are related to each other.

F. Independent Directors' Meeting

Independent Directors met on 14.02.2026 without presence of Non-Independent Directors and members of the Management. At this meeting, the Independent Directors inter alia evaluated performance of the Non-Independent Directors and the Board of Directors as a whole, evaluated the performance of the Chairman of the Board and discussed aspects relating to the quality, quantity and timeliness of the flow of information between the Company's Management and the Board

G. Shareholding of Non-Executive Directors

As on 31st March, 2026, Shri Rajendra V. Shah, Chairman of the Company held 79,12,404 shares in the equity share capital of the Company in addition to 15,31,960 shares as Karta of HUF. None of the other Non-Executive Directors hold any equity shares in the Company.

H. Details of Familiarization Programs imparted to independent directors

Pursuant to regulation 25(7) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company should familiarize the independent directors through various programs about the Company. During the financial year, senior management team has from time to time made presentations to Directors giving an overview of the Company's operations, function, strategy, business model of the company, roles, rights, responsibilities of independent directors and risk management plan of the Company.

Details of familiarization programs extended to the Independent Directors are also disclosed on the Company website from time to time at: www.shahalloys.com.

3. COMMITTEES OF THE BOARD

With a view to have a more focused attention on business and for better governance and accountability, the Board has already constituted the following mandatory Committees viz. Audit Committee, Stakeholders Relationship Committee, Nomination and Remuneration Committee and Corporate Social Responsibility Committee. The terms of reference of these Committees are determined by the Board and their relevance reviewed from time to time. Meetings of each of these Committees are convened by the respective Chairman of the Committee, who also informs the Board about the summary of discussions held in the Committee Meetings. The minutes of the Committee Meetings are sent to all Directors individually and tabled at the Board Meetings. The Board has constituted four Committees and conducted separate meeting of the Independent Directors..

The various Board level Committees are as under:-

- Audit Committee;
- Nomination & Remuneration Committee;
- Stakeholders Relationship Committee; and
- Corporate Social Responsibility Committee

A. AUDIT COMMITTEE:

The composition and terms of reference of the Audit Committee are in compliance with the provisions of Section 177 of the Act and , Regulation 18 of the Listing Regulations and regulation 9A(4) of SEBI (PIT) Regulations, 2015. The composition of Committee is given in this Report.

Brief description of terms of reference

The terms of reference of the Audit Committee are as per the governing provisions of the Companies Act, 2013 (Section 177 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (specified in Part C of Schedule II).

- a. oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
- b. recommendation for appointment, remuneration and terms of appointment of auditors of the Company;
- c. approval of payment to statutory auditors for any other services rendered by the statutory auditors;
- d. reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:
 - i. matters required to be included in the director's responsibility statement to be included in the board's report in terms of clause (c) of sub-section (3) of Section 134 of the Act;
 - ii. changes, if any, in accounting policies and practices and reasons for the same;

- iii. major accounting entries involving estimates based on the exercise of judgment by management;
- iv. significant adjustments made in the financial statements arising out of audit findings;
- v. compliance with listing regulations and other legal requirements relating to financial statements;
- vi. disclosure of any related party transactions;
- vii. modified opinion(s) in the draft audit report;
- e. reviewing, with the management, the quarterly financial statements before submission to the board for approval;
- f. reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilization of proceeds of a public issue or rights issue or preferential issue or qualified institution placement, and making appropriate recommendations to the board to take up steps in this matter;
- g. reviewing and monitoring the auditor's independence and performance, and effectiveness of audit process;
- h. approval or any subsequent modification of transactions of the Company with related parties;
- i. scrutiny of inter-corporate loans and investments;
- j. valuation of undertakings or assets of the Company, wherever it is necessary;
- k. evaluation of internal financial controls and risk management systems;
- l. reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems;
- m. reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
- n. discussion with internal auditors of any significant findings and follow up there on;
- o. reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board;
- p. discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
- q. to look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
- r. to review the functioning of the whistle blower mechanism;
- s. approval of appointment of Chief Financial Officer after assessing the qualifications, experience and background, etc. of the candidate;
- t. Carrying out any other function as is mentioned in terms of reference of the Committee;
- u. Reviewing the utilization of loans and/ or advances from/investment by the holding company in the subsidiary exceeding rupees 100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans / advances / investments existing as on date; and
- v. review compliance with the applicable provisions of the SEBI (Prohibition of Insider Trading) Regulations, 2015 ("PIT Regulations") at least once in a financial year and shall verify that the systems for internal control are adequate and are operating effectively.

Further, the Audit Committee mandatorily reviews the following information:

- a) management discussion and analysis of financial condition and results of operations;
- b) management letters / letters of internal control weaknesses issued by the statutory auditors;
- c) internal audit reports relating to internal control weaknesses; and
- d) the appointment, removal and terms of remuneration of the Chief Internal Auditor shall be subject to review by the Committee.

- e) statement of deviations:
 - i. quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1) of Listing Regulations
 - ii. annual statement of funds utilized for purposes other than those stated in the offer document/prospectus/notice in terms of Regulation 32(7) of Listing Regulations

Further, in terms of the provisions of Section 177 of the Act and applicable Rules made thereunder, the terms of reference for the Audit Committee also include:

- a) the recommendation for appointment, remuneration and terms of appointment of auditors of the company;
- b) review and monitor the auditor's independence and performance, and effectiveness of audit process;
- c) examination of the financial statement and the auditors' report thereon;
- d) approval or any subsequent modification of transactions of the company with related parties;
- e) scrutiny of inter-corporate loans and investments;
- f) valuation of undertakings or assets of the company, wherever it is necessary;
- g) evaluation of internal financial controls and risk management systems;
- h) Monitoring the end use of funds raised through public offers and related matters.

Composition:

The Audit Committee comprises of three (3) non-executive Directors as on 31st March, 2026. Two (2) Members of Audit Committee are Independent Directors. During the financial year 2025-26, 8 (Eight) Audit Committee Meetings were held. The dates on which these Meetings were held are given in the table provided herein below:

Sr. No.	Name of the Members	Date-wise attendance of Audit Committee Meeting during the F.Y. 2025-26							
		29/04/2025	30/05/2025	21/07/2025	14/08/2025	04/09/2025	14/11/2025	27/01/2026	14/02/2026
1.	Shri Mitesh V. Jariwala (Chairman)	N.A.	N.A.	YES	YES	YES	YES	YES	YES
2..	Shri Amabalal C. Patel (Chairman)	YES	YES	NO	NO	NO	NO	NO	NO
3.	Shri Bipin A. Gosalia (Member)	N.A.	N.A.	N.A.	N.A.	N.A.	YES	YES	YES
4.	Shri Rajendra V. Shah (Member)	YES	YES	YES	YES	YES	YES	YES	YES
5.	Smt. Shefali Patel (Member)	YES	YES	YES	YES	YES	N.A.	N.A.	N.A.

Yes – Attended, No – Not Attended, N.A. – Not Applicable

The Company Secretary acts as the Secretary of the Committee.

The Chairman of the Audit Committee was present at the last Annual General Meeting of the Company held on 26th September, 2025 to answer the queries of the shareholders.

B. NOMINATION AND REMUNERATION COMMITTEE:

The composition and terms of reference of the Nomination and Remuneration Committee are in compliance with the provisions of Section 178 of the Act and Regulation 19 of the Listing Regulations. The composition of Committee is given in this Report. Terms of reference of the Committee inter alia include the following:

- i. identification of persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down, recommend to the Board their appointment and removal;
- ii. shall specify the manner for effective evaluation of performance of Board, its committees and individual directors to be carried out either by the Board, by the Nomination and Remuneration Committee or by an independent external agency and review its implementation and compliance
- iii. formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board a policy relating to, the remuneration of the directors, key managerial personnel and other employees;
- iv. formulation of criteria for evaluation of performance of independent directors and the board of directors;

- v. devising a policy on diversity of board of directors;
- vi. whether to extend or continue the term of appointment of the independent director, on the basis of the report of performance evaluation of independent directors;
- vii. recommend to the Board, all remuneration, in whatever form, payable to Senior Management

Composition:

The Nomination and Remuneration Committee comprises of three Non-Executive Directors as on 31st March, 2026, the Chairman being Non-Executive and Independent. Two (2) Members of Nomination and Remuneration Committee are Independent Directors.

During the financial year 2025-26, 5 (Five) Nomination and Remuneration Committee Meetings were held. The dates on which these Meetings were held are given in the table provided herein below:

Sr. No.	Name of the Members	Date-wise attendance of Nomination and Remuneration Committee Meeting during the F.Y. 2025-26				
		30.05.2025	14.08.2025	04.09.2025	14.11.2025	14.02.2026
1.	Shri Ambalal C. Patel (Chairman)	Yes	N.A.	N.A.	N.A.	N.A
2.	Shri Rajendra V. Shah	Yes	Yes	Yes	Yes	Yes
3.	Smt. Shefali Patel (Resigned w.e.f.26.09.2026)	Yes	Yes	Yes	N.A.	N.A.
4.	Shri Mitesh V. Jariwala (Chairman) (Appointed w.e.f. 11.07.2025)	N.A.	Yes	Yes	Yes	Yes
5.	Shri Bipin A. Gosalia (Appointed w.e.f.27.09.2025)	N.A.	N.A.	N.A.	Yes	Yes

Yes – Attended, No – Not Attended, N.A. – Not Applicable

The Company Secretary acts as the Secretary of the Committee.

The Chairman of the Nomination and Remuneration Committee was present at the last Annual General Meeting of the Company held on 26th September, 2025 to answer the queries of the shareholders.

Board Evaluation

Pursuant to section 134 of the Companies Act, 2013, the Board is responsible for the formal Annual Evaluation of its own performance, of its committee & Individual Directors. Further, as per regulation 17 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements), Regulations 2015, performance evaluation of the Independent Directors shall be done by entire Board of Directors, excluding directors being evaluated.

During the year, Board in concurrence with Nomination & Remuneration Committee has laid down the evaluation criteria for itself, Committees, Chairperson, Executive and Non- Executive Directors and Independent Directors. The evaluation was carried out through a structured questionnaire covering various aspects of the functioning of the Board of Directors.

The following broad parameters were considered to evaluate the performance of the independent Directors:

- Integrity, maintenance of high standard and confidentiality;
- Commitment and participation at the Board & Committee meetings;
- Effective deployment of knowledge and expertise;
- Exercise of independent judgment in the best interest of Company;
- Interpersonal relationships with other directors and management.

The following broad parameters were considered to evaluate the performance of the Board and Committees:

- Size, structure and expertise of the Board/Committees;
- Review of strategies, risk assessment, robustness of policies and procedures by Board;
- Oversight of the financial reporting process & monitoring Company's internal control system;

- Quality of agenda, conduct of meeting, procedures and process followed for effective discharge of functions;
- Effective discharge of functions and duties by Committee as per terms of reference;
- Appropriateness and timeliness of the updates given on regulatory developments;
- Board's engagement with senior management team..

Remuneration of Directors

a. Pecuniary Relationship or Transactions of the Non-Executive Directors

There were no pecuniary relationships or transactions of the Non-Executive Directors vi- a-vis the Company.

b. Criteria for Making Payment to Non-Executive Directors

Role of Non-Executive - Independent Directors of the Company is not just restricted to corporate governance or outlook of the Company but they also bring with them significant professional expertise and rich experience across the wide spectrum of functional areas. The Company seeks their expert advice on various matters from time to time. Hence, the compensation to the Non-Executive - Independent Directors is recommended.

c. Compensation/Fees Paid to Non-Executive Directors

Non-Executive Independent Directors were paid sitting fees for attending the Board and Committee Meetings.

d. Details of Remunerations

Details of remuneration and sitting fees paid or provided to all the directors during the year ended 31st March, 2025 are as under:

Name of Director	Sitting Fees	Salaries & Perquisites	Commission	Total
Shri Rajendra V. Shah	Nil	Nil	Nil	Nil
Shri Ashok Sharma	Nil	19,20,000	Nil	19,20,000
Shri Rajnikant Vyas	Nil	3,79,466	Nil	3,79,466
Smt. Shefali M. Patel	100,000	Nil	Nil	100,000
Shri Prakash Patel	Nil	7,45,220	Nil	7,45,220
Shri Ambalal C. Patel	40,000	Nil	Nil	40,000
Shri Mitesh V. Jariwala	1,40,000	NIL	NIL	1,40,000
Shri Bipinbhai A, Gosalia	60,000	NIL	NIL	60,000
Smt. Nipa J. Shah	40,000	NIL	NIL	40,000

C. STAKEHOLDERS' RELATIONSHIP COMMITTEE:

The composition and terms of reference of the Stakeholders Relationship Committee are in compliance with the provisions of Section 178 of the Act and Regulation 20 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements), Regulations 2015. The composition of Committee is given in this Report. The Committee looks into redressing the stakeholders' grievances / complaints.

Terms of Reference:

The functions of Stakeholders Relationship Committee, inter alia, include the following:

- To resolve the grievances of the security holders of the Company including complaints related to transfer/transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/duplicate share certificates, general meetings, etc.
- To review the measures taken for effective exercise of voting rights by shareholders.
- To review of adherence of service standards adopted by the Company in respect of various services being rendered by the Registrar and Share Transfer Agent.
- To review the various measures and initiatives taken by the Company for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants / annual reports / statutory notices by the shareholders of the Company.

Composition:

The Stakeholders Relationship comprises of 3 (Three) members of which, 2 (Two) are Non-Executive and Independent Directors, the Chairman being Non-Executive and Independent.

During the period under review, four (4) meetings of Stakeholders Relationship Committee were held. The dates & Attendance on which these Meetings were held are given in the table as below:

Sr. No.	Name of the Members	Date-wise attendance of Stakeholders' Relationship Committee Meeting during the F.Y. 2025-26			
		30.05.2025	14.08.2025	14.11.2025	14.02.2026
1.	Shri Ashok Sharma	Yes	Yes	Yes	Yes
2.	Shri Ambalal C. Patel	Yes	N.A.	N.A.	N.A.
3.	Smt. Shefali Patel (Resigned w.e.f.26.09.2026)	Yes	Yes	N.A.	N.A.
4.	Shri Mitesh V. Jariwala (Appointed on 11.07.2025)	N.A.	Yes	Yes	Yes
5.	Smt. Nipa J. Shah (Appointed on 27.09.2025)	N.A.	N.A.	Yes	Yes

Yes – Attended, No – Not Attended, N.A. – Not Applicable

The Company Secretary acts as the Secretary of the Committee.

Name and designation of Compliance Officer

Shri Narayanlal F. Shah

Company Secretary & Compliance Officer of the Company

E-mail ID i.e. cs@shahalloys.com for the redressal of complaints / grievances of the stakeholders which is also displayed on the website of the Company.

Details of Shareholders Complaints

The details of shareholders complaints received and resolved till 31st March, 2026 are as under:

No. of shareholders' complaints received during the year: 1

No. of complaints not resolved to the satisfaction of shareholders: Nil

No. of complaints resolved during the year: 1

No. of pending Complaints: Nil

D. CORPORATE SOCIAL RESPONSIBILITY (CSR) COMMITTEE:

The composition and terms of reference of the Corporate Social Responsibility (CSR) Committee are in compliance with the provisions of Section 135 of the Act and the Companies (Corporate Social Responsibility Policy) Rules, 2014 made thereunder. The composition of Committee is given in this Report.

Terms of Reference:

The functions of CSR Committee, inter alia, include the following:

- To formulate and recommend to the Board, a CSR Policy which shall indicate the activities to be undertaken by the Company in areas or subject, specified in Schedule VII;
- To recommend the amount of expenditure to be incurred on the activities mentioned in CSR Policy;
- To monitor CSR Policy of the Company from time to time;
- To formulate and recommend to the Board, an annual action plan, which shall include the following:
 - The list of CSR projects or programmes that are approved to be undertaken in areas or subjects specified in the Schedule VII of the Act;
 - The manner of execution of such projects or programmes as specified in Rule 4(1) of the Companies (Corporate Social Responsibility Policy) Rules, 2014;

- c) The modalities of utilization of funds and implementation schedules for the projects and programmes;
 - d) Monitoring and reporting mechanism for the projects and programmes;
 - e) Details of need and impact assessment, if any, for the projects undertaken by the Company;
5. Such other functions / roles as may be delegated or assigned to the Committee from time to time.

Composition:

The CSR Committee consists of three members comprising of one (01) Independent Non-executive Director, one (01) Whole-time Director and one (01) Non-Independent Non-Executive Director as on 31st March, 2026.

During the period under review, one (01) CSR Committee meeting was held on 30th May, 2025. The attendance of the Members of the CSR Committee is as under:

Sr. No.	Name of the Members	Date-wise attendance of CSR Committee Meeting during the F.Y. 2025-26
		30.05.2025
1.	Shri Ashok Sharma (Chairman)	Yes
2.	Shri Rajendra V. Shah	Yes
3.	Shri Ambalal C. Patel (Resigned as on 14.02.2026)	Yes
4.	Shri Mitesh V, Jariwala (Appointed as on 14.02.2026)	N.A.

Yes – Attended, No – Not Attended, N.A. – Not Applicable

The Company Secretary acts as the Secretary of the Committee.

4. GENERAL BODY MEETING

Date, Time and Venue of the last three Annual General Meetings:

Year	Date	Time	Venue	No. of special resolutions passed
2023-23	September 29 th 2023	11:00A.M.	Video Conferencing (VC)/ Other Audio and Visual Means (OAVM) Deemed Venue: Registered office of the company situated at 5/1, Shreeji House, B/h. M. J. Library, Ashram Road, Ahmedabad -380006	NIL
2023-24	September 27 th , 2024	11:00 A.M.	Video Conferencing (VC)/ Other Audio and Visual Means (OAVM) Deemed Venue: Registered office of the company situated at 5/1, Shreeji House, B/h. M. J. Library, Ashram Road, Ahmedabad -380006	NIL
2024-25	September 26 th 2025	11.00 A.M.	Video Conferencing (VC)/ Other Audio and Visual Means (OAVM) Deemed Venue: Registered office of the company situated at 5/1, Shreeji House, B/h. M. J. Library, Ashram Road, Ahmedabad -380006	2

POSTAL BALLOT

During the year under review, the Company does not pass any resolution through Postal Ballots.

EXTRA-ORDINARY GENERAL MEETING

Apart from the Annual General Meeting, No Extra-ordinary General Meeting of the Company was held during the Financial Year 2025-26.

5. MEANS OF COMMUNICATION

- a. All Quarterly / Half Yearly/ Annual financial results are immediately sent to stock exchanges after being taken on Record by the Board.

- b. As per the requirements of SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015, results are also published in leading daily local & English National newspapers namely Indian Express and Financial Express. The said results are also displayed at Company's web site.
- c. The Company's website www.shahalloys.com contains a separate dedicated section named "Investors" where information for shareholders is available. Press releases, if any, are also displayed at Company's website as well as published in newspapers.

6. GENERAL SHAREHOLDERS INFORMATION

a) Company Registration Details

The Company is registered in the State of Gujarat having Corporate Identification Number (CIN) as allotted by Ministry of Corporate Affairs (MCA) as L27100GJ1990PLC014698.

b) Annual General Meeting

Day	:	Friday
Date	:	18 th September, 2026
Time	:	12:30 PM
Deemed Venue	:	5/1, Shreeji House, B/h. M. J. Library, Ashram Road, Ahmedabad -380006
Mode	:	VC/OAVM

c) Financial Year

For accounting and financial reporting purpose, Company follows Financial Year which starts from 1st April each year and ends on 31st March of every succeeding year.

The Quarterly Results for the financial year 2025-26 will be taken on record by the Board of Directors as per the following schedule:

Quarter ending 30 th June 2026	: By 14 th August 2026
Quarter & Half Year ending 30 th September 2026	: By 14 th November 2026
Quarter & Nine Months ending 31 st December 2026	: By 14 th February 2027

Audited Annual Results for the quarter & year ended on 31st March, 2026 : on or before 30th May, 2027

d) Dividend Payment Date : Not Applicable

e) Listing on Stock Exchange & Stock codes : BSE Limited

Phiroze Jeejeebhoy Towers Dalal Street, Mumbai – 400001

Scrip Code: 513436

National Stock Exchange of India Ltd (NSE)

"Exchange Plaza", Bandra Kurla Complex, Bandra (E), Mumbai – 400051

NSESymbol: SHAHALLOYS

Company has paid listing fees in respect of financial year 2026-27 to the Bombay Stock Exchange Limited and National Stock Exchange of India Limited.

Demat ISIN No. for NSDL and CDSL : INE640C01011

f) Stock code : BSE Limited

Scrip Code: 513436

National Stock Exchange of India Ltd (NSE)

NSESymbol: SHAHALLOYS

g) Registrar to Issue and Share Transfer Agents

Registrars and Share Transfer Agents (R&T Agent) All the work relating to the shares held in the physical form as well as the shares held in the electronic (dematerialized) form is being done at one single point and for this purpose SEBI registered Registrars and Transfer Agents has been appointed, whose details are given below:

Bigshare Services Private Limited (Unit: Shah Alloys Limited)

Office No S6-2, 6th Floor, Pinnacle Business Park, Next to Ahura Centre, Mahakali Caves Road, Andheri (East) Mumbai – 400093

Board No. : 022 6263 8200

Email id.: info@bigshareonline.com

h) Share Transfer System

Transfer of securities held in physical mode has been discontinued w.e.f. 01st April, 2019. However, SEBI vide its various circulars / notifications granted relaxation for re-lodgement cases till 31st March, 2021. In compliance with the circular, re-lodgement of transfer requests was carried out till the validity period of Circular. Further, effective from 01st April, 2021, Company / RTA is not accepting any requests for the physical transfer of shares from the shareholders.

Requests for Transmission of Shares received with all the documents along with duly filled ISR - 4 are normally processed within 15 days of receipt of the documents, provided that documents are in order. Transmission requests under objection are returned within two weeks from the date of its receipt.

Pursuant to SEBI circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/ CIR/2022/8 dated 25th January, 2022, SEBI has directed that listed companies shall henceforth issue securities in dematerialized form only while processing the transmission request as may be received from the securities holder / claimant. Accordingly, the Company is processing the transmission request as per the terms of said circular.

i) Shareholding pattern as on 31st March, 2026

Category	No. of Shares	% of Shares
Clearing Member	69323	0.35
Corporate Bodies	2484085	12.55
Non Resident Indian	308755	1.56
Promoters	10640442	53.75
Proprietary Firm	22	0.00
Public	6293713	31.79
Trusts	1200	0.01
Total	19797540	100.0000

Distribution of shareholding as on 31st March, 2026

Shareholding of Nominal		Number of Shareholders	% to Total	Share Amount	% to Total
1	5000	8243	86.9606	10147210	5.1255
5001	10000	592	6.2454	4768160	2.4085
10001	20000	285	3.0066	4292080	2.1680
20001	30000	99	1.0444	2558200	1.2922
30001	40000	41	0.4325	1469180	0.7421
40001	50000	37	0.3903	1710510	0.8640
50001	100000	68	0.7174	4957910	2.5043
100001	999999999999999	114	1.2027	168072150	84.8955
TOTAL		9479	100	197975400	100

j) Dematerialization of Shares and Liquidity

On March 31st 2026, nearly 98.29% of the shareholders of Company were holding Company's shares in DEMAT form. In the same way, Promoters & Promoters-group shareholding was also fully dematerialized.

k) Compliances under Listing Regulations

The Company regularly complies with the Listing Regulations. Information, certificates and returns as required under the provisions of Listing Agreement and Listing Regulations have been sent to the stock exchanges within the prescribed time.

l) CEO and CFO Certification

In terms of Regulation 17(8) of Listing Regulations, the Managing Director and the CFO of the Company have given compliance Certificate stating therein matters prescribed under Part B of Schedule II of the said regulations annexed as Annexure 7 to this Report. In terms of Regulation 33(2)(a) of Listing Regulations, the Managing Director and the CFO certify the quarterly financial results while placing the financial results before the Board.

m) Information on Deviation from Accounting Standards, if any.

There has been no deviation from the Accounting Standards in preparation of Annual Accounts for the Financial Year 2025-26.

n) Plant Location:

The Company's plant is located at: 2221/2222, Shah Industrial Estate, Sola-Kalol Road, Santej, Taluka Kalol, Dist. Gandhinagar-382721

o) Registered & Administrative Offices:

Registered Office

5/1, Shreeji House,
Behind M. J. Library, Ashram Road
Ahmedabad – 380006, Gujarat

Corporate / Administrative Office:

Corporate House,
Sola-Kalol Road, Village Santej,
Dist: Gandhinagar, Gujarat – 382721

p) Address for Investor Correspondence:

In case any problem or query shareholders can contact at:

Name : Shri Narayanlal F. Shah, Company Secretary and Compliance office

Address : Shah Alloys Corporate House, Sola-Kalol Road, Santej, Dist. Gandhinagar, Gujarat 382 721

Phone : 91-02764-352929

Fax : 91-02764-352929

Email : sal.investor@shahalloys.com; cs@shahalloys.com

Shareholders may also contact Company's Registrar & Share Transfer Agent at:

Name : Bigshare Services Private Limited

Address : Office No S6-2, 6th Floor, Pinnacle Business Park, Next to Ahura Centre, Mahakali Caves Road, Andheri (East) Mumbai – 400093

Board No. : 022 6263 8200

Fax No. : 022 6263 8299

Email id. : info@bigshareonline.com

Website : www.bigshareonline.com

q) Utilization of funds raised through preferential allotment or qualified institutions placement as specified under Regulation 32 (7A):

No funds were raised by the Company through Preferential allotment or by way of a Qualified Institutions Placement during the F.Y. 2025-26.

r) Certification of non-disqualification of Directors:

A Certificate under clause (i) of point (10) of para C of Schedule V of the SEBI Listing Regulations from Shri Kamlesh. M. Shah, Practicing Company Secretary, (Membership No. A8356 and COP No. 2072), confirming that none of the Directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as Directors of the Company by Securities and Exchange Board of India / Ministry of Corporate Affairs or any such statutory authority forms part of this report annexed as an **Annexure-8**.

s) Prevention of Sexual Harassment at Workplace

There were no complaints pending for the redressal at the beginning of the year and no complaints received during the financial year.

OTHER DISCLOSURES:

Disclosures on materially significant related party transactions that may have potential conflict with the interests of listed entity at large:

There is no materially significant related party transaction that may have potential conflict with the interests of the Company at large have been entered.

During the financial year, all transactions entered into with the Related Parties as defined under Companies Act, 2013, were in the ordinary course of business and on an arm's length basis, and did not attract provisions of Section 188 of Companies Act, 2013, relating to approval of shareholders. However, prior approvals from the Audit Committee are obtained for transactions which are in ordinary course of business and repetitive in nature. Further, on quarterly basis, disclosures are made to the Audit Committee and to the Board.

Details of related party transactions are also presented in the notes to financial statements.

The Company has formulated the policy on materiality of related party transactions and on dealing with related party transactions and it is available at the website of the Company at: <http://www.shahalloys.com>

Details of non-compliance by the listed entity, penalties and strictures imposed on the listed entity by stock exchange(s) or the board or any statutory authority, on any matter related to capital markets, during the last three years

No statutory authority or the Board has imposed penalty on any matter related to capital markets, during the last three years.

Establishment of vigil mechanism and affirmation that no personnel have been denied access to the audit committee

The Company has implemented a Vigil Mechanism Policy, whereby employees, directors and other stakeholders can report matters such as generic grievances, corruption, misconduct, fraud, misappropriation of assets and non-compliance to code of conduct to the Company. The policy safeguards the whistleblowers to report concerns or grievances and also provides a direct access to the Chairman of the Audit Committee. During the financial year none of the personnel has been denied access to the audit committee.

Corporate Governance Compliance Certificate

Compliance Certificate from M/s Kiran Kumar Patel, Practicing Company Secretaries, as regarding compliance of conditions of corporate governance is annexed with Corporate Governance report as an **Annexure 9**.

Key Board qualifications, expertise and attributes

The following is the list of core skills/expertise/competencies identified by the Board of Directors as required in the context of its business(es) and sector(s) for it to function effectively and those actually available with the Board along with the name of Directors who possesses such Skill/ experience/ competencies:

Skill/ experience/ competencies	Sh. Rajendra V. Shah	Sh. Ashok Sharma	Sh. Rajni Vyas	Sh. A. C. Patel	Smt. Nipa J. Shah	Sh. Mitesh V. Jariwala	Sh. Bipinb Gosalia
Leadership	✓	✓	✓	✓	✓	✓	✓
General Management and Business Operations	✓	✓	✓	✓	✓	✓	✓
Senior Management Expertise	✓	✓	✓	✓	✓	✓	✓
Industry Expertise	✓	✓	✓	✓	✓	✓	✓
Public Policy/ Governmental Regulations	✓	✓	✓	✓	✓	✓	✓
Accounting/Finance/Legal Skills	✓	✓	✓	✓	✓	✓	✓
Risk Management	✓	✓	✓	✓	✓	✓	✓
Corporate Governance	✓	✓	✓	✓	✓	✓	✓
Business Development/Sales/ Marketing	✓	✓	✓	✓	✓	✓	✓
International Business	✓	✓	✓	✓	✓	✓	✓
Strategy/ M&A/ Restructuring/ Forging Joint Ventures/ Partnerships and Turning around Organisations	✓	✓	✓	✓	✓	✓	✓
Technical / Professional skills and specialized knowledge in relation to Company's business	✓	✓	✓	✓	✓	✓	✓

FEE PAID TO STATUTORY AUDITORS

Total fees for all services paid by the listed entity and its subsidiaries, on a consolidated basis, to the statutory auditor and all entities in the network firm/network entity of which the statutory auditor is a part are provided in the Standalone Financial Statements forming part of this Annual Report.

DISCLOSURE OF ACCOUNTING TREATMENT

The financial statements have been prepared in accordance with Indian Accounting Standards (IND AS). The Company has prepared these financial statements to comply in all material respects with the IND AS, notified under section 133 of the Companies Act, 2013 ("the Act") read together with paragraph 7 of the Companies (Accounts) Rules 2014 and Schedule V of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015.

DECLARATION REGARDING COMPLIANCE WITH THE COMPANY'S CODE OF CONDUCT BY BOARD MEMBERS AND SENIOR MANAGEMENT PERSONNEL UNDER REGULATION 17(5) OF SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS), REGULATIONS, 2015

I, Ashok Sharma, Whole-Time Director and CFO of the Company, hereby certify that all Board Members and Senior Management Personnel of the Company have affirmed their compliance with the Code of Conduct in accordance with Regulations of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 entered into with Stock Exchange. Company has adopted a code of conduct for all Board members and senior management of the company which is posted on the website of the company.

We further confirm that during the year, none of the Directors or any of the Key managerial persons had done any trading in shares of the Company in the secondary market. Further the company had not made any allotment of shares to any Directors or any of the key managerial personnel during the year.

The above Report was adopted by the Board at their meeting held on 30th May, 2026.

For, **Shah Alloys Limited**

Sd/-

Ashok Sharma

Whole Time Director & CFO
(DIN 00038360)

Place : Santej, Gujarat

Date : 30th May, 2026

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

((Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI
(Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
Members,
SHAH ALLOYS LIMITED,
Ahmedabad-380006, Gujarat

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of SHAH ALLOYS LIMITED bearing CIN: L27100GJ1990PLC014698 and having its registered office at 5/1, Shree House, 5th Floor, Behind M J Library, Ashram Road, Ahmedabad: 380 006, Gujarat State, India (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, that in respect of position of Directors as on **31st March 2026**, we state as under:

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal (www.mca.gov.in) as considered necessary and explanations furnished to us by the Company and its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on **31st March 2026** have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority. **All the Independent Directors are Registered at www.independentdirectorsdatabank.in Portal**

Sr. No.	Name of Director	DIN	Original Date of Appointment.	Disqualified Under Section 164 of Companies Act, 2013	Deactivation of DIN Due to Non-Filing of DIR-3 KYC	Debarred by SEBI or such other orders if any passed by SEBI
1	Rajendra Kumar Shah Promoter and Non-Executive Chairman	00020904	23/11/1990	N.A.	N.A.	N.A.
2	Ashok Sharma, Non- Promoter Executive Whole Time Director and CFO	00038360	11/07/2001 CFO w.e.f. 05/08/2017	N.A.	N.A.	N.A.
3	Rajnikant Amrutlal Vyas, Non-Promoter, Whole Time Director, Professional	11276226	04/09/2025	N.A.	N.A.	N.A.
4	Nipa Jairaj Shah Non-Promoter, Non- Executive, Woman Independent Director	10833814	14/08/2025	N.A.	N.A.	N.A.

Sr. No.	Name of Director	DIN	Original Date of Appointment.	Disqualified Under Section 164 of Companies Act, 2013	Deactivation of DIN Due to Non-Filing of DIR-3 KYC	Debarred by SEBI or such other orders if any passed by SEBI
5	Ambalal Chhitabhai Patel Non-Promoter Non-Executive Independent Director	00037870	25/08/2023	N.A.	N.A.	N.A.
6	Mitesh Vasantbhai Jariwala, Non-Promoter Non-Executive Independent Director	09396683	24/02/2024	N.A.	N.A.	N.A.
7	Bipinbhai Amulakhbhai Gosalia Non-Promoter Non- Executive Independent Director	10521360	24/02/2024	N.A.	N.A.	N.A.

- The Details of Directors given in this Certificate is as per the records maintained on the website of the Ministry of Corporate Affairs www.mca.gov.in and the Stock Exchanges BSE Limited and National stock Exchange of India Limited on their respective websites and shows position of directors as on 31/03/2026 and up to the date of issue of this Certificate.

Ensuring the eligibility of the appointment / continuity of every Director on the Board is the responsibility of the management of the Company, our responsibility is to express an opinion on the basis of verification of documents furnished to us.

For **KAMLESH M. SHAH & CO.,**
Practicing Company Secretaries

Sd/-

Kamlesh M. Shah
(Proprietor)

ACS: 8356, COP: 2072

UDIN: A008356H000431031

Peer Review Certi Regn.No.6438/2025

Valid up to 28th February 2030

Place: Ahmedabad
Date: May 21, 2026

CERTIFICATE ON CORPORATE GOVERNANCE

To
The Members of
Shah Alloys Limited

We have examined the compliance of conditions of Corporate Governance by Shah Alloys Limited ('the Company'), for the year ended 31st March, 2026 as per the relevant provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations') as referred to in the Listing Regulations for the period 1st April, 2025 to 31st March, 2026.

The compliance of conditions of Corporate Governance is the responsibility of the Management. Our examination was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Company has generally complied with the conditions of Corporate Governance as stipulated in the above-mentioned Listing Regulations, as applicable except seeking clarification by Stock Exchange in respect of compliance of regulation 30 of SEBI LODR Regulations 2015 from Stock Exchange for which management has provided detailed clarification to the Exchange.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

For, **K. K. Patel & Associates**

Sd/-

Kiran Kumar Patel

Company Secretary

C.P.No.6352

UDIN: F006384H001094812

Place: Gandhinagar
Date: 14th August, 2026

MANAGEMENT DISCUSSION AND ANALYSIS

1. INDUSTRY STRUCTURE AND DEVELOPMENTS:

Global Economic Environment

The global economic environment during FY 2025–26 remained characterised by moderate economic growth, persistent geopolitical uncertainties, changing interest-rate expectations, commodity price volatility and uneven recovery across major economies. While inflationary pressures moderated from earlier elevated levels, the global operating environment continued to remain uncertain on account of geopolitical developments, trade-related measures, supply-chain disruptions and fluctuations in energy and raw-material prices.

For the steel industry, global demand continued to be influenced by infrastructure spending, manufacturing activity, construction, automotive demand and capital expenditure. At the same time, excess production capacity in certain regions, particularly Asia, and volatility in international steel prices continued to create competitive pressure on steel producers.

The global steel industry remains cyclical in nature and is sensitive to changes in economic growth, interest rates, raw-material prices, energy costs, international trade policies and capacity utilisation.

Indian Steel Industry

India continues to remain one of the world's major steel-producing countries and the domestic steel industry remains an important contributor to industrialisation and infrastructure development.

Domestic steel demand continues to be supported by infrastructure development, construction, railways, automobiles, capital goods, renewable energy, oil and gas and other industrial sectors. Government-led infrastructure expenditure and continued investments in roads, railways, ports, airports, power and urban infrastructure are expected to remain important drivers of domestic steel consumption.

However, the industry continues to face challenges including volatility in steel prices, fluctuations in raw-material and energy costs, competitive imports, global overcapacity, technological changes and the need for continuous investment in modernisation and productivity enhancement.

The Company believes that the long-term fundamentals of the Indian steel industry remain favourable; however, the competitive and capital-intensive nature of the industry requires continuous technological upgradation, efficient capacity utilisation and disciplined capital allocation.

2. BUSINESS OVERVIEW AND SIGNIFICANT DEVELOPMENTS DURING FY 2025–26

FY 2025–26 was a transformational year for the Company.

During the year, the Company moved away from its earlier manufacturing-led operating model following the closure of its Iron & Steel Plant situated at Santej, Gujarat. The Board had approved closure of the entire plant on July 21, 2025, considering technological obsolescence, increasing production costs and continuing losses, which had resulted in the plant becoming commercially unviable without substantial technological upgradation.

The operations of the Santej plant were subsequently discontinued from August 2025. The closure materially reduced the Company's manufacturing activity and consequently its operating revenue during FY 2025–26.

The Company has thereafter focused on monetisation of identified assets, settlement of financial liabilities, divestment of investments and evaluation of various strategic alternatives in the best interests of the Company and its stakeholders.

The Company has also undertaken transactions involving sale of plant and machinery and other assets, transfer of technology/technical know-how and divestment of its investment in S.A.L. Steel Limited.

3. ASSET MONETISATION AND STRATEGIC RESTRUCTURING

As part of the Company's strategy following closure of the Santej manufacturing operations, the Company undertook monetisation of certain assets.

During FY 2025–26:

- The Company sold its 16-inch Rolling Mill Plant for a consideration of **₹17.00 crore**, resulting in a gain of approximately **₹16.92 crore**, recognised as an exceptional item.
- The Company sold Plant and Machinery, including Capital Work-in-Progress, together with technical know-how and technology transfer for a consideration of **₹63.00 crore**, resulting in a gain of approximately **₹53.48 crore**, recognised as an exceptional item.
- The Company also divested part of its investment in its associate, S.A.L. Steel Limited, pursuant to the Share Purchase Agreement dated September 4, 2025. The transaction resulted in a realised gain of approximately **₹13.98 crore**, recognised as an exceptional item.

These transactions represent the Company's efforts to unlock value from its assets and investments and strengthen its financial position following cessation of the Santej manufacturing operations.

The Company will continue to evaluate available strategic alternatives with the objective of optimising the utilisation and monetisation of its assets and improving long-term stakeholder value.

4. DIVESTMENT OF INVESTMENT IN S.A.L. STEEL LIMITED

During the year, the Company entered into a Share Purchase Agreement dated September 4, 2025 with Sree Metaliks Limited and other parties for divestment of its shareholding in S.A.L. Steel Limited.

The transaction formed part of the broader change in ownership and control of S.A.L. Steel Limited. Pursuant to the transaction, shares held by the Company were transferred to the acquirer in accordance with the terms and conditions of the Share Purchase Agreement and applicable regulatory requirements.

The divestment generated a realised gain of approximately **₹13.98 crore** for the Company during FY 2025–26.

The transaction is an important part of the Company's strategy of unlocking value from non-core investments and improving liquidity following the closure of its manufacturing operations.

5. DEBT SETTLEMENT AND FINANCIAL RESTRUCTURING

During FY 2025–26, the Company also took steps towards resolution of legacy financial obligations.

On January 27, 2026, the Board approved a One-Time Settlement with HDFC Bank. Under the settlement arrangement, the Company agreed to pay **₹18.00 crore** towards full and final settlement of dues against total liability of approximately **₹25.24 crore**, resulting in a waiver of principal and interest of approximately **₹7.24 crore**.

The settlement is expected to assist the Company in rationalising its outstanding financial obligations and reducing legacy liabilities.

Going forward, the Company intends to continue focusing on prudent financial management, efficient utilisation of available resources, settlement of legacy obligations and preservation of liquidity.

6. FINANCIAL PERFORMANCE

Following the closure of the Santej plant, manufacturing activity reduced substantially during FY 2025–26.

The Company's standalone revenue from operations declined to **₹37.27 crore** in FY 2025–26 from **₹266.52 crore** in FY 2024–25. The significant decline primarily reflects the cessation of manufacturing operations at the Santej plant during the year.

Standalone profit before exceptional items and tax was a loss of approximately **₹20.19 crore**. However, the Company reported a standalone net profit of approximately **₹72.60 crore**, principally due to exceptional gains arising from asset monetisation, divestment of investment and settlement of financial liabilities.

At the consolidated level, the Company reported a net profit of approximately **₹107.73 crore** for FY 2025–26.

The reported profitability should therefore be viewed in the context of the Company's transition from an operating manufacturing business to a restructuring and asset-monetisation phase. The exceptional gains recorded during the year are substantially non-recurring in nature and should not be considered representative of recurring operating profitability.

7. KEY FINANCIAL RATIOS STANDALONE OPERATION AS PER SEBI LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS (AMENDMENT) REGULATIONS, 2018

Sr. No.	Ratio	As at 31 st March, 2026 (%)	As at 31 st March, 2025 (%)	% Change	Explanation for change in the ratio by more than 25% as compared to the previous year
A.	Current Ratio (times) = Current assets/ Current liabilities	0.50	0.18	177	Due to substantial decrease in Current Liability for the year
B.	Debt-Equity Ratio (times) = Total Borrowings/ Shareholder's equity	0.56	1.96	-71	Due to increase in the Net profit
C.	Debt Service Coverage Ratio = Earnings available for debtservice/ Debtservice	1.40	0.18	-870	Due to substantial increase in the net profit for the year
D.	Return on Equity Ratio % = Net Profits after taxes Average shareholder's equity	95.11	-74.68	-227	Due to substantial increase in the net profit for the year
E.	Inventory turnover ratio (times) = Revenue from operations/ Average inventory	0.75	4.84	-85	Due to decrease in Material Purchase/ Revenue for the year
F.	Trade receivables turnover ratio (times) = Net credit revenue from operations/ Average trade receivables	32.17	63.93	-50	Due to decrease in revenue for the year
G.	Trade payables turnover ratio (times) = Net credit purchases/ Average trade payables	0.39	1.78	-78	Due to decrease in Purchase/Revenue for the year
H.	Net capital turnover ratio (times) = Revenue from operations/ Working capita	-0.83	-1.66	-50	Due to decrease in Revenue for the year
I.	Net profit ratio % = Net profit/ Revenue from operations	194.80	-10.25	-2001	Due to substantial decrease in Revenue and increase in Net Profits for the year
J.	Return on capital employed % = EBIT/ Average Capital Employed	5.38	-23.92	-122	Due to Substantial decrease in the EBIT

The significant movement in the ratios is primarily attributable to the sharp reduction in operating revenue following closure of the manufacturing plant and the impact of exceptional gains recognised during the year.

The improvement in the debt-equity ratio is also attributable to reduction in financial liabilities and the impact of the profit reported during the year.

The exceptionally high net profit ratio and return on equity should be interpreted with caution as the reported profit was significantly influenced by non-recurring exceptional items.

8. OPPORTUNITIES

Despite the closure of the Santej manufacturing plant, the Company believes that opportunities may arise from efficient utilisation and monetisation of its existing assets and investments and from identifying suitable strategic alternatives.

The principal opportunities identified by the Company include:

1. Monetisation of identified surplus/non-core assets.
2. Reduction and settlement of legacy financial obligations.
3. Unlocking value from investments and strategic holdings.
4. Evaluation of alternative business opportunities and strategic options.

5. Efficient deployment of available financial resources.
6. Exploration of suitable opportunities in sectors where the Company can create sustainable long-term value.
7. Utilisation of the Company's existing experience, relationships and resources for future strategic initiatives.

The Company will evaluate such opportunities carefully, keeping in view capital requirements, expected returns, risks and long-term stakeholder value.

9. THREATS AND CHALLENGES

The Company is currently undergoing a significant business transition and therefore faces certain challenges.

The principal challenges include:

- Absence of regular manufacturing operations following closure of the Santej plant.
- Uncertainty regarding the timing and nature of future business operations.
- Dependence on successful monetisation of assets and investments.
- Liquidity and working-capital requirements.
- Legacy liabilities and settlement of outstanding obligations.
- Volatility in asset and commodity prices.
- Regulatory and legal requirements associated with restructuring and asset monetisation.
- Need to identify commercially viable future business opportunities.
- Potential impairment or reduction in recoverable value of assets.
- General economic and market uncertainties.

Management continues to monitor these matters and evaluate appropriate measures to protect the interests of the Company and its stakeholders.

10. OUTLOOK AND FUTURE STRATEGY

The immediate outlook of the Company is different from its historical manufacturing-led business model.

Following the closure of the Santej plant, the Company's immediate focus is expected to remain on:

- orderly implementation of the plant closure;
- monetisation of identified assets;
- settlement and rationalisation of outstanding liabilities;
- optimisation of available cash resources;
- evaluation of strategic alternatives;
- unlocking value from investments and other assets; and
- identifying suitable and commercially sustainable opportunities for the future.

The Company has already demonstrated progress in this direction through sale of plant and machinery, disposal of the 16-inch Rolling Mill Plant, divestment of investment in S.A.L. Steel Limited and settlement of HDFC Bank dues.

The Management will continue to explore various options in the best interests of the Company and its stakeholders. Any future business initiative will be evaluated based on its commercial viability, capital requirement, risk-return profile and potential to generate sustainable value.

Given the current transition phase, the Company does not presently consider the historical manufacturing performance to be an appropriate basis for projecting future operating performance.

11. MATERIAL UNCERTAINTY RELATING TO GOING CONCERN

The Company's existing Iron and Steel plant at Santej was shut down from August 2025 following the Board's decision to close the plant on account of technological obsolescence, high production costs and persistent losses.

The Independent Auditor, in the audit report forming part of the financial statements for FY 2025–26, has drawn attention to a material uncertainty relating to the Company's ability to continue as a going concern.

Management has represented that the Company is exploring various options in the best interests of its stakeholders and, accordingly, the financial statements have been prepared on a going-concern basis.

The Company is continuing to evaluate strategic alternatives and measures for preservation and optimisation of its financial and operational resources.

12. RISK MANAGEMENT

The Company has established processes for identification, assessment, monitoring and mitigation of risks.

In the present business environment, the key risks requiring continuous monitoring include:

Business and Strategic Risk

The closure of the manufacturing plant has materially changed the Company's business profile. The Company is therefore exposed to the risk associated with identifying and implementing an appropriate future business strategy.

Liquidity and Financial Risk

The Company's ability to meet its obligations and fund future activities depends on available liquidity, asset monetisation, settlement of liabilities and prudent financial management.

Asset Valuation Risk

The Company's strategy includes monetisation of assets. Changes in market conditions and asset values may affect the realisable value of such assets.

Market Risk

The Company remains exposed to fluctuations in steel prices, commodity prices, interest rates and broader economic conditions to the extent relevant to its remaining activities and investments.

Regulatory and Legal Risk

The Company continues to be subject to applicable corporate, securities, tax, environmental and other regulatory requirements.

Investment Risk

The value and realisation of the Company's remaining investments may be affected by market conditions and the financial performance of the respective investee entities.

The Management periodically reviews the risk mitigation framework and takes appropriate measures based on changing circumstances.

13. INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Company has internal control systems and procedures commensurate with the size and nature of its activities.

The internal control framework is designed to provide reasonable assurance regarding reliability of financial reporting, safeguarding of assets, compliance with applicable laws and regulations and effectiveness of operations.

Following the closure of the manufacturing plant, the Company's control environment is also being aligned with its changed business profile, including asset monetisation, financial settlements, investment management and evaluation of strategic alternatives.

The Audit Committee periodically reviews the adequacy and effectiveness of the internal control systems.

14. HUMAN RESOURCES AND INDUSTRIAL RELATIONS

Human resources continue to be an important part of the Company's organisational framework.

The Company maintains appropriate focus on employee engagement, compliance, safety and productivity. Following the closure of the Santej manufacturing operations, the Company's human-resource requirements and organisational structure are being aligned with the Company's revised operating profile.

The Company continues to maintain cordial relations with its employees and remains committed to compliance with applicable labour and employment requirements.

15. MATERIAL DEVELOPMENTS AFTER THE END OF FY 2025-26

Subsequent to March 31, 2026, the Company has continued to undertake measures relating to its corporate and governance framework.

In July 2026, Shri Ambalal C. Patel tendered his resignation as Independent Director with effect from the close of business hours on July 13, 2026, citing unavoidable personal reasons. The Company has initiated the necessary corporate and regulatory actions arising from the change in Board composition.

The Company continues to evaluate strategic alternatives following closure of the Santej manufacturing plant and the asset monetisation and financial restructuring measures undertaken during FY 2025-26.

16. FUTURE PLANS

The Company intends to focus on a disciplined and value-oriented approach during the coming period.

The broad areas of focus are expected to include:

1. Further evaluation and monetisation of non-core and surplus assets, wherever commercially appropriate.
2. Continued efforts towards settlement and rationalisation of legacy liabilities.
3. Preservation of liquidity and efficient deployment of available funds.
4. Evaluation of new business opportunities and strategic alternatives.
5. Optimisation of the Company's asset base.
6. Strengthening of corporate governance and internal control mechanisms.
7. Protection and enhancement of stakeholder value.

The Company will undertake new business initiatives only after evaluating their commercial feasibility, funding requirements, risk profile and long-term sustainability.

17. CAUTIONARY STATEMENT

Statements in this Management Discussion and Analysis describing the Company's objectives, expectations, estimates, projections and future plans may constitute forward-looking statements within the meaning of applicable securities laws and regulations.

These statements are based on the Company's present expectations and assumptions and are subject to risks and uncertainties. Actual results could differ materially from those expressed or implied due to various factors, including changes in economic conditions, market conditions, steel and commodity prices, asset values, availability of finance, regulatory developments, litigation, business restructuring, implementation of strategic initiatives and other factors beyond the Company's control.

The Company undertakes no obligation to publicly update, modify or revise any forward-looking statements on the basis of subsequent developments, information or events, except as may be required under applicable laws and regulations.

INDEPENDENT AUDITOR'S REPORT

TO,
THE MEMBERS OF
SHAH ALLOYS LIMITED

Report on the Audit of the Standalone IND AS Financial Statements

Opinion

We have audited the accompanying standalone IND AS financial statements of **SHAH ALLOYS LIMITED** (the "Company"), which comprise the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year ended on that date and a summary of material accounting policies and other explanatory information (hereinafter referred to as the "standalone financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 (the "Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026 and its Profits, total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing ("SA's") specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Ind AS Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the standalone IND AS financial statements.

Material Uncertainty Related to Going Concern

1. **The company in its board meeting dated 21.07.2025 had declared closure of its existing Iron and Steel plant considering the technology obsolescence and increasing higher production cost due to which there is a persistent loss since last couple of years and draining the resources of the company and accordingly the Iron and Steel plant situated at Vill. Santej, Tal. Kalol, Dist. Gandhinagar, in the State of Gujarat has been shut down and as per the management, the operations of the Plant has been closed since August , 2025. In view of this, we are unable to give our opinion on the "going concern" status of the company. However, as per the representation made by management, the company is exploring various options in the best interest of its stakeholders and on that basis, the provision for impairment of the assets has not been made by the company and the accounts have been prepared on a "going concern" basis. (Refer to note 44 of standalone IND AS financial statements)**

Our opinion is not modified on the above matter.

Emphasis of Matter

1. **The company in its board meeting dated 21.07.2025 had declared closure of its existing Iron and Steel plant considering the technology obsolescence and increasing higher production cost due to which there is a persistent loss since last couple of years and draining the resources of the company and accordingly the Iron and Steel plant situated at Vill. Santej, Tal. Kalol, Dist. Gandhinagar, in the State of Gujarat has been shut down and as per the management, the operations of the Plant has been closed since August , 2025. In view of this, we are unable to give our opinion on the "going concern" status of the company. However, as per the representation made by management, the company is exploring various options in the best interest of its stakeholders and on that basis, the provision for impairment of the assets has not been made by the company and the accounts have been prepared on a "going concern" basis. (Refer Note No. 44 of Standalone IND AS Financial Statements).**
2. **The balance confirmation from the suppliers, non-moving banks and customers have been called for, but the same are awaited till the date of audit. Thus, the balances of receivables, advance from customers, non-moving banks and trade payables have been taken as per the books of accounts submitted by the company and are subject to confirmation from the respective parties. ((Refer Note No. 45 of Standalone IND AS Financial Statements).**

3. During the year under review, the company has sold its 16-inch Rolling Mill Plant for a consideration of Rs 1700.00 lakhs. The Profit on sale the said 16-inch Rolling Mill of Rs 1691.53 lakhs has been shown as income in the Statement of Profit and loss and has been reflected as an “Exceptional Item” in the Statement of Profit and loss for the year ended on 31st March, 2026. *(Refer Note No. 41 of Standalone IND AS Financial Statements).*
4. During the year under review, the company has sold Plant and Machinery (including Capital Work in Progress [CWIP]) along with technical know-how & technology transfer for a consideration of Rs 6300.00 lakhs. The Gain arising of Rs 5347.68 lakhs out of sale of Plant and Machinery (including CWIP) along with technical know-how & technology transfer has been reflected as an “Exceptional Item” in the Statement of Profit and loss for the year ended on 31st March, 2026. *(Refer Note No. 42 of Standalone IND AS Financial Statements).*
5. During the year under review, the company has made disinvestment in the shares of its associate i.e. SAL Steel Limited through share purchase agreement dated 04.09.25. The Realized gain on sale the said shares of Rs 1398.41 lakhs has been reflected as an “Exceptional Item” in the Statement of Profit and loss for the for the year ended on 31st March, 2026. *(Refer Note No. 33 of Standalone IND AS Financial Statements).*
6. During the year review, on 27th January, 2026 the company had entered in to settlement agreement with HDFC Bank for the settlement of its entire dues in respect of various facilities and assistance provided by HDFC Bank The said agreements provide for the settlement of entire dues in respect of financial assistance and facilities with the underlying Securities for the payment of Rs 1800.00 lacs towards full and final settlement against the total liability (Principal and Interest as per the books of the company) of Rs 2523.77 lacs resulting in to the waiver of liability (Principal and Interest) amounting to 723.76 lacs. The said Waiver of Principal and Interest has been shown as income in the Statement of Profit and loss and has been reflected as an Exceptional Item in the Statement of Profit and loss for the year ended on 31st March 2026. *(Refer Note No. 43 of Standalone IND AS Financial Statements).*
7. Refer Note No 40 of notes forming part of Standalone Financial Statements, regarding non availing of Insurance on the Property Plant and Equipment of the Company.

Our opinion is not modified in the above matters

Key Audit Matters:

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone IND AS financial statements of the current period. These matters were addressed in the context of our audit of the standalone IND AS financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key Audit Matter

Description of Key audit Matter	Our response and results
Litigations and claims (Refer note 36) to the standalone Ind AS financial statements) The cases are pending with multiple tax authorities like Service tax, Income Tax, Goods & Service tax and Excise, and there are claims against the company which have not been acknowledged as debt by the company. In normal course of business, financial exposures may arise from pending proceedings and from claims of the customers not acknowledged as debt by the company. Whether a claim needs to be recognized as liability or disclosed as contingent liability in the standalone Ind AS financial statements is dependent on a number of significant assumptions and judgments. The amounts involved are potentially significant and determining the amount, if any, to be recognized or disclosed in the standalone Ind AS financial statements, is inherently subjective. We have considered Litigations and claims; a Key Audit Matter as it requires significant management judgement, including accounting estimates that involves high estimation uncertainty.	Our audit procedures, inter alia, included following: - Discussed disputed litigation matters with the company’s management. - Evaluated the management’s judgment of tax risks, estimates of tax exposures, other claims and contingencies. Past and current experience with the tax authorities and management’s correspondence/response including on the claims lodged by customers were used to assess the appropriateness of management’s best estimate of the most likely outcome of each uncertain contingent liability. - Critically assessed the entity’s assumptions and estimates in respect of claims, included in the contingent liabilities disclosed in the standalone Ind AS financial statements. Also, assessed the probability of negative result of litigation and the reliability of estimates of related obligations. Conclusion: Based on the procedures described above, we did not find any material exceptions to the management’s assertions and treatment, presentation & disclosure of the subject matter in the standalone Ind AS financial statements.

Information Other than the Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the standalone IND AS financial statements and our auditor's report thereon.

Our opinion on the standalone IND AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone IND AS financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Standalone IND AS Financial Statements

The Company's Management and Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone IND AS financial statements that give a true and fair view of the state of affairs, profit / loss and other comprehensive income, changes in equity and cash flows of the Company in accordance with the applicable Indian accounting standards (IND AS) specified under section 133 of the Act read with relevant rules issued there under and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone Ind AS Financial Results that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone Ind AS financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone IND AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone Ind AS Financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone Ind AS Financial statements.

As part of an audit in accordance with Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone Ind AS financial Results, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's

ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone Ind AS financial results or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the standalone Ind AS financial results, including the disclosures, and whether the standalone Ind AS Financial Results represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence; and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone Ind AS financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by section 197(16) of the Act as amended, in our Opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the company to its directors during the year is in accordance with the provisions of section 197 of the Act read with Schedule V of the Act.
2. As required by the Companies (Auditor's Report) Order, 2020 (the "Order") issued by the Central Government in terms of Section 143(11) of the Act, we give in "**Annexure A**" a statement on the matters specified in paragraphs 3 and 4 of the Order.
3. As required by Section 143(3) of the Act, based on our audit we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
 - c) The standalone Balance Sheet, the standalone Statement of Profit and Loss including Other Comprehensive Income, standalone Statement of Changes in Equity and the standalone Statement of Cash Flows dealt with by this Report are in agreement with the books of account.
 - d) In our opinion, the aforesaid standalone IND AS Financial statements comply with the Indian Accounting Standards specified under section 133 of the Act.
 - e) On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164(2) of the Act.
 - f) With respect to the adequacy of the internal financial controls with reference to standalone financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls with reference to standalone financial statements.
 - g) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:
 - (i) The Company has disclosed the impact of pending litigations on its financial position in the standalone Ind AS Financial Statements (Refer Note No 36 to the Standalone Ind AS Financial Statements).
 - (ii) The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.

- (iii) There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
- (iv) (a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- (v) The company has not declared and paid any Interim dividend nor has proposed any final dividend during the previous year, and hence the question of Compliance and applicability of Section 123 of the Companies Act does not arise.
- (vi) Based on our examination, which included test checks, the Company has used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit, we did not come across any instance of the audit trail feature being tampered with. The audit trail has been preserved by the company as per the statutory requirements for record retention.

For, **Parikh & Majmudar**
Chartered Accountants
FRN - 107525W

[CA SATWIK DURKAL]
PARTNER

Membership No. 107628
UDIN: 26107628DIELLD9322

Place: Ahmedabad
Date: 30-05-2026

ANNEXURE 'A' TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 2 under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of SHAH ALLOYS LIMITED of even date)

With reference to the Annexure A, referred to in the Independent Auditors Report to the members of the Company on the Standalone IND AS financial statements for the year ended on 31st March 2026, we report following:

- i. (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.
 - (B) The Company does not hold any intangible assets. Accordingly, clauses 3(i) (a) (B) & (d) of the order are not applicable.
- (b) According to the information and explanations given to us, the property, plant and equipment are physically verified in a phased manner by the management during the year, which, in our opinion is reasonable having regard to the size of the Company and nature of its assets. No material discrepancies were noticed on such verification.
- (c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the title deeds of immovable properties other than the self constructed property are held in the name of the Company.
- (d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not revalued any of its Property, Plant and Equipment during the year.
- (e) According to the information and explanations given to us and on the basis of our examination of the records of the Company, no proceedings have been initiated during the year or are pending against the Company as at March 31, 2026 for holding any Benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.
- ii. (a) As explained to us, the inventories were physically verified by the management at reasonable intervals during the year. In our opinion the frequency of verification is reasonable and the coverage and procedure of such verification by the management is appropriate. As explained to us, there were no discrepancies of 10% or more in aggregate for each class on physical verification of inventory as compared to the book records.
- (b) The Company has not been sanctioned working capital in excess of the limit of ₹ 5 crores during any point of time of the year in aggregate from a bank & financial institutions on the basis of security of the current assets. Hence, reporting under clause 3(ii) (b) of the order is not applicable.
- iii. During the year, the Company has not provided any guarantee or security to companies, firms, limited liability partnerships and any other parties. During the year, the Company has granted unsecured loans to other parties.
 - a) During the year, the Company has provided loans to other parties in respect of which.
 - i) During the year, aggregate amount of loan provided to other parties (Employees) is ₹ 0.50 lakhs during the year and balance outstanding at the balance sheet date is ₹ 0.35 Lakhs.
 - b) In our opinion and according to the information and explanations given to us, the terms and conditions of loans and advances provided are, prima facie, not prejudicial to the Company's interest.
 - c) In our opinion and according to the information and explanations given to us, in respect of loans, the schedule of repayment of principal and payment of interest has generally not been stipulated. However, the repayments or receipts are regular during the year.
 - d) In our opinion and according to the information and explanations given to us, no amount is overdue in respect of loans outstanding during the year under review.
 - e) No amount granted by the company which has fallen due during the year, has been renewed or extended or fresh loans granted to settle the overdue of existing loans given to the same parties.
 - f) The Company has granted loans without specifying the terms or period of repayment during the year, which are as under:

(₹ in Lakhs)

Particulars	All Parties	Promoters	Related Parties
Aggregate amount of loans at the year end	0.35	Nil	Nil
Percentage thereof of total loans granted at the year end	100%	Nil	Nil

- iv. According to the information and explanations given to us and on the basis of our examination of the records of the company, the company has not made any investment or given guarantee or security during the year under review. Accordingly clause 3(iv) of the order is not applicable.
- v. The Company has not accepted any deposits from the public during the year under review. Accordingly, clause 3(v) of the Order is not applicable.
- vi. We have broadly reviewed the books of accounts maintained by the company pursuant to the rules made by the Central Government of India for the maintenance of Cost records specified under section 148 of Companies Act 2013 and are of the opinion that prima facie, the prescribed accounts & records have been made and maintained. We have however, not made a detailed examination of the cost records with a view to determine whether they are accurate or complete.
- vii. (a) The company does not have liability in respect of Service Tax; Duty of excise, Sales tax and value added tax during the year since effective 1st July 2017, these statutory dues has been subsumed in to Goods & Service Tax.

According to the information and explanations given to us and on the basis of our examination of the records of the Company, amounts deducted/ accrued in the books of account in respect of undisputed statutory dues including provident fund, ESIC, income-tax, duty of customs, Goods & Service Tax, cess and other material statutory dues have generally been regularly deposited during the year by the Company with the appropriate authorities.

According to the information and explanation given to us no undisputed amounts payable in respect of provident fund, ESIC, income-tax, Goods & Service Tax, duty of customs, cess and other statutory dues were outstanding as at 31st March, 2026 for a period of more than six months from the date of becoming payable.

- (b) According to the information and explanations given to us, and on the basis of our examination of the records of the company, statutory dues of, Duty of Excise, Income Tax and Goods & Service tax which have not been deposited by the company on account of dispute are as follows:

Sr. no	Name of the statute	Nature of Dues	Financial year to which amount relates	From where the dispute is pending	Amount under dispute (Net of Payments (₹ in Lakhs.))
1	Custom Service tax and Excise	Service tax	2012-13	The Dy. Commissioner of Central Excise & CGST, Division Kalol	10.11
2	Goods & Service Tax (GST)	State Goods & Service tax (SGST)	2018-19	Commissioner Appeal of State Tax, Gandhinagar	75.57
3	Goods & Service Tax (GST)	State Goods & Service tax (SGST)	2018-19	Commissioner Appeal of State Tax, Gandhinagar	17.27
4	Goods & Service Tax (GST)	State Goods & Service tax (SGST)	2020-21	Commissioner Appeal of State Tax, Gandhinagar	48.87
5	Goods & Service Tax (GST)	State Goods & Service tax (SGST)	2019-20	Commissioner Appeal of State Tax, Gandhinagar	46.47
6	Income Tax Act	Income Tax	2021-22	Commissioner of Income Tax Appeal- 12, Ahmedabad	53.77

- viii. According to the information and explanations given to us and on the basis of our examination of the records of the Company, the company has not surrendered or disclosed any transactions, previously unrecorded income in the books of account, in the tax assessments under the Income tax Act 1961, as income during the year.
- ix. (a) According to information & explanations given to us, the company has defaulted in repayment of term loans & in the payment of interest to Bank during the year, as under:

Nature of borrowing including debt securities	Name of lender	Amount not paid on due date (in Lakhs)	Whether principal or interest	No. of days delay or unpaid	Remarks, if any
Term Loan	HDFC BANK	1645.87	Principal	5388 days (Refer Note I below)	
Term Loan	HDFC BANK	877.89	Interest		

Note I: The Company had defaulted in repayment of Term Loan to HDFC Bank in the Financial Year 2011-12. However, the company had entered into One Time Settlement (OTS) with HDFC Bank on 27.01.2026 and paid the ₹ 1800.00 Lakhs (Against

outstanding of ₹ 2523.77 lakhs as per the books of accounts) as per the OTS and received No due certificate from HDFC Bank on 02.03.2026. Refer Note 6 of the Emphasis of matter paragraph of this Report and Note No. 43 of the Notes forming part of the Standalone financial statements

- (b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
- (c) According to the information and explanations given to us, the Company has not taken any term loan during the year and hence, reporting under clause 3(ix)(c) of the Order is not applicable.
- (d) According to the information and explanations given to us and on an overall examination of the financial statements of the Company, we report that no funds raised on short-term basis have, been used for long term purpose by the company.
- (e) According to the information and explanations given to us and on overall examination of the records of the company, we report that the company has not taken any funds from any entity or person account of or to meet the obligations of its associates and therefore, reporting under clause 3(ix) (e) of the order is not applicable.
- (f) According to the information and explanations given to us and procedures performed by us, we report that the company has not raised loans during the year on the pledge of securities held in its associates and therefore, clause 3(ix) (f) of the Order is not applicable.
- x. (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year. Accordingly, clause 3(x)(a) of the Order is not applicable.
- (b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) during the year. Accordingly, clause 3(x)(b) of the Order is not applicable.
- xi. (a) According to the information and explanations given to us, no fraud by the Company or on the Company by its officers or employees has been noticed or reported during the course of our audit.
- (b) According to the information and explanations given to us, no report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT - 4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.
- (c) As represented by the management, there are no whistle blower complaints received by the company during the year.
- xii. According to the information and explanations given to us, the Company is not a Nidhi Company. Accordingly, clause 3(xii) of the Order is not applicable.
- xiii. In our opinion and according to the information and explanations given to us, transactions with the related parties are in compliance with sections 177 and 188 of the Act, where applicable and details of such related party transactions have been disclosed in the Standalone financial statements as required by the applicable accounting standards.
- xiv. (a) Based on information and explanations provided to us and our audit procedures, in our opinion, the Company has an internal audit system commensurate with the size and the nature of its business.
- (b) We have considered the internal audit reports for the year of the Company issued till date for the period under audit.
- xv. In our opinion and according to the information and explanations given to us, the Company has not entered into non-cash transactions with directors or persons connected to its directors and hence, provisions of section 192 of the Act, are not applicable to the company.
- xvi. (a) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, clause 3(xvi)(a) and 3(xvi) (b) of the Order are not applicable.
- (b) The Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve bank of India. Accordingly, clause 3(xvi)(c) of the Order is not applicable.
- (c) The Company is not part of any group [as defined in the regulations made by Reserve Bank of India]. Accordingly, the requirements of clause 3(xvi)(d) are not applicable.
- xvii. The company has not incurred cash losses during the financial year covered by our audit; however, after considering the audit qualifications of earlier years, the company had incurred cash losses ₹ 1497.84 lakhs in the immediately preceding financial year.

- xviii. There has been no resignation of the statutory auditors of the Company during the year. Accordingly, 3(xviii) of the Order is not applicable.
- xix. According to the information and explanations given to us, On the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- xx According to the information and explanations given to us by the management, the Corporate Social Responsibility (CSR) is not applicable to the company as per Section 135 of the Act. Accordingly, clause 3(xx)(a) & (b) of the order are not applicable.

For, **Parikh & Majmudar**
Chartered Accountants
FRN - 107525W

[CA SATWIK DURKAL]
PARTNER
Membership No. 107628
UDIN: 26107628DIELLD9322

Place: Ahmedabad
Date: 30-05-2026

ANNEXURE “B” TO THE INDEPENDENT AUDITOR’S REPORT

(Referred to in paragraph 3(f) under ‘Report on Other Legal and Regulatory Requirements’ section of our report to the Members of SHAH ALLOYS LIMITED of even date)

Report on the Internal Financial Controls with reference to standalone financial statements under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 (the “Act”)

We have audited the internal financial controls with reference to standalone financial statements of **SHAH ALLOYS LIMITED** (the “Company”) as of March 31, 2026 in conjunction with our audit of the standalone IND AS financial statements of the Company for the year ended on that date.

Management’s Responsibility for Internal Financial Controls

The Management of the Company is responsible for establishing and maintaining internal financial controls based on the internal control with reference to standalone IND AS financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls with reference to standalone financial statements issued by the Institute of Chartered Accountants of India (the “ICAI”). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor’s Responsibility

Our responsibility is to express an opinion on the Company’s internal financial controls with reference to standalone IND AS financial statement of the Company based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls with reference to standalone IND AS financial statements (the “Guidance Note”) issued by the ICAI and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to standalone IND AS financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to standalone financial statements and their operating effectiveness. Our audit of internal financial controls with reference to standalone IND AS financial statements included obtaining an understanding of internal financial controls with reference to standalone financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company’s internal financial controls system with reference to Standalone IND AS Financial Statements.

Meaning of Internal Financial Controls with reference to Standalone IND AS Financial Statements

A company’s internal financial control with reference to standalone IND AS financial statement is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal financial control with reference to standalone IND AS financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company’s assets that could have a material effect on the standalone IND AS financial statements.

Inherent Limitations of Internal Financial Controls with reference to Standalone IND AS Financial Statements

Because of the inherent limitations of internal financial controls with reference to standalone financial statement, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to standalone IND AS financial statements to future periods are subject to the risk that the internal financial control with reference to Standalone IND AS Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system with reference to standalone financial statements and such internal financial controls with reference to standalone financial statement were operating effectively as at March 31, 2026, based on the criteria for internal financial control with reference to standalone financial statements established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls with reference to standalone financial statements issued by the ICAI.

For, **Parikh & Majmudar**
Chartered Accountants
FRN - 107525W

[CA SATWIK DURKAL]
PARTNER
Membership No. 107628
UDIN: 26107628DIELLD9322

Place: Ahmedabad

Date: 30-05-2026

STANDALONE BALANCE SHEET AS AT 31ST MARCH, 2026

(₹ in Lakhs)

S. No.	Particulars	Note No.	As At 31.03.2026	As At 31.03.2025
	ASSETS			
1)	Non-current assets			
a)	Property, Plant and Equipment	2	5049.88	5707.14
b)	Capital work-in-progress	2	0.00	900.50
c)	Financial Assets			
(i)	Investments	3	4875.00	5279.84
(ii)	Trade receivables	4	-	-
(iii)	Loans			
(iv)	Other Financial Assets	4A	803.13	803.25
d)	Deferred tax Assets (net)	5	5332.70	7798.60
e)	Other non-current assets	6	236.92	265.56
2)	Current assets			
a)	Inventories	7	1935.29	3009.84
b)	Financial Assets			
(i)	Trade receivables	8	107.91	123.77
(ii)	Cash and cash equivalents	9	109.30	264.27
c)	Loans	10	0.35	0.19
d)	Other Financial assets	10a	2210.78	-
e)	Current Tax Assets (Net)	10b	55.50	-
f)	Other current assets	11	44.13	113.06
	TOTAL ASSETS		20760.90	24266.00
	EQUITY & LIABILITIES :			
	EQUITY:			
a)	Equity Share capital	12	1979.75	1979.75
b)	Other Equity	13	9255.52	2050.25
	LIABILITIES :			
1)	Non-Current Liabilities			
a)	Financial Liabilities			
(i)	Borrowings	14	367.73	367.73
(ii)	Trade payables	15		
	Total outstanding dues of micro enterprises and small enterprises		-	-
	Total outstanding dues of creditors other than micro enterprises and small enterprises		162.56	155.59
b)	Provisions	16	16.02	126.84
c)	Non-current liabilities			
d)	Other non-current liabilities			-
2)	Current liabilities			
(a)	Borrowings	17	5931.01	7524.06
(b)	Trade payables	18		
	Total outstanding dues of micro enterprises and small enterprises		-	-
	Total outstanding dues of creditors other than micro enterprises and small enterprises		126.62	7074.84
(c)	Other financial liabilities	19	2090.41	2827.69
(d)	Other current liabilities	20	782.24	1926.31
(e)	Provision	21	49.04	232.95
	Total Equity and Liabilities		20760.90	24266.00

The accompanying Notes 1 to 60 are integral part of these Standalone Ind AS Financial Statements.

As per our report of even date attached.

For **Parikh & Majmudar**
Chartered Accountants
(Firm Regn.No.107525W)
UDIN: 26107628DIELLD9322

For and on behalf of the Board of Directors,
Shah Alloys Limited

CA Satwik Durkal
Partner
Membership No. : 107628

[Rajendra V Shah]
Chairman
DIN- 0020904

[Ashok Sharma]
Whole Time Director & CFO
DIN-0038360

Place : Ahmedabad
Date : 30th May, 2026

[Narayanlal F.Shah]
Company Secretary

[Rajnikant A.Vyas]
Whole Time Director
DIN-11276226

STANDALONE STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31ST MARCH, 2026

(₹ in Lakhs)

S. No.	Particulars	Note No.	Year ended 31 st March, 2026	Year ended 31 st March, 2025
I	Revenue from Operations	22	3726.67	26651.70
II	Other Income	23	1101.52	75.98
III	Total Income (I +II)		4828.20	26727.68
IV	Expenses:			
	Cost of Materials Consumed	24	1489.14	14721.43
	Changes in Inventories of Finished goods, Stock-in-Trade and Work-in-progress	25	364.75	4705.01
	Employee Benefits Expenses	26	260.54	1476.14
	Finance Costs	27	360.85	447.77
	Depreciation and Amortization Expense		656.38	919.16
	Other Expenses	28	1113.96	7757.46
	Total Expenses (IV)		4245.62	30026.97
V	Profit before tax and Exceptional Item (III- IV)		582.58	-3299.29
VI	Exceptional Item		9161.38	0.23
	(Refer Note No.33, 41, 42 & 43 of Notes forming part of Financial Statement)			
VII	Profit before tax (V+VI)		9743.96	-3299.06
VIII	Tax expense :			
	(1) Short/(Excess) provision of Income Tax		0.00	0.00
	(2) Deferred Tax		2484.22	-568.56
	Total Tax Expenses (VIII)		2484.22	-568.56
IX	Profit for the period (VII -VIII)		7259.74	-2730.49
X	Other Comprehensive Income			
A	(i) Items that will not be reclassified to profit or loss		72.79	-106.86
	(ii) Income tax relating to items that will not be reclassified to profit or loss		-18.32	26.89
B	(i) Items that will be reclassified to profit or loss		-	-
	(ii) Income tax relating to items that will be reclassified to profit or loss		-	-
	Total Other Comprehensive Income (X)		54.47	-79.96
XI	Total Comprehensive Income for the period (IX + X) (Comprising Profit and Other Comprehensive Income for the period)		7205.27	-2650.53
XII	Earnings per equity share (Face Value of Rs 10/- each)			
	Basic & Diluted	29	36.67	-13.79

The accompanying Notes 1 to 60 are integral part of these Standalone Ind AS Financial Statements.

As per our report of even date attached.

For **Parikh & Majmudar**
Chartered Accountants
(Firm Regn.No.107525W)
UDIN: 26107628DIELLD9322

For and on behalf of the Board of Directors,
Shah Alloys Limited

CA Satwik Durkal
Partner
Membership No. : 107628

[Rajendra V Shah]
Chairman
DIN- 0020904

[Ashok Sharma]
Whole Time Director & CFO
DIN-0038360

Place : Ahmedabad
Date : 30th May, 2026

[Narayanlal F.Shah]
Company Secretary

[Rajnikant A.Vyas]
Whole Time Director
DIN-11276226

STANDALONE STATEMENT OF CASH FLOW FOR THE YEAR ENDED 31ST MARCH, 2026

(₹ in Lakhs)

S. No.	Particulars	Year Ended	
		March 31, 2026	March 31, 2025
A	Cash Flow from Operating Activities :		
	Net Profit before Tax	9,743.96	(3,299.06)
	Adjustments for :		
	Depreciation	656.38	919.16
	Interest Income	(100.59)	(55.20)
	Finance Cost	360.85	447.77
	Remeasurement of Employee Defined Benefit Scheme	(72.79)	106.86
	Provision for diminution in value of long term investments	(885.99)	986.38
	Loss / (Profit) on Sale of Assets	(7,039.21)	(0.23)
	LTCG on Sale of Shares	(1,398.41)	-
	Operating cash flow Before Working Capital Changes	1,264.20	(894.33)
	Adjustments for:		
	Decrease/(Increase) in Other Financial Assets	(380.08)	(0.02)
	Decrease/(Increase) in Other Non-Current Assets	28.64	(3.37)
	Decrease/(Increase) in Other Current Assets	13.42	42.82
	Decrease/(Increase) in Trade Receivables	15.85	586.19
	Decrease/(Increase) in Inventories	1,074.55	5,193.80
	Increase/(Decrease) in Other Current & Non-Current Liabilities	(1,144.07)	(1,549.38)
	Increase/(Decrease) in Trade Payables	(6,941.25)	(4,263.44)
	Increase/(Decrease) in Other Financial Liabilities	(737.28)	1,697.54
	Increase/(Decrease) in Provisions	(294.74)	(125.70)
	Cash Generated From Operations	(7,100.76)	684.11
	Direct Taxes Paid (Net)	-	-
	Nat Cash from Operating Activities after Extra Ordinary Items (A)	(7,100.76)	684.11
B	Cash Flow from Investing Activity :		
	Purchase of property, plant and equipments, Capital Work in Progress, leasehold asset and other intangible assets	(59.42)	(18.23)
	Decrease/(Increase) in Loans	(0.16)	0.79
	Decrease/(Increase) in Fixed Deposits	(1,830.58)	-
	Proceeds from Sale of Property, Plant & Equipment	8,000.00	95.70
	Proceeds from Sale of Shares	2,689.25	-
	Interest Received	100.59	55.20
	Net Cash from Investing Activities(B)	8,899.67	133.47
C	Cash Flow from Financing Activities :		
	Proceeds /(Repayment) of Long Term Borrowings (Net)	-	-
	Proceeds /(Repayment) from Short Term Borrowings (Net)	(1,593.04)	(127.50)
	Finance Cost Paid	(360.85)	(447.77)
	Net Cash from Financing Activities(C)	(1,953.89)	(575.27)
	Net Increase/(Decrease) in Cash and Bank Balance (A+B+C)	(154.98)	242.31
	Add : Opening Cash & Bank Balances	264.27	21.96
	Closing Cash & Bank Balances	109.30	264.27

STANDALONE STATEMENT OF CASH FLOW FOR THE YEAR ENDED 31ST MARCH, 2026

(₹ in Lakhs)

Cash and Bank Balances:

Particulars	Year Ended	
	March 31, 2026	March 31, 2025
Cash on Hand	0.55	0.80
Balances with Scheduled banks		
- In Current Accounts	108.74	263.46
Closing Cash & Bank Balances	109.30	264.27

Disclosure of Cash and Non-Cash Changes in Liabilities from Financing Activities

Particulars	Year Ended	
	March 31, 2026	March 31, 2025
Borrowings (Current & Non-Current)		
Opening Balance	7,891.78	8,019.28
Changes from Cash flows	(1,593.04)	(127.50)
Closing Balance	6,298.74	7,891.78

For **Parikh & Majmudar**
Chartered Accountants
(Firm Regn.No.107525W)
UDIN: 26107628DIELLD9322

CA Satwik Durkal
Partner
Membership No. : 107628

Place : Ahmedabad
Date : 30th May, 2026

For and on behalf of the Board of Directors,
Shah Alloys Limited

[Rajendra V Shah]
Chairman
DIN- 0020904

[Narayanlal F.Shah]
Company Secretary

[Ashok Sharma]
Whole Time Director & CFO
DIN-0038360

[Rajnikant A.Vyas]
Whole Time Director
DIN-11276226

STANDALONE STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH, 2026

A. EQUITY SHARE CAPITAL

(₹ in Lakhs)

Particulars	Amount
Balance at the beginning of the reporting year	1,979.75
Changes in Equity Share capital during the year	-
Balance at the end of the reporting year	1,979.75

Other Equity as at 1st April 2024

(₹ in Lakhs)

Particulars	Securities Premium	Capital Reserve	Retained Earnings	Equity Instrument through OCI	Total
Balance at the beginning of the reporting period	502.61	56,136.84	(51,924.12)	14.55	4,700.78
Addition/ Deduction During the year	-	-	-	(79.96)	79.96
Profit for the year	-	-	(2,730.49)	-	(2,730.49)
Balance as at 31 st March 2025	502.61	56,136.84	(54,654.61)	(65.41)	2,050.25

Other Equity as at 1st April 2025

(₹ in Lakhs)

Particulars	Securities Premium	Capital Reserve	Retained Earnings	Equity Instrument through OCI	Total
Balance at the beginning of the reporting period	502.61	56,136.84	(54,654.61)	(65.41)	2,050.25
Addition/ Deduction During the year	-	-	-	54.47	(54.47)
Profit for the year	-	-	7,259.74	-	7,259.74
Balance as at 31 st March 2026	502.61	56,136.84	(47,394.87)	(10.94)	9,255.52

The accompanying Notes 1 to 60 are integral part of these Standalone Ind AS Financial Statements.

As per our report of even date attached.

For **Parikh & Majmudar**
Chartered Accountants
(Firm Regn.No.107525W)
UDIN: 26107628DIELLD9322

For and on behalf of the Board of Directors,
Shah Alloys Limited

CA Satwik Durkal
Partner
Membership No. : 107628

[Rajendra V Shah]
Chairman
DIN- 0020904

[Ashok Sharma]
Whole Time Director & CFO
DIN-0038360

Place : Ahmedabad
Date : 30th May, 2026

[Narayanlal F.Shah]
Company Secretary

[Rajnikant A.Vyas]
Whole Time Director
DIN-11276226

NOTES TO THE STANDALONE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2025

MATERIAL ACCOUNTING POLICIES DISCLOSURE OF ACCOUNTING POLICIES

1.1 CORPORATE INFORMATION

Shah Alloys Limited having CIN: L27100GJ1990PLC014698 is a Public Company domiciled in India and incorporated under the provisions of the Companies Act, 1956. Its shares are listed on National Stock Exchange and Bombay Stock Exchange. The company is engaged in manufacturing and sale of Wide range of Stainless Steel, Alloys & Special Steel, Carbon / Mild Steel in Flat and Long products. The Company presently has manufacturing facilities at Santej, District: Gandhinagar (Gujarat).

1.2 RECENT ACCOUNTING PRONOUNCEMENT:

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time.

A. Standards issued but not yet effective

The new and amended standards and interpretations that are issued, but not yet effective, up to the date of issuance of the Standalone Financial Statements are disclosed below. The Company will adopt this new and amended standard, when it becomes effective.

- i) Ind AS 1 - Classification of Liabilities as Current or Non-current and Non-current Liabilities with Covenants The amendment requires that if a covenant breach is rectified after the reporting date, the same will be treated as a non-adjusting event and this amendment will be applicable from annual reporting periods beginning on or after the April 01, 2026.

The amendment does not see any material impact on the Standalone Financial Statements.

- ii) Standards issued and are effective in reporting period.

In May 2025, MCA notified amendments to Ind AS 21 - The Effects of Changes in Foreign Exchange Rates, applicable w.e.f. April 01, 2025. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.

In August 2025, MCA notified the following amendments to:

1. Ind AS 1, Presentation of Financial Statements, applicable w.e.f. April 01, 2025 – The amendment relates to classification of liabilities as current or non-current and noncurrent liabilities with covenants. In the context of classifying a liability as current, it removes the requirement of existence of a right to defer settlement for at least 12 months after the reporting date, and instead requires that the said right should exist on the reporting date and have substance. The amendment also introduces guidance on classification of liabilities with covenants. The Company has no impact of these amendments in its classification criteria of current and non-current liabilities.
2. Ind AS 7, Statement of Cash Flows and Ind AS 107, Financial Instruments - Disclosures, applicable w.e.f. April 01, 2025 – The amendment in Ind AS 7 requires to inform users of financial statements of the existence of supplier finance arrangements and explain the nature of the arrangements, the carrying amount of liabilities and the range of payment due dates. Ind AS 107 has been amended to add supplier finance arrangements as a factor that may cause concentration of liquidity risk. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.
3. Ind AS 12, International Tax Reform – Pillar Two Model Rules applicable immediately - The amendments provide a temporary mandatory relief from deferred tax accounting for top-up tax and disclose that they have applied the relief. This relief is immediate and applies retrospectively. The amendments also require companies to provide new disclosures to compensate for potential loss of information resulting from the relief. Such disclosures are to be provided for annual reporting periods beginning on or after April 01, 2025. These requirements are not applicable to the Company.
4. Other Amendments (Ind AS 115, Ind AS 116): Removed the conflict between Ind AS 109 and Ind AS 115 over the amount at which a trade receivable is initially measured (Ind AS 115 and Ind AS 116). These amendments do not have a material impact on the Company's financial statements.

1.3 BASIS OF PREPARATION OF FINANCIAL STATEMENTS:**a) STATEMENT OF COMPLIANCE****i) Compliance with Indian Accounting Standards (Ind AS)**

The financial statements have been prepared in accordance with Indian Accounting Standards (Ind AS) as per Section 133 of the Companies Act, 2013 ("the Act") read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and relevant amendment rules issued thereafter.

ii) Basis of Preparation and Presentation

The Company has prepared its Standalone Financial Statements as per the Indian Accounting Standards ('Ind AS') prescribed under section 133 of the Companies Act, 2013 read with rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and the Companies (Accounting Standards) Amendment Rules, 2016 with effect from 1st April, 2023.

The Financial Statements have been prepared on the historical cost convention on the accrual basis except for certain assets and liabilities that are required to be carried at fair values by Ind AS.

iii) Current and Non-current Classification

The Company presents assets and liabilities in the Balance Sheet based on Current/ Non-Current classification.

An asset is treated as Current when it is: -

- Expected to be realized or intended to be sold or consumed in normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when: -

- It is expected to be settled in normal operating cycle;
 - It is held primarily for the purpose of trading;
 - It is due to be settled within twelve months after the reporting period,
- or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

iv) Operating Cycle

Based on the nature of products/activities of the Company and the normal time between acquisition of assets and their realisation in cash or cash equivalents, the Company has determined its operating cycle as 12 months for the purpose of classification of its assets and liabilities as current and non-current.

b) Functional and presentation Currency

Indian Rupee is the functional and presentation currency.

c) Rounding of amounts

All amounts disclosed in the financial statements and notes have been rounded off to the nearest rupee in lakhs with two decimals as per the requirement of Schedule III, unless otherwise stated.

1.4 USE OF ESTIMATES:

The preparation of the financial statements in conformity with Ind AS requires management to make estimates, judgments and assumptions.

These estimates, judgments and assumptions affect the application of accounting policies and the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the period.

Accounting estimates could change from period to period. Actual results could differ from those estimates. Appropriate changes in estimates are made as management becomes aware of changes in circumstances surrounding the estimates. Changes in estimates are reflected in the financial statements in the period in which changes are made and, if material, their effects are disclosed in the notes to the financial statements.

Application of accounting policies that require critical accounting estimates involving complex and subjective judgments and the use of assumptions in these financial statements are:

- Useful lives of Property, plant and equipment
- Valuation of financial instruments
- Provisions and contingencies
- Measurement and timing for Revenue Recognition
- Income tax and deferred tax
- Measurement of defined employee benefit obligations.

1.5 MATERIAL ACCOUNTING POLICIES

(a) PROPERTY, PLANT AND EQUIPMENT:

- i) Property, Plant and Equipment are stated at original cost (net of tax/duty credit availed) less accumulated depreciation and impairment losses. Cost includes cost of acquisition, construction and installation, taxes, duties, freight, other incidental expenses related to the acquisition, and pre-operative expenses including attributable borrowing costs incurred during pre-operational period.
- ii) Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. The carrying amount of any component as a separate asset is derecognized when replaced. All other repairs and maintenance are charged to profit and loss during the reporting period in which they are incurred.
- iii) The Cost of Property, Plant and Equipment as at 1st April 2016, the company's date of transition to IND AS, was determined with reference to its carrying value, recognized as per the previous GAAP (deemed cost) as at the date of transition to IND AS.
- iv) Assets which are not ready for their intended use on reporting date are carried as capital work-in-progress at cost, comprising direct cost and related incidental expenses.
- v) Property, Plant and Equipment are depreciated and/or amortized on as per the Straight line method on the basis of their useful lives as notified in Schedule II to the Companies Act, 2013. The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.
- vi) Depreciation in respect of additions to assets has been charged on pro rata basis with reference to the period when the assets are ready for use.
- vii) An asset's carrying amount is written down immediately on discontinuation to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in Profit/ Loss on Sale and Discard of Property, Plant and Equipment.

Useful lives of the Property, Plant and Equipment as notified in Schedule II to the Companies Act, 2013 are as follows :

Asset	Useful Life
Buildings	30 to 60 years
Plant and Equipments	15 to 25 years

Asset	Useful Life
Furniture and Fixtures	10 years
Vehicles	8 to 10 years
Office Equipments	5 years
Computers	3 years

- ix) At each balance sheet date, the Company reviews the carrying amount of property, plant and equipment to determine whether there is any indication of impairment loss. If any such indication exists, the recoverable amount of the assets is estimated in order to determine the extent of impairment loss. The recoverable amount is higher of the net selling price and the value in use, determined by discounting the estimated future cash flows expected from the continuing use of the asset to their present value.
- x) Cost is reduced by accumulated depreciation and impairment and amount representing assets discarded or held for disposal.

(b) Intangible assets:

- i) Intangible assets acquired by payment are disclosed at cost less amortization on a straight-line basis over its estimated useful life.
- ii) Intangible assets are carried at cost, net of accumulated amortization and impairment loss, if any.
- iii) Intangible assets are amortized on straight-line method as follows:
Computer Software - 5 years
- iv) At each balance sheet date, the Company reviews the carrying amount of intangible assets to determine whether there is any indication of impairment loss. If any such indication exists, the recoverable amount of the assets is estimated in order to determine the extent of impairment loss. The recoverable amount is higher of the net selling price and the value in use, determined by discounting the estimated future cash flows expected from the continuing use of the asset to their present value.

(c) Revenue Recognition

- i) Revenue comprises of all economic benefits that arise in the ordinary course of activities of the Company which result in increase in Equity, other than increases relating to contributions from equity participants. Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured at the fair value of the consideration received or receivable.

The Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration entitled in exchange for those goods or services. Generally, control is transferred upon shipment of goods to the customer or when the goods is made available to the customer, provided transfer of title to the customer occurs and the Company has not retained any significant risks of ownership or future obligations with respect to the goods shipped.

Revenue is adjusted for variable consideration such as discounts, rebates, refunds, credits, price concessions, incentives, or other similar items in a contract when they are highly probable to be provided.

The Company recognizes revenue generally at a point in time when the products are delivered to customer or when it is delivered to a carrier for export sale, which is when the control over product is transferred to the customer.

In revenue arrangements with multiple performance obligations, the Company accounts for individual products and services separately if they are distinct – i.e. if a product or service is separately identifiable from other items in the arrangement and if a customer can benefit from it. The consideration is allocated between separate products and services in the arrangement based on their standalone selling prices. Revenue from sale of by products are included in revenue.

ii) Other Income**a) Interest Income**

Interest income is recognized using effective interest rate method. The effective interest rate is the rate that exactly discounts estimated future cash receipts through expected life of the financial asset to the gross carrying amount of the financial asset. When calculating the effective interest rate, the company estimates the expected cash flows by considering all the contractual terms of the financial instrument but does not consider the expected credit losses

b) Dividend Income

Dividend are recognised in the Statement of Profit and Loss only when the right to receive payment is established, it is probable that the economic benefits associated with the dividend will flow to the Company, and the amount of the dividend can be measured reliably.

c) Gain or loss on derecognition of Financial Assets

Gain or Loss on derecognition of financial asset is determined as the difference between the sale price (net of selling costs) and carrying value of financial asset.

d) All other Incomes are recognised and accounted for on accrual basis**(d) Employee benefits:****(i) Short Term employee benefits**

Short term employee benefits for salary and wages including accumulated leave that are expected to be settled wholly within 12 months after the end of the reporting period in which employees render the related service are recognized as an expense in the statement of profit and loss.

(ii) Post-employment benefits**Gratuity**

The Company provides for gratuity, a defined benefit plan ("the Gratuity Plan") covering the eligible employees of the Company. The Gratuity Plan provides a lump-sum payment to vested employees at retirement, death, incapacitation or termination of employment, of an amount based on the respective employee's salary and the tenure of the employment with the Company.

Liability with regard to the Gratuity Plan are determined by actuarial valuation, performed by an independent actuary, at each balance sheet date using the projected unit credit method.

The Company recognises the net obligation of a defined benefit plan as a liability in its balance sheet. Gains or losses through re-measurement of the net defined benefit liability are recognised in other comprehensive income and are not reclassified to profit and loss in the subsequent periods. Actuarial gains and losses arise due to difference in the actual experience and the assumed parameters and also due to changes in the assumptions used for valuation. The Company recognizes these remeasurements in the Other Comprehensive Income (OCI).

Provident Fund

Eligible employees of the Company receive benefits from provident fund, which is a defined contribution plan. Both the eligible employees and the Company make monthly contributions to the Government administered provident fund scheme equal to a specified percentage of the eligible employee's salary. Amounts collected under the provident fund plan are deposited with in a government administered provident fund. The Company have no further obligation to the plan beyond its monthly contributions.

(e) Valuation of inventories

- i) The cost of inventories has been computed to include all cost of purchases, cost of conversion and other related costs incurred in bringing the inventories to their present location and condition. The costs of Raw Materials, Stores and spare parts etc., consumed consist of purchase price including duties and taxes (other than those subsequently recoverable by the enterprise from the taxing authorities), freight inwards and other expenditure directly attributable to the procurement.

- ii) Stock of Raw Materials are valued at cost and of those in transit and at port related to these items are valued at cost to date. Goods and materials in transit are valued at actual cost incurred up to the date of balance sheet. Material and supplies held for use in the production of inventories are not written down if the finished products in which they will be used are expected to be sold at or above cost.
- iii) Stock of Stores and spare parts, Packing Material, Power & Fuel and Folders are valued at cost; and of those in transits and at port related to these items are valued at cost.
- iv) Goods-in-process is valued at lower of cost or net realizable value.
- v) Stock of Finished goods is valued at lower of cost or net realizable value.
- vi) Stock-in-trade is valued at lower of cost or net realizable value.

(f) Cash flow statement

Cash flows are reported using indirect method, whereby profit before tax is adjusted for the effects of transactions of a non-cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flow from regular revenue generating, financing and investing activities of the Company is segregated.

Cash and cash equivalents in the balance sheet comprise cash at bank,

Cash / Cheques in hand and short-term investments with an original maturity of three months or less.

(g) Impairment

• **Financial assets**

The Company recognizes loss allowances for expected credit losses on financial assets measured at amortized cost.

At each reporting date, the Company assesses whether financial assets carried at amortized cost is credit impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Loss allowances for trade receivables are always measured at an amount equal to lifetime expected credit losses. The Company follows 'simplified approach' for recognition of impairment loss allowance on trade receivables. Under the simplified approach, the Company is not required to track changes in credit risk. Rather, it recognizes impairment loss allowance based on lifetime expected credit losses together with appropriate management estimates for credit loss at each reporting date, right from its initial recognition.

The Company uses a provision matrix to determine impairment loss allowance on the group of trade receivables. The provision matrix is based on its historically observed default rates over the expected life of the trade receivable and is adjusted for forward looking estimates. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analyzed.

• **Non-financial assets**

The company assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists the company estimates the asset's recoverable amount.

An asset's recoverable amount is the higher of an assets net selling price and its value in use. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets.

Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. The impairment loss is recognized in the statement of profit and loss.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pretax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

In determining net selling price, recent market transactions are taken into account, if available. If no such transactions can be identified, an appropriate valuation model is used.

Financial Instruments**A. Initial recognition**

The company recognizes financial assets and financial liabilities when it becomes a party to the contractual provisions of the instrument.

All financial assets and liabilities except investment in subsidiaries are recognized at fair value on initial recognition.

Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities, which are not at fair value through profit or loss, are added to or deducted from the fair value of financial assets or financial liabilities on initial recognition.

Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

Regular way purchase and sale of financial assets are accounted for at trade date.

B. Subsequent Measurement**(a) Non-derivative financial instruments****(i) Financial assets measured at amortized cost**

A financial asset except equity instruments (other than those of subsidiaries) is subsequently measured at amortized cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

(ii) Financial assets measured at fair value through other comprehensive income (FVOCI)

A financial asset is subsequently measured at fair value through other comprehensive income if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. The Company has elected to measure Equity instruments (other than those of subsidiaries) at fair value through other comprehensive income.

(iii) Financial assets measured at fair value through profit or loss (FVTPL)

A Financial Asset which is not classified in any of the above categories are measured at FVTPL. Financial assets are reclassified sub-sequent to their recognition, if the Company changes its business model for managing those financial assets. Changes in business model are made and applied prospectively from the reclassification date which is the first day of immediately next reporting period following the changes in business model in accordance with principles laid down under Ind AS 109 – Financial Instruments.

(iv) Financial liabilities

Financial liabilities and equity instruments issued by the Company are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

Interest bearing bank loans and issued debt are initially measured at fair value and are subsequently measured at amortized cost using the effective interest rate method. Any difference between the proceeds (net of transaction costs) and the settlement or redemption of borrowings is recognised over the term of the borrowings in the statement of profit and loss.

(b) Equity instruments

An equity instrument is a contract that evidences residual interest in the assets of the company after deducting all of its liabilities. Incremental costs directly attributable to the issuance of equity instruments are recognized as a deduction from equity instrument net of any tax effects.

C. Effective Interest rate (EIR) method

The effective interest method is a method of calculating the amortized cost of a financial instrument and

of allocating interest income or expense over the relevant period. The effective interest rate is the rate that exactly discounts future cash receipts or payments through the expected life of the financial instrument, or where appropriate, a shorter period.

D. De-recognition

The company derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire or it transfers the financial asset and the transfer qualifies for derecognition under Ind AS 109. A financial liability is derecognized when obligation specified in the contract is discharged or cancelled or expires.

E. Offsetting

Financial assets and liabilities are offset and the net amount is presented in the balance sheet when the company currently has a legally enforceable right to offset the recognized amounts and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

(i) Fair value Measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The fair value measurement assumes that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefit by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The company uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy. The fair value hierarchy is based on inputs to valuation techniques that are used to measure fair value that are either observable or unobservable and consists of the following three levels:

Level 1 – inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2 – inputs are other than quoted prices included within level 1 that are observable for the asset or liability either directly (i.e. as prices) or indirectly (i.e. derived prices)

Level 3 – inputs are not based on observable market data (unobservable inputs). Fair values are determined in whole or in part using a valuation model based on assumption that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data.

(j) Foreign Currency Transactions

- i) Foreign currency transactions are recorded on initial recognition in the functional currency, using the exchange rate at the date of the transaction. At each balance sheet date, foreign currency monetary items are reported using the closing exchange rate. Exchange differences that arise on settlement of monetary items or on reporting at each balance sheet date of the Company's monetary items at the closing rate are recognized as income or expenses in the period in which they arise.
- ii) Non-monetary items which are carried at historical cost denominated in foreign currency are reported using the exchange rate at the date of the transaction. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rate at the date when the fair value is determined.

(k) Borrowing costs:

- i) Borrowing costs are interest and other costs (including exchange differences relating to foreign currency borrowings to the extent that they are regarded as an adjustment to interest costs) incurred in connection with the borrowing of funds.

- ii) General and specific borrowing costs that are directly attributable to the acquisition or construction of qualifying assets are capitalized as part of the cost of such assets during the period of time that is required to complete and prepare the asset for its intended use. A qualifying asset is one that takes necessarily substantial period of time to get ready for its intended use.
- iii) All other borrowing costs are expensed in the period in which they are incurred.

(l) Accounting for taxes on income

- i) Tax expenses comprise of current tax and deferred tax including applicable surcharge and cess.
- ii) Current Income tax is computed using the tax effect accounting method, where taxes are accrued in the same period in which the related revenue and expenses arise. A provision is made for income tax annually, based on the tax liability computed, after considering tax allowances and exemptions. Provisions are recorded when it is estimated that a liability due to disallowances or other matters is probable.
- iii) Deferred tax is provided using the balance sheet approach on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date. Deferred tax liabilities are recognized for all taxable temporary differences. Deferred tax assets are recognized for all deductible temporary differences; the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognized to the extent that it is probable that taxable profits against which the deductible temporary differences, and the carry forward unused tax credits and unused tax losses can be utilized.
- iv) The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets to be utilized. Unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it is become probable that future taxable profits will allow the deferred tax asset to be recovered. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on the tax rates and tax laws that have been enacted or substantively enacted at the reporting date.
- v) Deferred tax is recognized in the statement of profit and loss, except to the extent that it relates to items recognized in other comprehensive income. As such, deferred tax is also recognized in other comprehensive income.
- vi) Deferred Tax Assets and Deferred Tax Liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the Deferred Tax Assets and Deferred Tax Liabilities relate to taxes on income levied by same governing taxation laws.

(m) Provisions

A provision is recognized when the company has a present obligation as a result of past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

If the effect of the time value of money is material, provisions are discounted using a current pretax rate that reflects current market assessments of the time value of money and the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognized as a finance cost.

Provisions are not discounted to their present value and are determined based on the best estimate required to settle the obligation at the reporting date. These estimates are reviewed at each reporting date and adjusted to reflect the current best estimates.

Warranties

A provision for warranties is recognised when the underlying products are sold. The provision is based on technical evaluation, historical warranty data and a weighting of all possible outcomes by their associated probabilities. A liability is recognised at the time the product is sold. The Company does not provide any extended warranties to its customers.

(n) Contingent liability

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or nonoccurrence of one or more uncertain future events beyond the control of the company or a

present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognized because it cannot be measured reliably. The company does not recognize a contingent liability but discloses its existence in the financial statements.

(o) Contingent asset

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the company. Contingent assets are neither recognised nor disclosed in the financial statements.

(p) Earnings per share:

- i) Basic earnings per share are calculated by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period.
- ii) For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

(q) Operating Segments

Operating segments are reported in a manner consistent with the internal reporting provided to the Chief Operating Decision Maker (CODM) of the Company. The CODM is responsible for allocating resources and assessing performance of the operating segments of the Company. For the disclosure on reportable segments see Note 30.

(r) GST Input Credit

Goods and service tax (GST) input credit is accounted on an accrual basis on purchase of eligible inputs, capital goods and services. The balance of GST input credit is reviewed at the end of each year and amount estimated to be un-utilizable is charged to the statement of profit and loss for the year.

(s) Events after reporting date

Where events occurring after the Balance Sheet date provide evidence of conditions that existed at the end of the reporting period, the impact of such events is adjusted within the financial statements. Otherwise, events after the Balance Sheet date of material size or nature are only disclosed.

(t) Equity

Ordinary shares are classified as equity share capital. Incremental costs directly attributable to the issuance of new ordinary shares, share options and buyback are recognised as a deduction from equity, net of any tax effects.

(u) Dividend

Final dividend on shares are recorded as a liability on the date of approval by the shareholders and interim dividend are recorded as a liability on the date of declaration by the company's board of directors.

(v) Lease

The Company evaluates if an arrangement qualifies to be a lease as per the requirements of Ind AS 116. Identification of a lease requires significant judgment. The Company uses significant judgement in assessing the lease term (including anticipated renewals) and the applicable discount rate. The Company determines the lease term as the non-cancellable period of a lease, together with both periods covered by an option to extend the lease if the Company is reasonably certain to exercise that option; and periods covered by an option to terminate the lease if the Company is reasonably certain not to exercise that option. In assessing whether the Company is reasonably certain to exercise an option to extend a lease, or not to exercise an option to terminate a lease, it considers all relevant facts and circumstances that create an economic incentive for the Company to exercise the option to extend the lease, or not to exercise the option to terminate the lease. The Company revises the lease term if there is a change in the non-cancellable period of a lease.

(w) Investments

Investment in quoted equity shares are stated at its fair value through Profit and loss account.

Notes to the Financial Statements for the year ended 31st March, 2026

NOTE NO 2: PROPERTY, PLANT & EQUIPMENTS

TANGIBLE ASSETS :

(₹ in Lakhs)

Particulars	Freehold Land	Factory Building	Office Building	Plant and Machinery	Laboratory Equipments	Vehicles	Office Equipments	Furniture & Fixtures	TOTAL
Cost of Assets									
As at 1st April 2024	689.99	2,203.07	326.92	48,073.71	49.17	293.17	210.23	197.24	52,043.49
Addition	-	-	18.23	-	-	-	-	-	18.23
Disposal / Adjustments	-	-	-	-1,909.45	-	-	-	-	-1,909.45
As at 31st March 2025	689.99	2,203.07	345.15	46,164.26	49.17	293.17	210.23	197.24	50,152.27
Addition	59.42	-	-	-	-	-	-	-	59.42
Disposal / Adjustments	-	-	-	-1,246.80	-	-	-	-	-1,246.80
As at 31st March 2026	749.41	2,203.07	345.15	44,917.46	49.17	293.17	210.23	197.24	48,964.89
Depreciation									
As at 1st April 2024	-	1,480.12	84.83	43,062.69	46.71	278.50	199.72	187.38	45,339.95
Charge for the year 2025	-	59.39	5.79	853.97	-	-	-	-	919.16
Disposal / Adjustments	-	-	-	-1,813.98	-	-	-	-	-1,813.98
As at 31st March 2025	-	1539.52	90.62	42102.69	46.71	278.50	199.72	187.38	44,445.13
Charge for the year 2026	-	59.39	6.02	590.96	-	-	-	-	656.38
Disposal / Adjustments	-	-	-	-1,186.51	-	-	-	-	-1,186.51
As at 31st March 2026	-	1,598.91	96.65	41,507.14	46.71	278.50	199.72	187.38	43,915.01
Net Block									
As at 31st March 2025	689.99	663.55	254.52	4,061.57	2.46	14.66	10.51	9.86	5,707.14
As at 31st March 2026	749.41	604.16	248.50	3,410.32	2.46	14.66	10.51	9.86	5,049.88

Capital work-in-progress	31.03.2026	31.03.2025
Plant & Machinery	-	900.50
Total	-	900.50

Details of Capital Work-in-progress (CWIP)

(₹ in Lakhs)

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
As at 31 March 2026					
Projects in progress	-	-	-	-	-
Projects temporarily suspended					
As at 31 March 2025					
Projects in progress	-	-	-	900.50	900.50
Projects temporarily suspended					

Notes:

- Cost of Fixed Assets and pre-operative expenses, being technical matter, are capitalized or allocated to Capital work in progress on the basis of data certified by technical person & the Management.
- Borrowing cost includes interest and other bank charges to the extent that they are regarded as an adjustment to interest costs which are directly related to the acquisition & construction of a qualifying asset.

NOTE NO : 3 Investments

(₹ in Lakhs)

Particulars	As at 31.03.2025	As at 31.03.2024
Trade Investments- At FVTPL		
Quoted		
Investment in Equity instruments of Associate Company	2704.12	3994.96
1,95,00,000 Equity shares of Face value Rs 10/- each in SAL Steel Limited (P.Y: 3,02,56,989 Equity shares)		
Add : increase in value of Investment	2170.88	1284.88
TOTAL	4875.00	5279.84

Note : (1) Aggregate amount of Quoted Investment and Market Value Rs 4875.00 Lakhs as at 31st March 2026 (P.Y. Rs 5279.84 Lakhs) also refer Note No. 34 of notes forming part of Financial Statements

NOTE NO : 4 Trade Receivables :

(₹ in Lakhs)

Particulars	31.03.2025	31.03.2024
Non-current Trade Receivable		
Unsecured,considered good	-	-
Unsecured,considered doubtful	52.02	20.49
	52.02	20.49
Less : Provision for doubtful debts	52.02	20.49
	-	-

(₹ in Lakhs)

Particulars F Y 2025-26	NOT DUE	OUTSTANDING FOR FOLLOWING PERIODS FROM DUE DATE OF PAYMENT					TOTAL
		LESS THAN 6 MONTHS	6 MONTHS TO 1 YEAR	1-2 YEARS	2-3 YEARS	MORE THAN 3 YEARS	
(i) Undisuted							
Trade Receivables - Considered Good	-	-	-	-	-	-	-
(ii) Undisuted							
Trade Receivables - Which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisuted							
Trade Receivables -credit imparied	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables							
Considered Good	-	-	-	-	-	52.02	52.02
(v) Disputed Trade Receivables							
Which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables							
credit imparied	-	-	-	-	-	-	-
Sub Total	-	-	-	-	-	52.02	52.02
Less : Allowance for doubtful trade receivable	-	-	-	-	-	52.02	52.02
GRAND TOTAL	-	-	-	-	-	-	-

(₹ in Lakhs)

Particulars F Y 2024-25	NOT DUE	OUTSTANDING FOR FOLLOWING PERIODS FROM DUE DATE OF PAYMENT					TOTAL
		LESS THAN 6 MONTHS	6 MONTHS TO 1 YEAR	1-2 YEARS	2-3 YEARS	MORE THAN 3 YEARS	
(i) Undisputed							
Trade Receivables - Considered Good	-	-	-	-	-	-	-
(ii) Undisputed							
Trade Receivables - Which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed							
Trade Receivables -credit imparied	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables							
Considered Good	-	-	-	-	-	52.02	52.02
(v) Disputed Trade Receivables							
Which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables							
credit imparied	-	-	-	-	-	-	-
Sub Total	-	-	-	-	-	52.02	52.02
Less : Allowance for doubtful trade receivable	-	-	-	-	-	52.02	52.02
GRAND TOTAL	-	-	-	-	-	-	-

NOTE NO : 4A Other Financial Assets

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Security Deposit		
Unsecured,Considered Good	803.13	803.13
Bank deposits maturity after 12 months from reporting date	-	0.12
TOTAL	803.13	803.25

NOTE NO : 5 Deferred tax Assets (Net)

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
DEFERRED TAX ASSETS		
Unabsorbed Depreciation and Business Loss	6316.36	8238.92
On account of disallowances under the Income tax act, 1961	9.05	412.07
Gross deferred tax asset (A)	6325.41	8650.99
Deferred tax liabilities		
Fixed Asset: Impact of difference between tax depreciation and depreciation charged for the financial reporting	992.71	852.39
Gross deferred tax liability (B)	992.71	852.39
Net Deferred tax (A-B)	5332.70	7798.60

Note 5.1 Movement in Deferred Tax

(₹ in Lakhs)

Particulars	Opening Balance as at 01 April, 2025	Statement of Profit and Loss	Other Comprehensive income	Closing Balance as at 31 March, 2026
Deferred Tax Liabilities				
Difference between written down value of property, plant and equipments and other intangible assets as per books of account and Income-tax, Act 1961	852.39	140.32	-	992.71
	852.39	140.32	-	992.71
Deferred Tax Asset				
Disallowances of employee benefits u/s. 43B of the Income Tax, Unabsorbed loss, MSME etc(Including Remeasurement benefit of the defined benefit plans through OCI)	8650.99	(2,343.90)	18.32	6325.41
	8,650.99	(2,343.90)	18.32	6,325.41
Deferred Tax Liabilities/(Assets) (Net)	7,798.60	(2,484.22)	18.32	5,332.70

(₹ in Lakhs)

Particulars	Opening Balance as at 01 April, 2024	Statement of Profit and Loss	Other Comprehensive income	Closing Balance as at 31 March, 2025
Deferred Tax Liabilities				
Difference between written down value of property, plant and equipments and other intangible assets as per books of account and Income-tax, Act 1961	1020.39	(168.00)		852.39
	1,020.39	(168.00)	-	852.39
Deferred Tax Asset				
Disallowances of employee benefits u/s. 43B of the Income Tax, Unabsorbed loss, MSME etc(Including Remeasurement benefit of the defined benefit plans through OCI)	8277.32	400.56	(26.89)	8,650.99
	8,277.32	400.56	(26.89)	8,650.99
Deferred Tax Liabilities/(Assets) (Net)	7,256.93	568.56	(26.89)	7,798.60

NOTE NO : 6 Other non-current assets

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Unsecured, Considered Good		
(a) Loans & Advance Recoverable in cash or in kind	19.39	19.39
(b) Advances to Supplier	170.70	195.89
(c) Advance Income Tax , TDS & TCS	42.63	42.63
(d) Balance with Govt. Authorities	37.74	26.97
Less: Provision for Expected Credit Loss	33.54	19.32
TOTAL	236.92	265.56

NOTE NO : 7 Inventories

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
(Inventories are taken, valued and certified by the management)		
(a) Raw Materials	-	150.03
(b) Finished goods	-	364.75
(c) Stores and spares	1935.29	2495.06
TOTAL	1935.29	3009.84

NOTE NO : 8 Trade Receivables

(₹ in Lakhs)

Particulars	As at 31.03.2025	As at 31.03.2024
Trade Receivables :		
Unsecured, considered good*	110.46	125.05
Doubtful	-	-
	110.46	125.05
Less : Provision for Expected Credit Loss	2.55	1.28
	107.91	123.77

*Note: Includes receivable from related Party Note No 38

(₹ in Lakhs)

Particulars F Y 2025-26	NOT DUE	OUTSTANDING FOR FOLLOWING PERIODS FROM DUE DATE OF PAYMENT					TOTAL
		LESS THAN 6 MONTHS	6 MONTHS TO 1 YEAR	1-2 YEARS	2-3 YEARS	MORE THAN 3 YEARS	
(i) Undisputed							
Trade Receivables - Considered Good	-	97.71	12.76	-	-	-	110.46
(ii) Undisputed							
Trade Receivables - Which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed							
Trade Receivables - credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables							
Considered Good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables							
Which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables							
credit impaired	-	-	-	-	-	-	-
Sub Total	-	97.71	12.76	-	-	-	110.46
Less : Provision for Expected Credit Loss	-	-	2.55	-	-	-	2.55
GRAND TOTAL	-	97.71	10.21	-	-	-	107.91

(₹ in Lakhs)

Particulars F Y 2024-25	NOT DUE	OUTSTANDING FOR FOLLOWING PERIODS FROM DUE DATE OF PAYMENT					TOTAL
		LESS THAN 6 MONTHS	6 MONTHS TO 1 YEAR	1-2 YEARS	2-3 YEARS	MORE THAN 3 YEARS	
(i) Undisputed							
Trade Receivables - Considered Good	84.15	40.90	-	-	-	-	125.05
(ii) Undisputed							
Trade Receivables - Which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed							
Trade Receivables -credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables							
Considered Good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables							
Which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables							
credit impaired	-	-	-	-	-	-	-
Sub Total	84.15	40.90	-	-	-	-	125.05
Less : Provision for Expected Credit Loss	-	1.28	-	-	-	-	1.28
GRAND TOTAL	84.15	39.62	-	-	-	-	123.77

NOTE NO : 9 Cash and cash equivalents

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
(a) Balances with Scheduled Banks		
On current Account	108.75	263.46
(b) Cash on hand	0.55	0.80
TOTAL	109.30	264.27

NOTE NO : 10 Loans

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Unsecured,Considered Good		
Loans	0.35	0.19
TOTAL	0.35	0.19

NOTE NO : 10a Other Financial assets :

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Unsecured,Considered Good		
Bank deposits upto 12 months maturity from reporting Date	1830.58	-
Receivable on sale of Property Plant and Equipments	380.20	-
TOTAL	2210.78	-

NOTE NO : 10b Current Tax Assets (Net)

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Unsecured, Considered Good		
TDS Receivables	55.50	-
TOTAL	55.50	-

NOTE NO : 11 Other current assets

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Unsecured, Considered Good		
Balance with government authorities	38.15	64.17
Advance to Suppliers	5.98	48.48
Prepaid Expenses	0.00	0.41
TOTAL	44.13	113.06

NOTE NO : 12 Share Capital :

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Authorised :		
3,50,00,000 Equity Shares of Rs 10/- each (Previous year : 3,50,00,000 Equity Shares of Rs 10/- each)	3500.00	3500.00
	3500.00	3500.00
Issued & Subscribed and Paid up :		
1,97,97,540 Equity Shares of ₹10/- each fully paid up (Previous year : 1,97,97,540 Equity Shares of ₹10/- each fully paid up)	1979.75	1979.75
TOTAL	1979.75	1979.75

a) Reconciliation of Number of Shares:

Equity Shares	As at March 31, 2026		As at March 31, 2025	
	Number of shares	Amount (Rs In Lakhs)	Number of shares	Amount (Rs In Lakhs)
Shares outstanding at the beginning of the year	1,97,97,540	1979.75	1,97,97,540	1979.75
Changes during the year	-	-	-	-
Shares outstanding at the end of the year	1 97 97 540	1979.75	1 97 97 540	1979.75

b) Rights, Preferences and restrictions attached to shares**Equity shares:**

The company has one class of equity share having a par value of Rs 10 each. Each shareholder is eligible for one vote per share held. The dividend proposed by the Board of directors is subject to the approval of shareholders in the ensuing Annual general meeting, except in case of interim dividend. In the case of liquidation, the equity shareholders are eligible to receive the remaining assets of the company after distribution of all preferential amounts, in proportion to their shareholding.

c) Details of Shares held by Shareholders holding more than 5% in the Company:

Name of the Shareholder	As at March 31, 2026		As at March 31, 2025	
	No. of Shares held	% of Shares held	No. of Shares held	% of Shares held
Mr. Rajendra V. Shah #	94 44 364	47.71%	94 44 364	47.71%
Mrs. Ragini R. Shah	11 46 006	5.79%	11 46 006	5.79%

#including 7.74 % shares held as Karta of HUF

d) Shareholding of Promoters

Name of Promoters	31-03-2026		31-03-2025	
	No of shares	% of total shares	No of shares	% of total shares
RAJENDRABHAI V SHAH (HUF)	1531960	7.74	1531960	7.74
RAGINI RAJENDRABHAI SHAH	1146006	5.79	1146006	5.79
SHAH JAYESHKUMAR VIJAYKUMAR	16000	0.08	16000	0.08
RAJENDRABHAI V SHAH	7912404	39.97	7912404	39.97
ASHVIN V SHAH	34072	0.17	41072	0.21
Total	10640442	53.75	10647442	53.79

NOTE NO : 13 Other Equity :

(₹ in Lakhs)

Particulars	As at 31 st March, 2026		As at 31 st March, 2025	
Securities Premium Account				
Opening Balance	502.61		502.61	
Add : Addition during the year	-		-	
		502.61		502.61
Capital Reserve				
Opening Balance	56136.84		56136.84	
Add : Addition during the year	-		-	
		56136.84		56136.84
Retained Earnings				
Balance Brought Forward From Previous Year	(54,654.61)		(51,924.12)	
Add: Profit/(Loss) for the year	7,259.74	(47,394.87)	(2,730.49)	(54,654.61)
Other Comprehensive Income/(Expenses)				
Re-measurement of the defined benefit plans				
Opening Balance	(65.41)		14.55	
Add: Addition during the year	54.47		(79.96)	
Closing Balance		(10.94)		(65.41)
TOTAL		9255.52		2050.25

Purpose of Reserve

Security Premium : Securities premium is used to record premium received on issue of shares. The reserve is utilised in accordance with the provisions of the Companies Act, 2013.

Retained Earnings : Retained Earnings are the profits and gains that the Company has earned till date, less any transfer to general reserve, dividends or other distributions paid to shareholders.

Capital Reserve : The Company recognises profit and loss on purchase, sale, issue or cancellation of the Company's own equity instruments to capital reserve.

NOTE NO : 14 Borrowings

(₹ in Lakhs)

Particulars	As at 31.03.2026		As at 31.03.2025	
Loans & Advances from related parties				
- From Director		367.73		367.73
TOTAL		367.73		367.73

NOTE NO : 15 Trade Payable

(₹ in Lakhs)

PARTICULARS	As at 31.03.2026	As at 31.03.2025
Total Outstanding dues of micro enterprises and small enterprises	-	-
Total Outstanding dues of creditors other than micro enterprises and small enterprises	162.56	155.59
	162.56	155.59

(Refer Note No.18a of Notes forming part of Standalone financial Statement)

(₹ in Lakhs)

Particulars F Y 2025-26	NOT DUE	OUTSTANDING FOR FOLLOWING PERIODS FROM DUE DATE OF PAYMENT				TOTAL
		LESS THAN 1 YEAR	1-2 YEARS	2-3 YEARS	MORE THAN 3 YEARS	
(i) MSME	-	-	-	-	-	-
(ii) OTHERS	-	-	13.18	-	149.38	162.56
(iii) Disputed Dues -MSME	-	-	-	-	-	-
(iv) Disputed Dues - Others	-	-	-	-	-	-
GRAND TOTAL	-	-	13.18	-	149.38	162.56

(₹ in Lakhs)

Particulars F Y 2024-25	NOT DUE	OUTSTANDING FOR FOLLOWING PERIODS FROM DUE DATE OF PAYMENT				TOTAL
		LESS THAN 1 YEAR	1-2 YEARS	2-3 YEARS	MORE THAN 3 YEARS	
(i) MSME	-	-	-	-	-	-
(ii) OTHERS	-	-	-	38.83	116.76	155.59
(iii) Disputed Dues -MSME	-	-	-	-	-	-
(iv) Disputed Dues - Others	-	-	-	-	-	-
GRAND TOTAL	-	-	-	38.83	116.76	155.59

NOTE NO : 16 Long term provisions :

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Provision for Gratuity	16.02	126.84
	16.02	126.84

NOTE NO : 17 Borrowings

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Unsecured		
Inter Corporate Deposits*	5931.01	5878.18
Other Payables to Bank	-	1645.88
TOTAL	5931.01	7524.06

(*Note: Includes payable to Related Party Refer Note No. 38)

NOTE NO : 18 Trade Payable

(₹ in Lakhs)

PARTICULARS	As at 31.03.2026	As at 31.03.2025
Total Outstanding dues of micro enterprises and small enterprises	-	-
Total Outstanding dues of creditors other than micro enterprises and small enterprises	126.62	7074.84
	126.62	7074.84

(Refer Note No.18a of Notes forming part of Standalone financial Statement)

(₹ in Lakhs)

Particulars F Y 2025-26	NOT DUE	OUTSTANDING FOR FOLLOWING PERIODS FROM DUE DATE OF PAYMENT				TOTAL
		LESS THAN 1 YEAR	1-2 YEARS	2-3 YEARS	MORE THAN 3 YEARS	
(i) MSME	-	-	-	-	-	-
(ii) OTHERS	6.29	120.33	-	-	-	126.62
(iii) Disputed Dues -MSME	-	-	-	-	-	-
(iv) Disputed Dues - Others	-	-	-	-	-	-
GRAND TOTAL	6.29	120.33	-	-	-	126.62

(₹ in Lakhs)

Particulars F Y 2024-25	NOT DUE	OUTSTANDING FOR FOLLOWING PERIODS FROM DUE DATE OF PAYMENT				TOTAL
		LESS THAN 1 YEAR	1-2 YEARS	2-3 YEARS	MORE THAN 3 YEARS	
(i) MSME	-	-	-	-	-	-
(ii) OTHERS	250.62	6,824.22	-	-	-	7,074.84
(iii) Disputed Dues -MSME	-	-	-	-	-	-
(iv) Disputed Dues - Others	-	-	-	-	-	-
GRAND TOTAL	250.62	6,824.22	-	-	-	7,074.84

NOTE NO : 19 Other financial liabilities

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Interest accrued and due on borrowings	881.58	1439.48
Security Deposit	1200.00	1300.00
Salary & Wages Payable.	8.83	88.21
TOTAL	2090.41	2827.69

NOTE NO : 20 Other Current Liabilities

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Advance from customers	577.83	1644.54
Duties and taxes	204.41	281.77
TOTAL	782.24	1926.31

NOTE NO : 21 Provision

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Provision for Gratuity	17.37	45.74
Provision for Expenses	31.67	187.22
TOTAL	49.04	232.95

NOTE NO : 22 Revenue from operations

(₹ in Lakhs)

Particulars	For the year ended on 31.03.2026		For the year ended on 31.03.2025	
I. Sale of Products				
Direct Export Turnover	-		-	
Domestic Turnover	3726.67	3726.67	25575.50	25575.50
II. Sale of service				
Technical Consultancy Service Income (TDS RS Nil P Y Rs 1.13 Lacs)	-		56.85	
- Job work Income (TDS Rs Nil PY Rs 20.24 Lacs)	-	-	1019.35	1076.20
III. Other Operating Revenues				
Export Incentives- Duty Draw Back		-		-
Total Revenue from operations		3726.67		26651.70

Disclosure pursuant to Indian Accounting Standard (Ind AS 115) - Revenue from Contract with customers (also Refer Note no. 47B)

(₹ in Lakhs)

Particulars	For the year ended on 31.03.2026		For the year ended on 31.03.2025	
Reconciliation of revenue from operations with contracted price:		3743.81		25730.18
Contracted price				
Adjustment:				
Discounts / Rate Difference etc.	-7.88		-0.60	
Sales Return	-9.26	-17.13	-154.08	-154.68
Sales of Product.		3726.67		25575.50
Other Operating Revenue (Including Sales of Services)		0.00		1076.20
Revenue from Operations		3726.67		26651.70
Revenue disaggregation by Geography				
India		3726.67		26651.70
Outside India				
Other		-		-
TOTAL		3726.67		26651.70

NOTE NO : 23 Other Income:

(₹ in Lakhs)

Particulars	For the year ended on 31.03.2026	For the year ended on 31.03.2025
Interest Income (TDS ₹ 9.77 Lakhs P.Y. ₹ 5.26 Lakhs)	100.59	55.20
Insurance Claim Earned	0.00	10.93

Particulars	For the year ended on 31.03.2026	For the year ended on 31.03.2025
Sundry balances written back (Net)	114.94	9.84
Gain on Fair value of investments (Non operating Income)	885.99	0.00
TOTAL	1101.52	75.98

NOTE NO : 24 Cost of Materials Consumed:

(₹ in Lakhs)

Particulars	For the year ended on 31.03.2026	For the year ended on 31.03.2025
Opening Stock of Raw Material	150.03	71.09
Add : Purchases	1339.11	14800.37
	1489.14	14871.46
Less : Closing Stock of Raw Material	-	150.03
TOTAL	1489.14	14721.43

NOTE NO : 25 Changes in Inventories of Finished goods, Stock-in-Trade and Work-in-progress

(₹ in Lakhs)

Particulars	For the year ended on 31.03.2026		For the year ended on 31.03.2025	
Opening Stock				
Finished Goods	364.75		1882.05	
Stock-in-Progress	0.00	364.75	3187.72	5069.76
Less : Closing Stock				
Finished Goods	-		364.75	
Stock-in-Progress	-	-	-	364.75
Increase/(Decrease) in Stock of Finished Goods & Stock-in-Progress		364.75		4705.01

NOTE NO : 26 Employee benefits expenses

(₹ in Lakhs)

Particulars	For the year ended on 31.03.2026	For the year ended on 31.03.2025
Salary & Bonus	249.33	1405.86
Contribution to Provident Fund etc.	9.78	57.97
Staff welfare expenses	1.43	12.31
TOTAL	260.54	1476.14

NOTE NO : 27 Finance Costs

(₹ in Lakhs)

Particulars	For the year ended on 31.03.2026	For the year ended on 31.03.2025
Interest to Others	360.85	447.77
TOTAL	360.85	447.77

NOTE NO : 28 Other Expenses

(₹ in Lakhs)

Particulars	For the year ended on 31.03.2026		For the year ended on 31.03.2025	
Stores & Spares Consumed :				
Opening Stock	2495.06		3062.78	
Add : Purchases	132.09		1907.68	
	2627.15		4970.46	

Particulars	For the year ended on 31.03.2026		For the year ended on 31.03.2025	
Less: Closing Stock	1935.29	691.86	2495.06	2475.40
Power & fuel		149.35		3599.48
Factory Labour expense		77.49		347.34
Factory Expenses		28.47		41.30
Repairs & Maintenance :				
Machinery	20.45		42.21	
Building	0.61		2.77	
Others	3.32	24.38	4.92	49.89
Selling costs		8.07		14.00
Packing Cost		0.30		0.59
Freight outward expenses		9.50		3.78
Travelling, Conveyance and Vehicle Expenses		4.11		10.81
Legal, Consultancy and Professional Fees		62.93		92.53
Miscellaneous expenses		14.72		19.09
Advertisement, Stationery and Communication		5.11		9.90
Payment to Auditors #		10.00		10.00
Rent		--		--
Rates and Taxes		8.38		43.01
Insurance		0.20		1.72
Bank Charges		1.05		0.10
Impairment Loss recognized / (reversed) under Expected Credit Loss Model in respect of Trade Receivables Provision for Bad debt		18.05		52.13
Loss on Fair value of investments (Non operating Expenses)		-		986.38
TOTAL		1113.96		7757.46

(₹ in Lakhs)

Particulars	For the year ended on 31.03.2026	For the year ended on 31.03.2025
As auditors - Statutory audit	10.00	10.00
For other Services	-	-
	10.00	10.00

NOTE NO : 29 Earning Per Share

(₹ in Lakhs)

Particulars	For the year ended on 31.03.2026	For the year ended on 31.03.2025
Basic/Diluted Earnings per Share		
Number of Equity Shares at the beginning of the year	19797540	19797540
Number of Equity Shares allotted during the year	-	-
Number of Equity Shares at the end of the year	19797540	19797540
Weighted average number of equity shares		
Profit for the year (after tax, available for equity shareholders)	7259.74	-2730.49
Basic and Diluted Earnings Per Share in ₹	36.67	-13.79

30. SEGMENT REPORTING:

The company's operation falls under single segment namely "IRON & STEEL" and hence segment information as required by IND AS 108 "Operating Segment is not applicable. All assets are located in the company's country of domicile)

Revenue from sale of products represents revenue generated from external customers which is attributable to the company's country of domicile i.e. India and external customers outside India as under:

(₹ in Lakhs)

Particulars	Year End-ed on 31 st March 2026	Year End-ed on 31 st March 2025
Revenue from		
-Outside India	-	-
-In India	3726.67	26651.70

Two customers contributed 10% or more to the company's revenue for 2025-26 and 2024-25.

31. Financial and derivative instruments**- Capital Management**

The company's objective when managing capital is to:

- Safeguard its ability to continue as a going concern so that the Company is able to provide maximum return to stakeholders and benefits for other stakeholders.
- Maintain an optimal capital structure to reduce the cost of capital.

The company's Board of director's reviews the capital structure on regular basis. As part of this review the board considers the cost of capital risk associated with each class of capital requirements and maintenance of adequate liquidity.

Disclosures

This section gives an overview of the significance of financial instruments for the Company and provides additional information on balance sheet items that contain financial instruments.

The details of significant accounting policies, including the criteria for recognition, the basis of measurement and the basis on which income and expenses are recognized in respect of each class of financial asset, financial liability and equity instrument are disclosed in accounting policies as stated above.

(i) Categories of Financial Instruments

(₹ in Lakhs)

Particulars	As at 31 st March, 2026	As at 31 st March, 2025
Financial Assets		
Measured at Amortized Cost		
(i) Trade and Other Receivables	107.91	123.77
(ii) Cash and Cash Equivalents	109.30	264.27
(iii) Loans	0.35	0.19
(iv) Other Financial Assets	3013.91	803.25
(v) Investments at FVTPL	4875.00	5279.84
Financial Liabilities		
Measured at Amortized Cost		
(i) Borrowings	6298.74	7891.79
(ii) Trade Payables	289.18	7230.43
(iii) Other Financial Liabilities	2090.41	2827.69

(ii) Fair Value Measurement

This note provides information about how the Company determines fair values of various financial assets.

Fair Value of financial assets and liabilities that are not measured at fair value (but fair value disclosures are required).

Management considers that the carrying amounts of financial assets and financial liabilities recognized in the financial statements approximate their fair values.

(iii) Financial Risk Management Objectives

While ensuring liquidity is sufficient to meet Company's operational requirements, the Company's financial management committee also monitors and manages key financial risks relating to the operations of the Company by analyzing exposures by degree and magnitude of risks. These risks include market risk (including currency risk and price risk), credit risk and liquidity risk.

Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises two types of risk: interest rate, currency risk and other price risk, such as commodity price risk and equity price risk. Financial instruments affected by market risk include FVTPL investments, trade payables, trade receivables, etc.

Foreign Currency Risk

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The Company's exposure to the risk of changes in foreign exchange rates relates primarily to the Company's operating activities. The Company has a treasury department which monitors the foreign exchange fluctuations on the continuous basis and advises the management of any material adverse effect on the Company.

Interest Rate Risk

The Company's interest rate risk arises from the Long-Term Borrowings with fixed rates. The Company's fixed rates borrowings are carried at amortized cost.

Liquidity Risk

The Company manages liquidity risk by maintaining sufficient cash and cash equivalents including bank deposits and availability of funding through an adequate amount of committed credit facilities to meet the obligations when due.

Management monitors rolling forecasts of liquidity position and cash and cash equivalents on the basis of expected cash flows. In addition, liquidity management also involves projecting cash flows considering level of liquid assets necessary to meet obligations by matching the maturity profiles of financial assets & liabilities and monitoring balance sheet liquidity ratios.

The following tables detail the Company's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods. The information included in the tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Company can be required to pay. The contractual maturity is based on the earliest date on which the Company may be required to pay.

The following are the contractual maturities of non-derivative financial liabilities, based on contractual cash flows:

(₹ in Lakhs)

Particulars	Due in 1 Year	1 Year - 3 Years	More than 3 Years	Total
As at 31st March, 2026				
Borrowings	5931.01	-	367.73	6298.74
Trade Payables	126.62	-	162.56	289.18
Other Financial Liabilities	2090.41	-	--	2090.41
As at 31st March, 2025				
Borrowings	7524.06	-	367.73	7891.79
Trade Payables	7074.84	-	155.59	7230.43
Other Financial Liabilities	2827.69	-	--	2827.69

Credit Risk

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Company is exposed to credit risk from its operating activities (primarily trade receivables).

Trade Receivables

An impairment analysis is performed at each reporting date on an individual basis for all the customers. In addition, a large number of minor receivables are grouped into homogenous groups and assessed for impairment collectively. The maximum exposure to credit risk at the reporting date is the carrying value of trade receivables disclosed in Note 8 as the Company does not hold collateral as security. The Company has evaluated the concentration of risk with respect to trade receivables as low, as its customers are located in several jurisdictions and industries.

The Company has made assessment of Allowance for Credit Loss in respect of Trade Receivables the Company has analyzed its trade receivables for gaining analysis and grouped them accordingly and then applied ear wise percentage to calculate the amount of Allowance for Credit Loss in respect of the same.

Movement in the expected Allowance for Credit Loss in respect of Trade Receivables

(₹ in lakhs)

Particulars	March 31, 2026	March 31, 2025
Balance at beginning of the year	52.02	20.49
Add: Provided during the year	--	31.53
Less: Reversals of provision	--	--
Less: Amounts written back	--	--
Balance at the end of the year	52.02	52.02

The Company has a detailed review mechanism of overdue customer receivables at various levels within organization to ensure proper attention and focus for realization.

(₹ in Lakhs)

Particulars	Upto 1 Year	1 Year - 3 Years	More Than 3 Years	Total
As at 31st March, 2026				
Investments (At FVTPL)	--	--	4875.00	4875.00
Loans	0.35	--	--	0.35
Other Financial Assets	2210.78	-	803.13	3013.91
Cash & Cash Equivalent	109.30	--	--	109.30
Trade Receivables	107.91	--	--	107.91
As at 31st March, 2025				
Investments (At FVTPL)	--	--	5279.84	5279.84
Loans	0.19	--	--	0.19
Other Financial Assets	-	-	803.25	803.25
Cash & Cash Equivalent	264.27	--	--	264.27
Trade Receivables	123.77	--	--	123.77

(a) For hedging currency

(₹ in lakhs)

Particulars	As at March 31 st , 2026	As at March 31 st , 2026
Outstanding Forward Contract	NIL	NIL

32 DISCLOSURES REGARDING EMPLOYEE BENEFITS

As per Indian Accounting Standard 19 "Employee Benefits" the disclosures are given below:

Defined Contribution Plan

Contribution to defined contribution plan, recognized as expense for the year is as under:

(₹ in lakhs)

Particulars	2025-26	2024-25
Employers' contribution to provident fund etc.	9.78	57.97

- (i) Defined Contribution Plan: Employee benefits in the form of Provident Fund are considered as defined contribution plan and the contributions to Employees Provident Fund Organization established under The Employees Provident Fund and Miscellaneous Provisions Act 1952 and Employees State Insurance Act, 1948, respectively, are charged to the profit and loss account of the year when the contributions to the respective funds are due.
- (ii) Defined Benefit Plan: Retirement benefits in the form of Gratuity are considered as defined benefit obligation and are provided for on the basis of third-party actuarial valuation, using the projected unit credit method, as at the date of the Balance Sheet.

Every Employee who has completed five years or more of service is entitled to Gratuity on terms not less favorable than the provisions of The Payment of Gratuity Act, 1972.

As the Company has not funded its liability, it has nothing to disclose regarding plan assets and its reconciliation.

- (iii) Major risk to the plan

I have outlined the following risks associated with the plan:

A. Actuarial Risk:

It is the risk that benefits will cost more than expected. This can arise due to one of the following reasons:

Adverse Salary Growth Experience: Salary hikes that are higher than the assumed salary escalation will result into an increase in Obligation at a rate that is higher than expected.

Variability in mortality rates: If actual mortality rates are higher than assumed mortality rate assumption than the Gratuity Benefits will be paid earlier than expected. Since there is no condition of vesting on the death benefit, the acceleration of cash flow will lead to an actuarial loss or gain depending on the relative values of the assumed salary growth and discount rate.

Variability in withdrawal rates: If actual withdrawal rates are higher than assumed withdrawal rate assumption than the Gratuity Benefits will be paid earlier than expected. The impact of this will depend on whether the benefits are vested as at the resignation date.

B. Investment Risk:

For funded plans that rely on insurers for managing the assets, the value of assets certified by the insurer may not be the fair value of instruments backing the liability. In such cases, the present value of the assets is independent of the future discount rate. This can result in wide fluctuations in the net liability or the funded status if there are significant changes in the discount rate during the intervalation period.

C. Liquidity Risk:

Employees with high salaries and long durations or those higher in hierarchy, accumulate significant level of benefits. If some of such employees resign/retire from the company there can be strain on the cash flows.

D. Market Risk:

Market risk is a collective term for risks that are related to the changes and fluctuations of the financial markets. One actuarial assumption that has a material effect is the discount rate. The discount rate reflects the time value of money. An increase in discount rate leads to decrease in Defined Benefit Obligation of the plan benefits & vice versa. This assumption depends on the yields on the corporate/government bonds and hence the valuation of liability is exposed to fluctuations in the yields as at the valuation date.

E. Legislative Risk:

Legislative risk is the risk of increase in the plan liabilities or reduction in the plan assets due to change in the legislation/regulation. The government may amend the Payment of Gratuity Act thus requiring the companies to pay higher benefits to the employees. This will directly affect the present value of the Defined Benefit Obligation and the same will have to be recognized immediately in the year when any such amendment is effective.

(iv) **Defined Benefit Cost**

(₹ in Lakhs)

Particulars	Year ended 31 st March 2026	Year ended 31 st March 2025
Current Service Cost	3.14	13.87
Net Interest Cost	9.88	16.66
Defined Benefit Cost included in Profit and Loss	13.02	30.53
Defined Benefit Cost included in Other Comprehensive Income	72.79	-106.86
Total Defined Benefit Cost in Profit and Loss and OCI	85.81	-76.32

(v) **Movement in Defined benefit liability:**

(₹ in Lakhs)

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Opening Defined Benefit Obligation	172.58	275.51
Interest Expense on Defined Ben-efit Obligation (DBO)	3.14	16.66
Current Service Cost	9.88	13.87
Total Re-measurements included in OCI	72.79	-106.85
Less: Benefits paid	225.00	26.61
Less: Contributions to plan assets	-	-
Closing benefit obligation	33.39	172.58

(vi) **Sensitivity Analysis of Defined Benefit Obligation:**

(₹ in Lakhs)

	2025-26	2024-25
(A) Discount rate Sensitivity		
Increase by 0.5%	32.97	168.54
(% change)	-1.26%	-2.34%
Decrease by 0.5%	33.83	176.83
(% change)	1.31%	2.47%
(B) Salary growth rate Sensitivity		
Increase by 0.5%	33.83	176.84
(% change)	1.32%	2.47%
Decrease by 0.5%	32.96	168.49
(% change)	-1.28%	-2.37%
(C) Withdrawal rate (W.R.) Sensitivity		
W.R. x 110%	33.44	172.57
(% change)	0.16%	-0.01%
W.R. x 90%	33.33	172.57
(% change)	-0.17%	-0.01%

(vii) **Principle Actuarial assumptions:**

(₹ in Lakhs)

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Discount Rate	6.90%	6.60%
Salary Growth Rate	6.00%	6.00%
Withdrawal rate	30% at younger ages reducing to 5% at older ages	30% at younger ages reducing to 5% at older ages

(viii) The above details are certified by the actuary.

33 The company has made disinvestment in the shares of its associate i.e. SAL Steel Limited through share purchase agreement dated 04.09.25. The Realized gain on sale the said shares of Rs 1398.41 lakhs has been reflected as an "Exceptional Item" in the Statement of Profit and loss for the for the year ended on 31st March, 2026.

34 Shah Alloys Limited and SAL Care Private Limited promoter of SAL Steel Limited have entered into a Share Purchase Agreement dated 04.09.2025 with Sree Metaliks Limited as the Acquirer whereby the Acquirer has agreed to acquire the entire shareholding held by the promoter selling shareholders at price of Rs 25 per Share and hence as at 31st March,26 Shares of SAL Steel limited has been valued at the price mentioned in the said Share purchase agreement.

35 Foreign currency exposure at the yearend not hedged by derivative instruments.

Particulars	As at 31-03-2026	As at 31-03-2025
Advance Payment to Suppliers		
Rupees in Lakhs	-	0.45
US Dollar in Lakhs	-	0.006

36 Contingent Liabilities:

a) Contingent Liabilities

(₹ in Lakhs)

Particulars	As at 31-03-2026	As at 31-03-2025
a) Claims against the Company not acknowledged as debts:		
i. Disputed Excise, Service Tax Demand Matter Under Appeal	10.11	17.83
ii. Disputed Goods & Service Tax Demand Matter Under Appeal	188.18	379.42
iii. Disputed Income Tax Demand under Appeal	53.77	53.77
iv Claim by parties/ Financial Institution	3701.85	4979.62
b) Guarantees excluding Financial Guarantees:		
i. Corporate Guarantee given for the loan taken by SAL Steel Ltd. from Bank.	NIL	5000.00

b) Capital Commitments:

Estimated amount of contracts remaining to be executed on capital account [net of advances] and not provided for ₹ NIL (P.Y ₹ NIL)

Note:

- (a) It is not practicable for the company to estimate the timings of cash outflows, if any, in respect of the above, pending resolution of the respective proceedings as it is determinable only on receipt of judgments/decisions pending with various forums/ authorities.
- (b) The Company has reviewed all its pending litigations and proceedings and has adequately provided for where provisions are required and disclosed as contingent liabilities where applicable, in its financial statements. The Company does not expect the outcome of these proceedings to have a materially adverse effect on its financial results.

37 In the opinion of the Board of Directors, the current assets, loans and advances are approximately of the value stated, if realized in the ordinary course of business and the provisions for depreciation and all known and ascertained liabilities are adequate and not in excess of the amounts reasonably necessary.

38 RELATED PARTY DISCLOSURES:

List of Related Parties and Relationships:

i) Concern where significant interest exists.

Sr. no	Name of the Concern	Nature of Relationship
1	SAL Steel Limited	Associate Concern (upto 31.12.2025)
2	SAL Corporation Pvt. Ltd	Enterprise in which KMP has significant influ-ence
3	SAL Care Pvt Ltd	Enterprise in which KMP has significant influ-ence

4	SAL Pharmacy (A Division of SAL Corporation Pvt. Ltd.)	Enterprise in which KMP has significant influence
5	SAL Hospital & Medical Institute (A Division of SAL Care Pvt Ltd.) till 31.3.2025	Enterprise in which KMP has significant influence
6	SAL Hospital & Medical Institute (A Division of Adarsh Foundation.) from 01.04.2025	Enterprise in which KMP has significant influence
7	Adarsh Foundation	Enterprise in which KMP has significant influence

(Related Parties have been identified by the Management)

1	Mr. Rajendra V. Shah (Chairman)	Key Managerial Personnel
2	Mr. Ashok Sharma (CFO)	Key Managerial Personnel
3	Mr. Mrinal Sinha (Till 11.11.2024) (Whole Time Director)	Key Managerial Personnel
4	Mr. Prakashkumar Ramanlal Patel (Till 10.09.2025) (Whole Time Director)	Key Managerial Personnel
5	Mr. Rajnikant A. Vyas (From 04.09.2025) (Whole Time Director)	Key Managerial Personnel
6	Mr. Mayank Chadha (Till 11.05.2024)	Key Managerial Personnel
7	Mr. Narayanlal F. Shah (From 09.08.2024)	Key Managerial Personnel
8	Mr. Karan R. Shah	Close Member of Key Managerial Personnel
9	Mrs. Ragini R. Shah	Close Member of Key Managerial Personnel
10	Mrs. Nipa Jairaj Shah (from 14.08.2025) (Independent Director)	Key Managerial Personnel
11	Mrs. Shefali M. Patel (till 26.9.2025) (Independent Director)	Key Managerial Personnel
12	Mr. Ambalal C. Patel (Independent Director)	Key Managerial Personnel
13	Mr. Bipinbhai Gosaliya (from 24.02.2024) (Independent Director)	Key Managerial Personnel
14	Mr. Mitesh V. Jariwala (from 24.02.2024) (Independent Director)	Key Managerial Personnel

(Related Parties have been identified by the Management)
iii) Disclosures of Related Party Transactions

(₹ in Lakhs)

Sr. no	Nature of Transaction	Parties mentioned at a (i) above		Key management personnel	
		2025-26	2024-25	2025-26	2024-25
1	Purchase of goods & Services	16.99	5856.63		
2	Purchase of Power	-	395.02		
3	Sales of Goods & Services	1047.22	1046.46		
4	Sales of Assets	4200.00	-		
5	Interest Paid	355.55	420.39		
6	Loan Availed	72.83	1645.00		
7	Loan Repaid	20.00	1772.50		
8	Remuneration	--	--	40.97	52.25
9	Siting Fees			3.80	2.40
10	Corporate Guarantee	-	5000.00	-	-

Note: Transactions of Goods & Services are Net of GST.

(iv) Disclosures of material transactions with related parties during the year

S.N	Description	Related Parties	2025-26 (PY 2024-25)	Balance outstanding as at 31.03.2026 PY 31.03.2025)
1	Purchase of Goods & Services	SAL Steel Ltd	16.99	-
			(5851.50)	(6487.46)
		SAL Hospital & Medical Institute (A Division of SAL Care Pvt. Ltd)	-	43.97
			(5.13)	(43.97)
		SAL Corporation Pvt.Ltd	0	0
			(415.83)	(303.82)
2	Purchase of power	SAL Steel Ltd	-	-
			(395.02)	(-)
3	Sales of goods & Ser-vices	SAL Steel Ltd	1047.22	97.71
			(971.84)	(-838.55)
		SAL Corporation Pvt. Ltd	-	-
			(74.62)	(-89.79)
4	Sales of Assets	SAL Steel Ltd	4200.00	-
			(0)	(-)
5	Interest Paid	SAL Care Pvt. Ltd	223.55	624.51
			(267.73)	(423.31)
		SAL Corporation Pvt. Ltd	132.00	257.07
			(152.66)	(138.27)
6	Remuneration to Key Management Personnel	Mr. Ashok Sharma	19.20	
			(19.20)	
		Mr. Mrinal Sinha	-	
			(9.16)	
		Mr. Prakashkumar Raman-lal Patel	7.46	
			(16.73)	
		Mr. Rajnikant A. Vyas	3.79	
			(-)	
		Mr. Mayank Chadha	-	
			(1.34)	
		Mr. Narayanlal F. Shah	10.52	
			(5.82)	
7	Loan Availed	SAL Care Pvt. Ltd.	52.83	3731.01
			(445.00)	(3678.18)
		Mr. Rajendra V Shah	-	367.73
			(-)	(367.73)
		SAL Corporation Pvt. Ltd	-	2200.00
			(1200.00)	(2200.00)
		SAL Hospital & Medical Institute (A Division of Adarsh Foundation)	20.00	-
			(-)	(-)

S.N	Description	Related Parties	2025-26 (PY 2024-25)	Balance outstanding as at 31.03.2026 PY 31.03.2025)
8	Loan Repaid	SAL Care Pvt. Ltd.	-	
			(1772.50)	
		SAL Hospital & Medical Institute (A Division of Adarsh Foundation)	20.00	
			(-)	
9	Siting Fees – Independent Director	Mrs. Shefali M. Patel	1.00	
			(0.80)	
		Mr. Ambalal C. Patel	0.40	
			(0.80)	
		Mr. Bipinbhai Gosaliya	0.60	
			(0.40)	
		Mr. Mitesh V. Jariwala	1.40	
			(0.40)	
10	Corporate Guarantee provided	SAL Steel Ltd	0.40	
			(-)	
10	Corporate Guarantee provided	SAL Steel Ltd	-	
			(5000.00)	

The remuneration of directors and other members of Key management personal during the year are as follows:

(₹ in Lakhs)

Particulars	2025-26	2024-25
Short term Benefits	40.97	52.25

Key Managerial Personnel and Relatives of Promoters who are under the employment of the Company are entitled to post-employment benefits and other long term employee benefits recognised as per Ind AS 19 - 'Employee Benefits' in the Standalone financial statements. As these employee benefits are lump sum amounts provided on the basis of actuarial valuation, the same is not included above.

All related party transactions entered during the year were in ordinary course of the business and are on arm's length basis. No amount has been recognized as bad or doubtful in respect of transactions with the related parties.

- 39** Previous year figures have been re-grouped / rearranged, wherever necessary to make them comparable with those of current year.
- 40** As Stated, by the Management, the company does not currently have insurance coverage for its Property, Plant & Equipment. The Company may face the financial losses without any claim or compensation from an insurance provider.
- 41** The company has sold its 16-inch Rolling Mill Plant for a consideration of Rs 1700.00 lakhs. The Profit on sale the said 16-inch Rolling Mill of Rs 1691.53 lakhs has been shown as income in the Statement of Profit and loss and has been reflected as an "Exceptional Item" in the Statement of Profit and loss for the year ended on 31st March, 2026.
- 42** The company has sold Plant and Machinery (including Capital Work in Progress [CWIP]) along with technical know-how & technology transfer for a consideration of Rs 6300.00 lakhs. The Gain arising of Rs 5347.68 lakhs out of sale of Plant and Machinery (including CWIP) along with technical know-how & technology transfer has been reflected as an "Exceptional Item" in the Statement of Profit and loss for the for the year ended on 31st March, 2026.
- 43** The company had entered in to settlement agreement on 27th January, 2026 with HDFC Bank for the settlement of its entire dues in respect of various facilities and assistance provided by HDFC Bank. The said agreements provide for the settlement of entire

dues in respect of financial assistance and facilities with the underlying Securities for the payment of Rs 1800.00 lacs towards full and final settlement against the total liability (Principal and Interest as per the books of the company) of Rs 2523.77 lacs resulting in to the waiver of liability (Principal and Interest) amounting to Rs 723.76 lacs. The said Waiver of Principal and Interest has been shown as income in the Statement of Profit and loss and has been reflected as an Exceptional Item in the Statement of Profit and loss for the year ended on 31st March 2026.

- 44** The company in its board meeting dated 21.07.2025 had declared closure of its existing Iron and Steel plant considering the technology obsolescence and increasing higher production cost due to which there is a persistent loss since last couple of years and draining the resources of the company and accordingly the Iron and Steel plant situated at Vill. Santej, Tal. Kalol, Dist. Gandhinagar, in the State of Gujarat has been shut down and as per the management, the operations of the Plant has been closed since August, 2025. The company is exploring various options in the best interest of its stakeholders and on that basis provision for impairment has not been made and accounts have been prepared on going concern assumption.
- 45** The balance confirmations from the suppliers, non-moving banks and customers have been called for, but the same are awaited till the date of audit. Thus, the balances of receivables, advance from customers, non-moving banks and trade payables have been taken as per the books of accounts submitted by the management of the company and are subject to confirmation from the respective parties.

- 46** The financial statements were authorized for issue by the directors on 30th May, 2026.

47 Corporate Social Responsibility contribution-

Based on the average net profits of the Company after computation of Net Profit as per Section 198 of the Companies Act, 2013 for the preceding three financial years, the Company is not required to spend any amount on CSR activities during the financial year 2025-26.

47(A) Ratio Analysis

Particulars	Numerator	Denominator	31 st March 2026	31 st March 2025	Variation	Reasons
Current Ratio	Current Assets	Current Liabilities	0.50	0.18	177%	Due to substantial decrease in Current Liability for the year
Debt Equity Ratio	Borrowings	Share Holder's Equity	0.56	1.96	-71%	Due to increase in Share Holder's Equity for the year
Debt Service Coverage Ratio	Earnings available for debt Service (Refer Note i below)	Debt Service	1.40	-0.18	-870%	Due to substantial increase in the Net Profits
Return on Equity (ROE):	Net Profit after Taxes	Average Shareholder's Equity	95.11%	-74.68%	-227%	Due to substantial increase in the Profits
Inventory Turnover Ratio	Cost of Material Consumed + Channages in WIP/ FG	Average Invnetory	0.75	4.84	-85%	Due to decrease in Material Purchase / Revenue for the year
Trade receivable Turnover Ratio	Revenue from Operations	Average Trade Receivables	32.17	63.93	-50%	Due to decrease in Revenue for the year
Trade Payable Turnover Ratio	Purchases	Average Trade Payables	0.39	1.78	-78%	Due to decrease in Purchase / Revenue for the year
Net Capital Turnover Ratio	Revenue from Operations	Working Capital	-0.83	-1.66	-50%	Due to decrease in Revenue for the year

Particulars	Numerator	Denominator	31 st March 2026	31 st March 2025	Variation	Reasons
Net Profit Ratio	Net Profit	Revenue from Operations	194.80%	-10.25%	-2001%	Due to substantial decrease in the Revenue and Increase in Net Profits for the year
Return on Capital Employed	Earning Before Interest and Tax	Capital Employed	5.38%	-23.92%	-122%	Due to substantial Increase in the EBIT

Note i: Net Profit after taxes + Non-cash operating expenses + Interest + other adjustments like loss on sale of Fixed assets etc.

47(B) IND AS 115- Illustrative disclosures

The Company has recognised the following amounts relating to revenue in the statement of profit or loss:

(₹ in Lakhs)

Particulars	For the year ended 31 st March, 2026	For the year ended 31 st March, 2025
Revenue from contracts with customers	3,726.67	26,651.70
Total revenue	3,726.67	26,651.70

Revenue is recognized upon transfer of control of products to customers

(a) Disaggregation of revenue from contract with customers

Revenue from sale of products represents revenue generated from external customers which is attributable to the company's country of domicile i.e. India and external customers outside India as under:

(₹ in Lakhs)

Particulars	Year Ended on 31 st March 2026	Year Ended on 31 st March 2025
Revenue from		
- Outside India	-	-
- In India	3,726.67	26,651.71

Two customers contributed 10% or more to the company's revenue for 2025-26 and 2024-25.

(b) Contract assets and liabilities

The Company has recognised the following revenue-related contract assets and liabilities

(₹ in Lakhs)

Particulars	AS at 31 st March, 2026	AS at 31 st March, 2025
Contract Assets	107.91	123.77
Total contract assets	107.91	123.77
Contract liability	577.83	1,644.54
Total contract liabilities	577.83	1,644.54

(c) Performance obligations

The performance obligation is satisfied upon delivery of the finished goods and payment is generally due within 1 to 3 months from delivery. The performance obligation to deliver the finished goods is started after receiving of sales order. The customer can pay the transaction price upon delivery of the finished goods within the credit period, as mentioned in the contract with respective customer.

47(C) TAX RECONCILIATION

A. Tax Expenses

(₹ in Lakhs)

Particulars	For the year ended 31 st March, 2026	For the year ended 31 st March, 2025
Current tax		
In respect of the current year	-	-
(Excess)/Short provision for tax of earlier years	-	-
Deferred tax(credit) /Charged	2,484.22	(568.56)
Total income tax expense recognised in respect of continuing operations	2,484.22	(568.56)

B. Effective tax reconciliation

The income tax expense for the year can be reconciled to the accounting profit as follows:

(₹ in Lakhs)

Particulars	For the year ended 31 st March, 2026	For the year ended 31 st March, 2025
Profit before taxes	9,743.96	(3,299.06)
Enacted tax rate in India	25.168%	25.168%
Expected income tax benefit/(expense) at statutory tax rate	-	-
Current Tax expenses on Profit before tax expenses at the enacted income tax rate in India	2,452.36	-
Non deductible expenses for Tax Purpose	31.86	(652.03)
Deductible Expenses for Tax purposes	2,484.22	69.98
Effect of:		
Deferred tax(credit) /Charged	2,484.22	(568.56)
Income taxes recognised in the Statement of Profit and Loss	2,484.22	(568.56)

The tax rate used 22% plus surcharge @ 10% and cess @ 4% payable by corporate entities in India on taxable profits under the Indian tax laws.

C. Income tax recognised in other comprehensive income

(₹ in Lakhs)

Particulars	For the year ended 31 st March, 2026	For the year ended 31 st March, 2025
Deferred tax		
Arising on income and expenses recognised in other comprehensive income:		
Remeasurement of defined benefit obligation	(18.32)	26.89
Total income tax recognised in other comprehensive income	(18.32)	26.89
Bifurcation of the income tax recognised in other comprehensive income into:-		
Items that will not be reclassified to Statement of Profit and Loss	(18.32)	26.89
Income tax recognised in other comprehensive income	(18.32)	26.89

Note: Deferred tax liability has been calculated using effective tax rate 25.168 %

D. Components of Deferred Tax charge/(benefit) for the year

(₹ in Lakhs)

Particulars	For the year ended 31 st March, 2026	For the year ended 31 st March, 2025
Depreciation and amortisation	140.32	(168.00)
Disallowances of employee benefits , Others etc u/s. 43B of the Income Tax	(2,325.58)	373.67
	(2,465.90)	541.67

E. Components of deferred tax assets and liabilities

(₹ in Lakhs)

Particulars	For the year ended 31 st March, 2026	For the year ended 31 st March, 2025
(A) Deferred tax assets		
Disallowances of employee benefits u/s. 43B of the Income Tax	9.05	412.07
Unabsorbed loss	6,316.36	8,238.92
	6,325.41	8,650.99
(B) Deferred tax Liabilities		
Difference between book and tax depreciation	992.71	852.39
	992.71	852.39
Deferred Tax Assets (Net)	5,332.70	7,798.60

48 Undisclosed Transactions

As stated, & confirmed by the Board of Directors, The Company does not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).

49 Benami Transactions

As stated, & confirmed by the Board of Directors, The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.

50 Loan or Investment to Ultimate Beneficiaries

As stated, & Confirmed by the Board of Directors, The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:

- i. directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
- ii. provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries

51 Loan or Investment from Ultimate Beneficiaries

As stated, & Confirmed by the Board of Directors, The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:

- (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
- (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries

52 Willful Defaulter

As stated, & Confirmed by the Board of Directors, the company has not been declared willful defaulter by the bank during the year under review.

53 Transactions with Struck off Companies

As stated, & Confirmed by the Board of Directors, the company has not under taken any transactions nor has outstanding balance with the company Struck Off either under section 248 of the Act or under Section 560 of Companies act 1956.

54 Satisfaction of Charge

As informed by the Management there are no charges which are yet to be registered or yet to be satisfied with Registrar of Companies beyond statutory period. However, while carrying out search on MCA portal, following charges are yet to be satisfied beyond the statutory period, details of which are as under:

SR. NO.	SRN	CHARGE ID	CHARGE HOLDER NAME	DATE OF CREATION	DATE OF MODIFICATION	DATE OF SATISFACTION	AMOUNT (₹ In Lakhs)	ADDRESS
1	A64155450	10162596	BANK OF MAHARASTRA	27-04-2009	-	-	3694.00	LOKMANGAL1501, SHIVAJI NAGAR PUNE MH411005
2	A11270873	10038852	Industrial Development bank of India Limited	14-02-2007	-	-	2500.00	IDBI Complex, Near Lal Bunglow, Off C G Road, Ahmedabad 380006
3	A05581061	10022445	IDBI TRUSTEESHIP SERVICES LIMITED	20-10-2006	-	-	10,000.00	Asian Bldg., Ground Floor, 17, R. Kamani Marg, Ballard Estate, MUMBAI- 400001
4	Y10439353	90316274	THE LIFE INSURANCE CORPORATION OF INDIA	13-02-2004	29-09-2005	-	1000.00	YOGAKSHEMA JEEVAN BIMA MARG MUMBAI
5	Y10194920	90105228	BANK OF MAHARASHTRA	29-03-2003	29-07-2004	-	1500.00	BHADRA BRANCH LAL-DARWAJA AHMEDABAD
6	Y10194854	90105162	UNION BANK OF INDIA	11-05-2002	29-07-2004	-	500.00	INDUSTRIAL FINANCE BRANCH AHMEDABAD
7	Y10194734	90105042	UNION BANK OF INDIA	16-01-2001	29-07-2004	-	500.00	INDUSTRIAL FINANCE BRANCH AHMEDABAD
8	Y10196071	90106379	IDBI BANK LTD.	30-10-1999	-	-	1250.00	SARAF HOUSE; M.I. ROAD JAIPUR 302001
9	Y10193726	90104034	IDBI BANK LTD	27-07-1999	-	-	850.00	JAIPUR
10	Y10195968	90106276	STATE BANK OF INDIA	27-03-1998	07-12-2005	-	250.00	COMMERCIAL BRANCH PARAMSIDDHI COMPLEX. OPP. V.S. HOSPITAL; ELLISBRIG AHMEDABAD
11	Y10194375	90104683	UTI BANK LTD	31-03-1997	-	-	750.00	ASHRAM ROAD BRANCH AHMEDABAD380006
12	Y10195921	90106229	UNION BANK OF INDIA	12-02-1997	-	-	990.00	INDUSTRIAL FINANCE BRANCH; ASHRAM ROAD C.U. SHAH CHAMBERS AHMEDABAD
13	Y10438780	90315701	GUJARAT INDUSTRIAL INVESTMENT CORPORATION LTD.	17-08-1996	21-11-1996	-	220.00	UDYOG BHAVAN BLOCK11 GANDHINAGAR

SR. NO.	SRN	CHARGE ID	CHARGE HOLDER NAME	DATE OF CREATION	DATE OF MODIFICATION	DATE OF SATISFACTION	AMOUNT (₹ In Lakhs)	ADDRESS
14	Y10195890	90106198	UNION BANK OF INDIA	15-12-1995	28-09-2005	-	3200.00	INDUSTRIAL FINANCE BRANCH; ASHRAM ROAD AHMEDABAD380006
15	Y10195882	90106190	STATE BANK OF INDIA	28-08-1995	-	-	600.00	COMMERCIAL BRANCH PARAMSIDDHI AHMEDABAD
16	Y10194277	90104585	GUJARAT INDUSTRIAL INVESTMENT CORP. LTD	09-12-1994	-	-	150.00	CHUNIBHAI CHAMBER; ASHRAM ROAD AHMEDABAD

55 Crypto Currency

As stated, & Confirmed by the Board of Directors. The Company has not traded or invested in Crypto Currency or Virtual Currency.

56 Compliance with number of layers of companies:

As informed and confirmed by the Board of Directors, the Company has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with Companies (Restriction on number of Layers) Rules, 2017.

57 Compliance with Scheme of Arrangement

The Company has not applied for any scheme of Arrangements under sections 230 to 237 of the Companies Act 2013.

58 As stated, & Confirmed by the Board of Directors, The company has not been sanctioned any term loan during the year not there is outstanding term loans as at 31st March 2026.

59 As stated, & Confirmed by the Board of Directors, the Property, plant and equipment is in the name of the company.

60 As stated, & Confirmed by the board of Directors, the Company has not been sanctioned working capital limits from a bank on the basis of security of the current assets.

Signatures to Notes - 1 to 60

Notes referred to herein above form an integral part of the Financial Statements.

As per our report of even date attached.

For **Parikh & Majmudar**
Chartered Accountants
(Firm Regn.No.107525W)
UDIN: 26107628DIELLD9322

For and on behalf of the Board of Directors,
Shah Alloys Limited

CA Satwik Durkal
Partner
Membership No. : 107628

[Rajendra V Shah]
Chairman
DIN- 0020904

[Ashok Sharma]
Whole Time Director & CFO
DIN-0038360

Place : Ahmedabad
Date : 30th May, 2026

[Narayanlal F.Shah]
Company Secretary

[Rajnikant A.Vyas]
Whole Time Director
DIN-11276226

INDEPENDENT AUDITOR'S REPORT

TO,
THE MEMBERS OF
SHAH ALLOYS LIMITED

REPORT ON THE AUDIT OF THE CONSOLIDATED IND AS FINANCIAL STATEMENTS

Opinion

We have audited the accompanying consolidated IND AS financial statements of **SHAH ALLOYS LIMITED** ("the Holding Company") and its Associate (together referred to as 'the group') which comprise the consolidated Balance Sheet as at March 31, 2026, the consolidated Statement of Profit and Loss (including Other Comprehensive Income), the consolidated Statement of Changes in Equity and consolidated Statement of Cash Flows for the year than ended and a summary of material accounting policies and other explanatory information (hereinafter referred to as the "consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 (the "Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Group as at March 31, 2026 and its Profits, total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing ("SA's") specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the consolidated Ind AS Financial Statements section of our report. We are independent of the Group in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the consolidated IND AS financial statements.

Material Uncertainty Related to Going Concern

1. The Holding company in its board meeting dated 21.07.2025 had declared closure of its existing Iron and Steel plant considering the technology obsolescence and increasing higher production cost due to which there is a persistent loss since last couple of years and draining the resources of the company and accordingly the Iron and Steel plant situated at Vill. Santej, Tal. Kalol, Dist. Gandhinagar, in the State of Gujarat has been shut down and as per the management, the operations of the Plant has been closed since August, 2025. In view of this, we are unable to give our opinion on the "going concern" status of the Holding company. However, as per the representation made by management, the Holding company is exploring various options in the best interest of its stakeholders and on that basis, the provision for impairment of the assets has not been made by the Holding company and the accounts have been prepared on a "going concern" basis. (Refer Note No. 44 of Consolidated IND AS Financial Statements).

Emphasis of Matter

1. The Holding company in its board meeting dated 21.07.2025 had declared for closure of its existing Iron and Steel plant considering the technology obsolescence and increasing higher production cost due to which there is a persistent loss since last couple of years and draining the resources of the company and accordingly the Iron and Steel plant situated at Vill. Santej, Tal. Kalol, Dist. Gandhinagar, in the State of Gujarat has been shut down and as per the management, the operations of the Plant has been closed since the month of August 2025. In view of this position, we are unable to give our opinion on the "going concern" status of the Holding company. However, as per the representation made by management, the Holding company is exploring various options in the best interest of its stakeholders and on that basis, the provision for impairment of the assets has not been made by the Holding company and the accounts have been prepared on a "going concern" basis. (Refer Note No. 44 of Consolidated IND AS Financial Statements).
2. The balance confirmation from the suppliers, non-Moving banks and customers have been called for, but the same are awaited till the date of audit. Thus, the balances of receivables, advance from customers non-Moving banks and trade

payables have been taken as per the books of accounts submitted by the Group and are subject to confirmation from the respective parties. (Refer Note No. 45 of Consolidated IND AS Financial Statements).

3. During the year under review, the Holding company has sold its 16-inch Rolling Mill Plant for a consideration of Rs 1700.00 lakhs. The Profit on sale of the said 16-inch Rolling Mill of Rs 1691.53 lakhs has been shown as income in the Statement of Profit and loss and has been reflected as an "Exceptional Item" in the Statement of Profit and loss for the year ended on 31st March, 2026. (Refer Note No. 41 of Consolidated IND AS Financial Statements).
4. During the year under review, the Holding company has sold Plant and Machinery (including Capital Work in Progress [CWIP]) along with technical know-how & technology transfer for a consideration of Rs 6300.00 lakhs. The Gain arising of Rs 5347.68 lakhs out of sale of Plant and Machinery (including CWIP) along with technical know-how & technology transfer has been reflected as an "Exceptional Item" in the Statement of Profit and loss for the for the year ended on 31st March, 2026. (Refer Note No. 42 of Consolidated IND AS Financial Statements).
5. During the year under review, the Holding company has made disinvestment in the shares of its associate i.e. SAL Steel Limited through share purchase agreement dated 04.09.25. The Realized gain on sale the said shares of Rs 1398.41 lakhs has been reflected as an "Exceptional Item" in the Statement of Profit and loss for the for the year ended on 31st March, 2026. (Refer Note No. 33 of Consolidated IND AS Financial Statements).
6. During the year review, on 27th January, 2026 the Holding company had entered in to settlement agreement with HDFC Bank for the settlement of its entire dues in respect of various facilities and assistance provided by HDFC Bank. The said agreements provide for the settlement of entire dues in respect of financial assistance and facilities with the underlying Securities for the payment of Rs 1800.00 lacs towards full and final settlement against the total liability (Principal and Interest as per the books of the company) of Rs 2523.77 lacs resulting in to the waiver of liability (Principal and Interest) amounting to 723.76 lacs. The said Waiver of Principal and Interest has been shown as income in the Statement of Profit and loss and has been reflected as an Exceptional Item in the Statement of Profit and loss for the year ended on 31st March, 2026. (Refer Note No. 43 of Consolidated IND AS Financial Statements).
7. Refer Note No 37 of notes forming part of Standalone Financial results, regarding non availing of Insurance on the Property, Plant & Equipments of the Holding Company.
8. During the year under review, the associate company has taken the stock of by-products lying at shop floor as part of Inventories and consequently during the year under review, the associate company has written back consumption of by-products worth ₹ 1609.16 lakhs on the basis of physical verification of stock of by-products lying at the shop floor, and the same has been shown as exceptional item in the profit and loss statement for the year ended on 31st March, 2026 of the associate company. (Refer Note No. 60 of Consolidated IND AS Financial Statements).
9. During the year under review, the company has made disinvestment in the shares of its associate company i.e. SAL Steel Limited through share purchase agreement dated 04.09.25 and discontinued the Equity Method in Consolidated Financial Statements. The Profit on discontinuation of Equity Method of Rs 4399.00 lakhs has been reflected as an "Exceptional Item" in the Statement of Profit and loss for the year ended on 31st March, 2026. (Refer Note No. 61 of Consolidated IND AS Financial Statements).

Our opinion is not modified in the above matters

Key Audit Matters:

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated IND AS financial statements of the current period. These matters were addressed in the context of our audit of the consolidated IND AS financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key Audit Matter

Description of Key audit Matter	Our response and results
Litigations and claims (Refer note 36) to the consolidated IND AS financial statements) The cases are pending with multiple tax authorities like Service tax, Income Tax, Goods & Service tax and Excise, and there are claims against the Group which have not been acknowledged as debt by the company. In normal course of business, financial exposures may arise from pending proceedings and from claims of the customers not acknowledged as debt by the company. Whether a claim needs to be recognized as liability or disclosed as contingent liability in the consolidated Ind AS financial statements is dependent on a number of significant assumptions and judgments. The amounts involved are potentially significant and determining the amount, if any, to be recognized or disclosed in the consolidated Ind AS financial statements, is inherently subjective. We have considered Litigations and claims; a Key Audit Matter as it requires significant management judgement, including accounting estimates that involves high estimation uncertainty.	Our audit procedures, inter alia, included following: - Discussed disputed litigation matters with the company's management. - Evaluated the management's judgment of tax risks, estimates of tax exposures, other claims and contingencies. Past and current experience with the tax authorities and management's correspondence/response including on the claims lodged by customers were used to assess the appropriateness of management's best estimate of the most likely outcome of each uncertain contingent liability. - Critically assessed the entity's assumptions and estimates in respect of claims, included in the contingent liabilities disclosed in the consolidated Ind AS financial statements. Also, assessed the probability of negative result of litigation and the reliability of estimates of related obligations. Conclusion: Based on the procedures described above, we did not find any material exceptions to the management's assertions and treatment, presentation & disclosure of the subject matter in the consolidated Ind AS financial statements.

Responsibility of Management and those charged with governance for the Consolidated Ind AS Financial statements

The Holding Company's management and Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these consolidated Ind AS financial results that give a true and fair view of the consolidated state of affairs (consolidated financial position), consolidated Profit or loss (consolidated financial performance including other comprehensive income), consolidated changes in equity and consolidated cash flows of the Group in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards ('Ind AS') specified under section 133 of the Act. The Holding Company's Board of Directors is also responsible for ensuring accuracy of records including financial information considered necessary for the preparation of consolidated Ind AS financial statements. Further, in terms of the provisions of the Act, the respective Board of Directors /management of the companies included in the Group covered under the Act are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated Ind AS financial results that give a true and fair view and are free from material misstatement, whether due to fraud or error. Which have been used for the purpose of preparation of the consolidated Ind AS financial results by the Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial Statement, the respective Board of Directors of the companies included in the Group are responsible for assessing the ability of their respective companies to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group are also responsible for overseeing the financial reporting process of the respective companies.

Auditors Responsibilities for the Audit of the Consolidated Ind AS Financial statements

Our objectives are to obtain reasonable assurance about whether the Consolidated Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated Ind AS financial statements

As part of an audit in accordance with Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Consolidated Ind AS financial results, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated Ind AS financial results or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated Ind AS financial results, including the disclosures, and whether the consolidated Ind AS financial results represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated Ind AS financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by section 197(16) of the Act as amended, in our Opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Group to its directors during the year is in accordance with the provisions of section 197 of the Act read with Schedule V of the Act.
2. As required by Section 143(3) of the Act, based on our audit we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit, of the aforesaid consolidated IND AS Financial Statements.
 - b) Except for the matter stated in paragraph 2(h)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014, in our opinion, proper books of account as required by law have been kept by the Group so far as it appears from our examination of those books.
 - c) The consolidated Balance Sheet, the consolidated Statement of Profit and Loss including Other Comprehensive Income, consolidated Statement of Changes in Equity and the consolidated Statement of Cash Flows dealt with by this Report are in agreement with the books of account.
 - d) In our opinion, the aforesaid consolidated financial statements comply with the Indian Accounting Standards specified under section 133 of the Act.
 - e) On the basis of the written representations received from the directors of the Holding company as on March 31, 2026 taken on record by the Board of Directors of the Holding Company, none of the directors of the Group are disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164(2) of the Act.
 - f) With respect to the adequacy of the internal financial controls with reference to consolidated IND AS financial statements of the holding Company & its associate covered under the act, and the operating effectiveness of such controls, refer to our separate Report in "**Annexure A**". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Group's internal financial controls with reference to consolidated IND AS financial statements.

- g) The modification relating to the maintenance of accounts are stated in paragraph 2(b) above on reporting under section 143(3)(b) of the act and also stated at paragraph 2(h)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:
- (i) The Consolidated IND AS Financial Statements disclose the impact of pending litigations on the consolidated financial position of the Group (Refer Note No 36 to the Consolidated Ind AS Financial Statements).
 - (ii) The Group did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - (iii) There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Group during the year.
 - (iv) (a) The respective management of the Holding company & its associate has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Holding Company or associate to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Holding Company or associate ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (b) The respective management of the Holding company and associate has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Holding Company or associate from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Holding Company or associate shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (c) Based on the audit procedures performed by us and that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
 - (v) The Group has not declared and paid any Interim dividend nor has proposed any final dividend during the previous year, and hence the question of Compliance and applicability of Section 123 of the Companies Act does not arise.
 - (vi) Based on our examination, which included test checks, performed by us on the holding company and the associate company, the Group has used accounting software for maintaining its books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit, we did not come across of audit trail feature being tampered. The audit trail has been preserved by the Group as per the statutory requirements for record retention.

However, in respect of books of accounts maintained at factory of the Associate Company, the accounting software does not have feature of edit log under the year under review and the same was not operated throughout the year for all relevant transactions recorded in the software and hence question of preservation of back up of audit trail does not arise.

3. With respect to the matters specified in paragraph 3(xxi) and 4 of the Companies (Auditors' Report) Order, 2020 ("the Order") issued by the Central Government in terms of the Section 143(11) of the Act, to be included in the Auditor's report, according to the information and explanation given to us, and based on the CARO reports issued by us for the Holding Company & associate included in the Consolidated financial statements of the Company, to which reporting under CARO is applicable, we report that there are no qualification or adverse remarks in these CARO reports.

For, **Parikh & Majmudar**
Chartered Accountants
FRN - 107525W

[CA SATWIK DURKAL]
PARTNER

Membership No. 107628
UDIN: 26107628GOVAZB8572

Place: Ahmedabad
Date: 30-05-2026

ANNEXURE “A” TO THE INDEPENDENT AUDITOR’S REPORT

(Referred to in paragraph 2(f) under ‘Report on Other Legal and Regulatory Requirements’ section of our report to the Members of SHAH ALLOYS LIMITED on the Consolidated IND AS financial statement of even date)

Report on the Internal Financial Controls with reference to consolidated IND AS financial statements under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 (the “Act”)

In conjunction with our audit of the Consolidated Ind AS financial statements of **M/s Shah Alloys LIMITED** (“the Holding Company”) and its associates (the Holding company and its associates together referred to as the Group) as at and for the year ended 31st March 2026, we have audited the internal financial controls with reference to consolidated IND AS financial statements of the Holding company and its associates, which are companies covered under the Act, as at that date.

Management’s Responsibility for Internal Financial Controls

The Respective Board of Directors of the Holding Company and its associate company incorporated in India, which are companies covered under the Act, are responsible for establishing and maintaining internal financial controls based on the internal control with reference to consolidated IND AS financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls with reference to consolidated IND AS financial statements issued by the Institute of Chartered Accountants of India (‘ICAI’). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor’s Responsibility

Our responsibility is to express an opinion on the internal financial controls with reference to consolidated IND AS financial statements of the Holding company and its associate company as aforesaid, based on our audit. We conducted our audit in accordance with the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to consolidated IND AS financial statements and the Guidance Note issued by ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to consolidated IND AS financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to consolidated IND AS financial statements and their operating effectiveness. Our audit of internal financial controls with reference to consolidated IND AS financial statements included obtaining an understanding of internal financial controls with reference to consolidated IND AS financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system with reference to consolidated IND AS financial statements of the Holding company and its associate as aforesaid.

Meaning of Internal Financial Controls with reference to Consolidated IND AS Financial Statements

A Group’s internal financial control with reference to consolidated IND AS financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal financial control with reference to consolidated IND AS financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with reference to Consolidated IND AS Financial Statements

Because of the inherent limitations of internal financial controls with reference to consolidated IND AS financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to consolidated IND AS financial statements to future periods are subject to the risk that the internal financial control with reference to consolidated IND AS financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Holding Company and its associate which are companies covered under the Act, have, in all material respects, an adequate internal financial controls system with reference to consolidated IND AS financial statements and such internal financial controls with reference to consolidated IND AS financial statements were operating effectively as at 31st March 2026, based on the internal control with reference to consolidated IND AS financial statements criteria established by the Holding Company and its associate as aforesaid, considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls with reference to consolidated IND AS financial statements issued by the Institute of Chartered Accountants of India.

For, **Parikh & Majmudar**
Chartered Accountants
FRN - 107525W

[CA SATWIK DURKAL]
PARTNER

Membership No. 107628
UDIN: 26107628GOVAZB8572

Place: Ahmedabad
Date: 30-05-2026

CONSOLIDATED BALANCE SHEET AS AT 31ST MARCH, 2026

(Amount ₹ in Lakhs)

S. No.	Particulars	Note No.	As At 31.03.2026	As At 31.03.2025
	ASSETS			
1)	Non-current assets			
a)	Property, Plant and Equipment	2	5049.88	5707.14
b)	Capital work-in-progress	2	-	900.50
c)	Financial Assets			
(i)	Investments	3	4875.00	481.00
(ii)	Trade receivables	4	-	-
(iii)	Loans			
(iv)	Other Financial Assets	4A	803.13	803.25
d)	Deferred tax Assets (net)	5	5332.70	7798.60
e)	Other non-current assets	6	236.92	265.56
2)	Current assets			
a)	Inventories	7	1935.29	3009.84
b)	Financial Assets			
(i)	Trade receivables	8	107.91	123.77
(ii)	Cash and cash equivalents	9	109.30	264.27
c)	Loans	10	0.35	0.19
d)	Other Financial assets	10a	2210.78	-
e)	Current Tax Assets (Net)	10b	55.50	-
f)	Other current assets	11	44.13	113.06
	TOTAL ASSETS		20760.90	19467.16
	EQUITY & LIABILITIES :			
	EQUITY:			
a)	Equity Share capital	12	1979.75	1979.75
b)	Other Equity	13	9255.52	-2748.59
	LIABILITIES :			
1)	Non-Current Liabilities			
(a)	Financial Liabilities			
(i)	Borrowings	14	367.73	367.73
(ii)	Trade payables	15	-	-
	Total outstanding dues of micro enterprises and small enterprises		-	-
	Total outstanding dues of creditors other than micro enterprises and small enterprises		162.56	155.59
(b)	Provisions	16	16.02	126.84
(c)	Non-current liabilities		-	-
(d)	Other non-current liabilities		-	-
2)	Current liabilities			
(a)	Borrowings	17	5931.01	7524.06
(b)	Trade payables	18	-	-
	Total outstanding dues of micro enterprises and small enterprises		-	-
	Total outstanding dues of creditors other than micro enterprises and small enterprises		126.61	7074.83
(c)	Other financial liabilities	19	2090.41	2827.69
(d)	Other current liabilities	20	782.24	1926.31
(e)	Provision	21	49.04	232.95
	Total Equity and Liabilities		20760.90	19467.16

The accompanying Notes 1 to 61 are integral part of these Consolidated Ind AS Financial Statements.

As per our report of even date attached.

For **Parikh & Majmudar**
Chartered Accountants
(Firm Regn.No.107525W)
UDIN: 26107628GOVAZB8572

For and on behalf of the Board of Directors,
Shah Alloys Limited

CA Satwik Durkal
Partner
Membership No. : 107628

[Rajendra V Shah]
Chairman
DIN- 0020904

[Ashok Sharma]
Whole Time Director & CFO
DIN-0038360

Place : Ahmedabad
Date : 30th May, 2026

[Narayanlal F.Shah]
Company Secretary

[Rajnikant A.Vyas]
Whole Time Director
DIN- 11276226

CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31ST MARCH, 2026

(Amount ₹ in Lakhs)

S. No.	Particulars	Note No.	Year ended 31 st March, 2026	Year ended 31 st March, 2025
I	Revenue from Operations	22	3726.67	26651.70
II	Other Income	23	215.53	75.98
III	Total Income (I + II)		3942.20	26727.68
IV	Expenses:			
	Cost of Materials Consumed	24	1489.14	14721.43
	Changes in Inventories of Finished goods, Stock-in-Trade and Work-in-progress	25	364.75	4705.01
	Employee Benefits Expenses	26	260.54	1476.14
	Finance Costs	27	360.85	447.77
	Depreciation and Amortization Expense		656.38	919.16
	Other Expenses	28	1113.96	6771.08
	Total Expenses (IV)		4245.62	29040.59
V	Profit before tax and Exceptional Item (III- IV)		-303.42	-2312.91
	Share of Profit / (Loss) of Associate Concern		0.24	-229.15
VI	Exceptional Item		13560.38	0.23
	(Refer Note No. 41, 42, 43, 60 & 61 of Notes forming part of Financial Statement)			
VII	Profit before tax (V+VI)		13257.21	-2541.83
VIII	Tax expense :			
	(1) Short/(Excess) provision of Income Tax		0.00	0.00
	(2) Deferred Tax		2484.22	-568.56
	Total Tax Expenses (VIII)		2484.22	-568.56
IX	Profit for the period (VII -VIII)		10772.99	-1973.27
X	Other Comprehensive Income			
A	(i) Items that will not be reclassified to profit or loss		72.79	-106.86
	(ii) Income tax relating to items that will not be reclassified to profit or loss		-18.32	26.89
B	(i) Items that will be reclassified to profit or loss		-	-
	(ii) Income tax relating to items that will be reclassified to profit or loss		-	-
	Total Other Comprehensive Income (X)		54.47	-79.96
XI	Total Comprehensive Income for the period (IX + X) (Comprising Profit and Other Comprehensive Income for the period)		10718.51	-1893.31
XII	Earnings per equity share (Face Value of Rs 10/- each)			
	Basic & Diluted	29	54.42	-9.97

The accompanying Notes 1 to 61 are integral part of these Consolidated Ind AS Financial Statements.

As per our report of even date attached.

For **Parikh & Majmudar**
Chartered Accountants
(Firm Regn.No.107525W)
UDIN: 26107628GOVAZB8572

For and on behalf of the Board of Directors,
Shah Alloys Limited

CA Satwik Durkal
Partner
Membership No. : 107628

[Rajendra V Shah]
Chairman
DIN- 0020904

[Ashok Sharma]
Whole Time Director & CFO
DIN-0038360

Place : Ahmedabad
Date : 30th May, 2026

[Narayanlal F.Shah]
Company Secretary

[Rajnikant A.Vyas]
Whole Time Director
DIN- 11276226

CONSOLIDATED STATEMENT OF CASH FLOW FOR THE YEAR ENDED 31ST MARCH, 2026

(Amount ₹ in Lakhs)

S. No.	Particulars	Year Ended	
		March 31, 2026	March 31, 2025
A	Cash Flow from Operating Activities :		
	Net Profit before Tax	13,256.97	(2,312.68)
	Adjustments for :		
	Depreciation	656.38	919.16
	Interest Income	(100.59)	(55.20)
	Finance Cost	360.85	447.77
	Remeasurement of Employee Defined Benefil Scheme	(72.79)	106.86
	Adjustment on account of Disinvestment/Dimunation in investment	(4,399.00)	(0.00)
	Loss / (Profit) on Sale of Assets	(7,039.21)	(0.23)
	LTCG on Sale of Shares	(1,398.41)	-
	Operating cash flow Before Working Capital Changes	1,264.20	(894.33)
	Adjustements for:		
	Decrease/(Increase) in Other Bank Balances		
	Decrease/(Increase) in Other Financial Assets	(380.08)	(0.02)
	Decrease/(Increase) in Other Non-Current Assets	28.64	(3.37)
	Decrease/(Increase) in Other Current Assets	13.42	42.82
	Decrease/(Increase) in Trade Receivables	15.85	586.19
	Decrease/(Increase) in Inventories	1,074.55	5,193.80
	Increase/(Decrease) in Other Current & Non-Current Liabilities	(1,144.07)	(1,549.38)
	Increase/(Decrease) in Trade Payables	(6,941.25)	(4,263.44)
	Increase/(Decrease) in Other Financial Liabilities	(737.28)	1,697.54
	Increase/(Decrease) in Provisions	(294.74)	(125.70)
	Cash Generated from/(used in) Operating Activities	(7,100.76)	684.10
	Direct Taxes Paid (Net)	-	-
	Nat Cash from Operating Activities after Extra Ordinary Items (A)	(7,100.76)	684.10
B	Cash Flow from Investing Activity :		
	Purchase of property, plant and equipments, Capital Work in Progress, leasehold asset and other intangible assets	(59.42)	(18.23)
	Decrease/(Increase) in Loans	(0.16)	0.79
	Decrease/(Increase) in Fixed Deposits	(1,830.58)	-
	Proceeds from Sale of Property, Plant & Equipment	8,000.00	95.70
	Disposal / (Purchase) of Investments	1,290.84	-
	LTCG on Sale of Shares	1,398.41	-
	Interest Received	100.59	55.20
	Net Cash form Investing Activities (B)	8,899.67	133.47
C	Cash Flow from Financing Activities :		
	Proceeds /(Repayment) of Long Term Borrowings (Net)	-	-
	Proceeds /(Repayment) from Short Term Borrowings (Net)	(1,593.04)	(127.50)
	Finance Cost Paid	(360.85)	(447.77)
	Net Cash Flow from/(used in) Financing Activities (C)	(1,953.89)	(575.27)
	Net Increase/(Decrease) in Cash and Bank Balance (A+B+C)	(154.98)	242.31
	Add : Opening Cash & Bank Balances	264.27	21.96
	Closing Cash & Bank Balances	109.30	264.27

Cash and cash equivalents includes

Particulars	Year Ended	
	March 31, 2026	March 31, 2025
Cash on Hand	0.55	0.80
Balances with Scheduled banks		
- In Current Accounts	108.74	263.46
Closing Cash & Bank Balances	109.30	264.27

Disclosure of Cash and Non-Cash Changes in Liabilities from Financing Activities

Particulars	Year Ended	
	March 31, 2026	March 31, 2025
Borrowings (Current & Non-Current)		
Opening Balance	7,891.78	8,019.28
Changes from Cash flows	(1,593.04)	(127.50)
Closing Balance	6,298.74	7,891.78

As per our report of even date attached.

For **Parikh & Majmudar**
Chartered Accountants
(Firm Regn.No.107525W)
UDIN: 26107628GOVAZB8572

For and on behalf of the Board of Directors,
Shah Alloys Limited

CA Satwik Durkal
Partner
Membership No. : 107628

[Rajendra V Shah]
Chairman
DIN- 0020904

[Ashok Sharma]
Whole Time Director & CFO
DIN-0038360

Place : Ahmedabad
Date : 30th May, 2026

[Narayanlal F.Shah]
Company Secretary

[Rajnikant A.Vyas]
Whole Time Director
DIN- 11276226

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH, 2026

A. EQUITY SHARE CAPITAL

(₹ in Lakhs)

Particulars	Amount
Balance at the beginning of the reporting year	1,979.75
Changes during the year	-
Balance at the end of the reporting year	1,979.75

Other Equity as at 1st April 2024

(₹ in Lakhs)

Particulars	Securities Premium	Capital Reserve	Retained Earnings	Equity Instrument through OCI	Total
Balance at the beginning of the reporting period	502.61	56,136.84	(57,480.18)	14.55	(855.28)
Addition/ Deduction During the year	-	-	-	(79.96)	79.96
Profit for the year	-	-	(1,973.27)	-	(1,973.27)
Balance as at 31 st March 2025	502.61	56,136.84	(59,453.45)	(65.41)	(2,748.59)

Other Equity as at 1st April 2025

(₹ in Lakhs)

Particulars	Securities Premium	Capital Reserve	Retained Earnings	Equity Instrument through OCI	Total
Balance at the beginning of the reporting period	502.61	56,136.84	(59,453.45)	(65.41)	(2,748.59)
Addition/ Deduction During the year	-	-	-	54.47	(54.47)
Adjustment on account of Discontinuation of Associate	-	-	1,285.60	-	1,285.60
Profit for the year	-	-	10,772.99	-	10,772.99
Balance as at 31 st March 2026	502.61	56,136.84	(48,680.46)	(10.94)	9,255.53

The accompanying Notes 1 to 61 are integral part of these Consolidated Ind AS Financial Statements.

As per our report of even date attached.

For **Parikh & Majmudar**
Chartered Accountants
(Firm Regn.No.107525W)
UDIN: 26107628GOVAZB8572

For and on behalf of the Board of Directors,
Shah Alloys Limited

CA Satwik Durkal
Partner
Membership No. : 107628

[Rajendra V Shah]
Chairman
DIN- 0020904

[Ashok Sharma]
Whole Time Director & CFO
DIN-0038360

Place : Ahmedabad
Date : 30th May, 2026

[Narayanlal F.Shah]
Company Secretary

[Rajnikant A.Vyas]
Whole Time Director
DIN- 11276226

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026

1.1 CORPORATE INFORMATION

Shah Alloys Limited (Holding Company) having CIN: L27100GJ1990PLC014698 is a Public Company domiciled in India and incorporated under the provisions of the Companies Act, 1956. Its shares are listed on National Stock Exchange and Bombay Stock Exchange. The Holding company is engaged in manufacturing and sale of Wide range of Stainless Steel, Alloys & Special Steel, Carbon / Mild Steel in Flat and Long products. The Holding Company presently has manufacturing facilities at Santej, District: Gandhinagar (Gujarat).

1.2 RECENT ACCOUNTING PRONOUNCEMENT

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time.

A. Standards issued but not yet effective

The new and amended standards and interpretations that are issued, but not yet effective, up to the date of issuance of the Standalone Financial Statements are disclosed below. The Holding Company will adopt this new and amended standard, when it becomes effective.

- i) Ind AS 1 - Classification of Liabilities as Current or Non-current and Non-current Liabilities with Covenants The amendment requires that if a covenant breach is rectified after the reporting date, the same will be treated as a non-adjusting event and this amendment will be applicable from annual reporting periods beginning on or after the April 01, 2026.

The amendment does not see any material impact on the Standalone Financial Statements.

- ii) Standards issued and are effective in reporting period.

In May 2025, MCA notified amendments to Ind AS 21 - The Effects of Changes in Foreign Exchange Rates, applicable w.e.f. April 01, 2025. The Holding Company has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.

In August 2025, MCA notified the following amendments to:

1. Ind AS 1, Presentation of Financial Statements, applicable w.e.f. April 01, 2025 – The amendment relates to classification of liabilities as current or non-current and noncurrent liabilities with covenants. In the context of classifying a liability as current, it removes the requirement of existence of a right to defer settlement for at least 12 months after the reporting date, and instead requires that the said right should exist on the reporting date and have substance. The amendment also introduces guidance on classification of liabilities with covenants. The Holding Company has no impact of these amendments in its classification criteria of current and non-current liabilities.
2. Ind AS 7, Statement of Cash Flows and Ind AS 107, Financial Instruments - Disclosures, applicable w.e.f. April 01, 2025 – The amendment in Ind AS 7 requires to inform users of financial statements of the existence of supplier finance arrangements and explain the nature of the arrangements, the carrying amount of liabilities and the range of payment due dates. Ind AS 107 has been amended to add supplier finance arrangements as a factor that may cause concentration of liquidity risk. The Holding Company has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.
3. Ind AS 12, International Tax Reform – Pillar Two Model Rules applicable immediately - The amendments provide a temporary mandatory relief from deferred tax accounting for top-up tax and disclose that they have applied the relief. This relief is immediate and applies retrospectively. The amendments also require companies to provide new disclosures to compensate for potential loss of information resulting from the relief. Such disclosures are to be provided for annual reporting periods beginning on or after April 01, 2025. These requirements are not applicable to the Holding Company.
4. Other Amendments (Ind AS 115, Ind AS 116): Removed the conflict between Ind AS 109 and Ind AS 115 over the amount at which a trade receivable is initially measured (Ind AS 115 and Ind AS 116). These amendments do not have a material impact on the Company's financial statements.

1.3 BASIS OF PREPARATION OF FINANCIAL STATEMENT**a) STATEMENT OF COMPLIANCE****i) Compliance with Indian Accounting Standards (Ind AS)**

The financial statements have been prepared in accordance with Indian Accounting Standards (Ind AS) as per Section 133 of the Companies Act, 2013 ("the Act") read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and relevant amendment rules issued thereafter.

ii) Basis of Preparation and Presentation

In accordance with the notification issued by Ministry of Corporate Affairs, Company is required to prepare its Consolidated Financial Statements as per the Indian Accounting Standards ('Ind AS') prescribed under section 133 of the Companies Act, 2013 read with rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and the Companies (Accounting Standards) Amendment Rules, 2016 1st April, 2023.

The Financial Statements have been prepared on the historical cost convention on the accrual basis except for certain assets and liabilities that are required to be carried at fair values by Ind AS.

iii) Current and Non-current Classification

The Holding Company presents assets and liabilities in the Balance Sheet based on Current/ Non-Current classification.

An asset is treated as Current when it is: -

- Expected to be realized or intended to be sold or consumed in normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when: -

- It is expected to be settled in normal operating cycle;
 - It is held primarily for the purpose of trading;
 - It is due to be settled within twelve months after the reporting period,
- or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Holding Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

iv) Operating Cycle

Based on the nature of products/activities of the Holding Company and the normal time between acquisition of assets and their realisation in cash or cash equivalents, the Company has determined its operating cycle as 12 months for the purpose of classification of its assets and liabilities as current and non-current.

b) Estimates and Judgements

The preparation of the financial statements in conformity with Ind AS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income, expenses and disclosures of contingent assets and liabilities at the date of these financial statements and the reported amounts of revenues and expenses for the years presented. Actual results may differ from these estimates under different assumptions and conditions.

c) Basis of measurement

The Ind AS Financial Statements have been prepared on a going concern basis using historical cost convention and on an accrual method of accounting, except for certain financial assets and liabilities, including derivative financial instruments which have been measured at fair value as described below and defined benefit plans which have been measured at actuarial valuation as required by relevant Ind ASs.

d) Functional and presentation Currency

The functional currency and the presentation currency of the Group is Indian rupees. All the amounts are stated in the nearest rupee in lakhs with two decimals.

e) Rounding of amounts

All amounts disclosed in the financial statements and notes have been rounded off to the nearest rupee in lakhs with two decimals as per the requirement of Schedule III, unless otherwise stated.

1.4 Use of Estimates

The preparation of the financial statements in conformity with Ind AS requires management to make estimates, judgments and assumptions.

These estimates, judgments and assumptions affect the application of accounting policies and the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the period.

Accounting estimates could change from period to period. Actual results could differ from those estimates. Appropriate changes in estimates are made as management becomes aware of changes in circumstances surrounding the estimates. Changes in estimates are reflected in the financial statements in the period in which changes are made and, if material, their effects are disclosed in the notes to the financial statements.

Application of accounting policies that require critical accounting estimates involving complex and subjective judgments and the use of assumptions in these financial statements are:

- Useful lives of Property, plant and equipment
- Valuation of financial instruments
- Provisions and contingencies
- Measurement and timing for Revenue Recognition
- Income tax and deferred tax
- Measurement of defined employee benefit obligations

1.5 MATERIAL ACCOUNTING POLICIES

The holding Company has applied following accounting policies to all periods presented in the Ind AS Financial Statement.

a. Property, plant and equipment:

- i) Property, Plant and Equipment are stated at original cost (net of tax/duty credit availed) less accumulated depreciation and impairment losses. Cost includes cost of acquisition, construction and installation, taxes, duties, freight, other incidental expenses related to the acquisition, and pre-operative expenses including attributable borrowing costs incurred during preoperational period.
- ii) Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Holding company and the cost of the item can be measured reliably. The carrying amount of any component as a separate asset is derecognized when replaced. All other repairs and maintenance are charged to profit and loss during the reporting period in which they are incurred.
- iii) The Cost of Property, Plant and Equipment as at 1st April 2016, the company's date of transition to IND AS, was determined with reference to its carrying value, recognized as per the previous GAAP (deemed cost) as at the date of transition to IND AS.

- iv) Assets which are not ready for their intended use on reporting date are carried as capital work-in-progress at cost, comprising direct cost and related incidental expenses.
- v) Property, Plant and Equipment are depreciated and/or amortized on as per the Straight line method on the basis of their useful lives as notified in Schedule II to the Companies Act, 2013. The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.
- vi) Depreciation in respect of additions to assets has been charged on pro rata basis with reference to the period when the assets are ready for use.
- vii) An asset's carrying amount is written down immediately on discontinuation to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in Profit/ Loss on Sale and Discard of Property, Plant and Equipment.
- viii) Useful lives of the Property, Plant and Equipment as notified in Schedule II to the Companies Act, 2013 are as follows :
 - Buildings - 30 to 60 years
 - Plant and Equipments - 15 to 25 years
 - Furniture and Fixtures - 10 years
 - Vehicles - 8 to 10 years
 - Office Equipments - 5 years
 - Computers – 3 years
- ix) At each balance sheet date, the holding Company reviews the carrying amount of property, plant and equipment to determine whether there is any indication of impairment loss. If any such indication exists, the recoverable amount of the assets is estimated in order to determine the extent of impairment loss. The recoverable amount is higher of the net selling price and the value in use, determined by discounting the estimated future cash flows expected from the continuing use of the asset to their present value.
- x) Cost is reduced by accumulated depreciation and impairment and amount representing assets discarded or held for disposal.

b) Intangible assets:

- i) Intangible assets acquired by payment e.g. Computer Software are disclosed at cost less amortization on a straightline basis over its estimated useful life.
- ii) Intangible assets are carried at cost, net of accumulated amortization and impairment loss, if any.
- iii) Intangible assets are amortized on straight-line method as follows:
 - Computer Software - 5 years
- iv) At each balance sheet date, the holding Company reviews the carrying amount of intangible assets to determine whether there is any indication of impairment loss. If any such indication exists, the recoverable amount of the assets is estimated in order to determine the extent of impairment loss. The recoverable amount is higher of the net selling price and the value in use, determined by discounting the estimated future cash flows expected from the continuing use of the asset to their present value.

c) Revenue Recognition

- A. Revenue comprises of all economic benefits that arises in the ordinary course of activities of the Group which result in increase in Equity other than increases relating to contributions from equity participants. Revenue is measured at the fair value of the consideration received or receivable, net of discounts, volume rebates.

Goods and service tax is not received by the Holding Company on its own account. Rather, it is tax collected on value added to the commodity by the seller on behalf of the Government. Accordingly, it is excluded from revenue.

Revenue from sales is recognized when all significant risks and rewards of ownership of the commodity sold are transferred to the customer, which generally coincides with delivery. Revenues from sale of by products are included in

revenue. Inter-transfers, other benefits passed on the customer in kind etc are expensed in P&L Account. Rent income and Interest Income is accounted on accrual basis.

B. Other Income

1. Interest Income

Interest income is recognized using effective interest rate method. The effective interest rate is the rate that exactly discounts estimated future cash receipts through expected life of the financial asset to the gross carrying amount of the financial asset. When calculating the effective interest rate, the group estimates the expected cash flows by considering all the contractual terms of the financial instrument but does not consider the expected credit losses.

2. Dividend Income

Dividend are recognized in the Statement of Profit and Loss only when the right to receive payment is established, it is probable that the economic benefits associated with the dividend will flow to the Holding Company, and the amount of the dividend can be measured reliably if any.

3. Gain or loss on derecognition of financial assets

Gain or Loss on derecognition of financial asset (if any) is determined as the difference between the sale price (net of selling costs) and carrying value of financial asset.

4. All other Incomes are recognised and accounted for on accrual basis.

d) Employee benefits:

A) Short Term employee benefits

Short term employee benefits for salary and wages including accumulated leave that are expected to be settled wholly within 12 months after the end of the reporting period in which employees render the related service are recognized as an expense in the statement of profit and loss.

B) Post-employment benefits

Gratuity

The holding Company provides for gratuity, a defined benefit plan ("the Gratuity Plan") covering the eligible employees of the holding Company. The Gratuity Plan provides a lump-sum payment to vested employees at retirement, death, incapacitation or termination of employment, of an amount based on the respective employee's salary and the tenure of the employment with the holding Company .

Liability with regard to the Gratuity Plan are determined by actuarial valuation, performed by an independent actuary, at each balance sheet date using the projected unit credit method.

The holding Company recognizes the net obligation of a defined benefit plan as a liability in its balance sheet. Gains or losses through re-measurement of the net defined benefit liability are recognized in other comprehensive income and are not reclassified to profit and loss in the subsequent periods. Actuarial gains and losses arise due to difference in the actual experience and the assumed parameters and also due to changes in the assumptions used for valuation. The holding Company recognizes these remeasurements in the Other Comprehensive Income (OCI).

Provident Fund

Eligible employees of the holding Company receive benefits from provident fund, which is a defined contribution plan. Both the eligible employees and the Group make monthly contributions to the Government administered provident fund scheme equal to a specified percentage of the eligible employee's salary. Amounts collected under the provident fund plan are deposited with in a government administered provident fund. The holding Company have no further obligation to the plan beyond its monthly contributions.

C) Compensated Absences

The holding Company has a policy on compensated absences which are both accumulating and non-accumulating in nature. The expected cost of accumulating compensated absences is determined by actuarial valuation performed by an independent actuary at each balance sheet date using the projected unit credit method on the additional amount expected to be paid/availed as a result of the unused entitlement that has accumulated at the balance sheet date. Expense on non-accumulating compensated absences is recognised is the period in which the absences occur.

e) Valuation of Inventories

Inventories are valued at the lower of cost and net realisable value except scrap and by products which are valued at net realisable value.

Costs incurred in bringing the inventory to its present location and conditions are accounted for as follows:

Stores and Spares: cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Cost is determined on weighted average basis.

Obsolete inventories are identified and written down to net realisable value. Slow moving and defective inventories are identified and provided to net realisable value.

f) Cash flow statement

Cash flows are reported using indirect method as set out in Ind AS -7 "Statement of Cash Flows", whereby profit / (loss) before tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from operating, investing and financing activities of the group are segregated based on the available information.

g) Impairment

A) Financial Assets

The holding Company recognizes loss allowances for expected credit losses on financial assets measured at amortized cost.

At each reporting date, the holding Company assesses whether financial assets carried at amortized cost is credit impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Loss allowances for trade receivables are always measured at an amount equal to lifetime expected credit losses. The holding Company follows 'simplified approach' for recognition of impairment loss allowance on trade receivables. Under the simplified approach, the Group is not required to track changes in credit risk. Rather, it recognizes impairment loss allowance based on lifetime expected credit losses together with appropriate management estimates for credit loss at each reporting date, right from its initial recognition.

The holding Company uses a provision matrix to determine impairment loss allowance on the group of trade receivables. The provision matrix is based on its historically observed default rates over the expected life of the trade receivable and is adjusted for forward looking estimates. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analyzed.

B) Non-Financial assets

The holding Company assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists the group estimates the asset's recoverable amount.

An asset's recoverable amount is the higher of an assets net selling price and its value in use. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets.

Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. The impairment loss is recognized in the statement of profit and loss.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining net selling price, recent market transactions are taken into account, if available. If no such transactions can be identified, an appropriate valuation model is used.

Goodwill is tested for impairment annually. Goodwill acquired in a business combination, for the purpose of impairment testing is allocated to cash-generating units that are expected to benefit from the synergies of the combination.

h) Financial instruments:**A) Initial recognition**

The holding Company recognizes financial assets and financial liabilities when it becomes a party to the contractual provisions of the instrument.

All financial assets and liabilities are recognized at fair value on initial recognition.

Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities, which are not at fair value through profit or loss, are added to or deducted from the fair value of financial assets or financial liabilities on initial recognition.

Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

Regular way purchase and sale of financial assets are accounted for at trade date.

B) Subsequent Measurement**a. Non-derivative financial Instruments****i. Financial assets measured at amortized cost**

A financial asset is subsequently measured at amortized cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

ii. Financial assets measured at fair value through other comprehensive income (FVOCI)

A financial asset is subsequently measured at fair value through other comprehensive income if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. The holding Company has elected to measure Equity instruments (other than those of subsidiaries) at fair value through other comprehensive income.

iii. Financial assets measured at fair value through profit or loss (FVTPL)

A Financial Asset which is not classified in any of the above categories are measured at FVTPL. Financial assets are reclassified subsequent to their recognition, if the holding Company changes its business model for managing those financial assets. Changes in business model are made and applied prospectively from the reclassification date which is the first day of immediately next reporting period following the changes in business model in accordance with principles laid down under Ind AS 109 – Financial Instruments.

iv. Financial liabilities

Financial liabilities and equity instruments issued by the holding Company are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

Interest bearing bank loans, overdrafts and issued debt are initially measured at fair value and are subsequently measured at amortised cost using the effective interest rate method. Any difference between the proceeds (net of transaction costs) and the settlement or redemption of borrowings is recognised over the term of the borrowings in the statement of profit and loss.

b. Equity instruments

An equity instrument is a contract that evidences residual interest in the assets of the holding Company after deducting all of its liabilities. Incremental costs directly attributable to the issuance of equity instruments are recognized as a deduction from equity instrument net of any tax effects.

C) Effective Interest rate (EIR) method

The effective interest method is a method of calculating the amortized cost of a financial instrument and of allocating interest income or expense over the relevant period. The effective interest rate is the rate that exactly

discounts future cash receipts or payments through the expected life of the financial instrument, or where appropriate, a shorter period.

D) De-recognition

The holding Company derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire or it transfers the financial asset and the transfer qualifies for derecognition under Ind AS 109. A financial liability is derecognized when obligation specified in the contract is discharged or cancelled or expires.

E) Off-setting

Financial assets and liabilities are offset and the net amount is presented in the balance sheet when the group currently has a legally enforceable right to offset the recognized amounts and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

i) Fair Value Measurement:

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

Fair value for measurement and /or disclosure purpose in these financial statements is determined on such a basis, except for measurements that have some similarities to fair value, such as net realisable value in Ind AS 2 or value in use in Ind AS 36, if any.

The holding Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities

Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable

Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For the purpose of fair value disclosures, the holding Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

j) foreign Currency Transactions

a) Initial recognition

Foreign currency transactions are recorded in the functional currency, by applying to the foreign currency amount the exchange rate between the functional currency and the foreign currency at the date of the transaction.

b) Conversion

Foreign currency monetary items are retranslated using the exchange rate prevailing at the reporting date. Non-monetary items, which are measured in terms of historical cost denominated in a foreign currency, are reported using the exchange rate at the date of the transaction.

Exchange difference

Exchange differences arising on settlement of such transactions and on translation of monetary items are recognized in the Consolidated Statement of Profit and Loss

k) Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalized as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing cost also includes exchange differences if any, to the extent regarded as an adjustment to the borrowing costs.

Investment income earned on temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowings costs eligible for capitalization.

l) Accounting for Taxes on Income

- i) Tax expenses comprise of current tax and deferred tax including applicable surcharge and cess.
- ii) Current Income tax is computed using the tax effect accounting method, where taxes are accrued in the same period in which the related revenue and expenses arise. A provision is made for income tax annually, based on the tax liability computed, after considering tax allowances and exemptions. Provisions are recorded when it is estimated that a liability due to disallowances or other matters is probable.
- iii) Deferred tax is provided using the balance sheet approach on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date. Deferred tax liabilities are recognized for all taxable temporary differences. Deferred tax assets are recognized for all deductible temporary differences; the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognized to the extent that it is probable that taxable profits against which the deductible temporary differences, and the carry forward unused tax credits and unused tax losses can be utilized.
- iv) The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets to be utilized. Unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it is become probable that future taxable profits will allow the deferred tax asset to be recovered. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on the tax rates and tax laws that have been enacted or substantively enacted at the reporting date.
- v) Deferred tax is recognized in the statement of profit and loss, except to the extent that it relates to items recognized in other comprehensive income. As such, deferred tax is also recognized in other comprehensive income.
- vi) Deferred Tax Assets and Deferred Tax Liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the Deferred Tax Assets and Deferred Tax Liabilities relate to taxes on income levied by same governing taxation laws.

m) Provisions

A provision is recognized when the group has a present obligation as a result of past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognized as a finance cost.

Provisions are not discounted to their present value and are determined based on the best estimate required to settle the obligation at the reporting date. These estimates are reviewed at each reporting date and adjusted to reflect the current best estimates.

Warranties

A provision for warranties (if any) is recognized when the underlying products are sold. The provision is based on technical evaluation, historical warranty data and a weighting of all possible outcomes by their associated probabilities. A liability is recognized at the time the product is sold. The holding Company does not provide any extended warranties to its customers.

n) Contingent Liability

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the holding Company or a present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognized because it cannot be measured reliably. The holding Company does not recognize a contingent liability but discloses its existence in the financial statements.

o) Contingent Asset

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the holding Company. Contingent assets are neither recognized nor disclosed in the financial statements.

p) Earnings per share

Basic and diluted earnings per share ("EPS") data for its equity shares. Basic EPS is calculated by dividing the profit and loss attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. Diluted EPS is determined by adjusting the profit and loss attributable to equity shareholders and the weighted average number of equity shares outstanding for the effects of all dilutive potential equity shares.

q) Operating Segment

Operating segments are reported in a manner consistent with the internal reporting provided to the Chief Operating Decision Maker (CODM) of the Group. The CODM is responsible for allocating resources and assessing performance of the operating segments of the holding Company. For the disclosure on reportable segments see Note No. 30.

r) GST Input Credit

Goods and service tax (GST) input credit is accounted on an accrual basis on purchase of eligible inputs, capital goods and services. The balance of GST input credit is reviewed at the end of each year and amount estimated to be un-utilizable is charged to the statement of profit and loss for the year.

s) Events after reporting date

Where events occurring after the Balance Sheet date provide evidence of conditions that existed at the end of the reporting period, the impact of such events is adjusted within the financial statements. Otherwise, events after the Balance Sheet date of material size or nature are only disclosed.

t) Equity

Ordinary Shares are classified as equity share capital. Incremental costs directly attributable to the issuance of new ordinary shares, share options and buyback are recognized as a deduction from equity, net of any tax effects.

u) Dividend

Final dividend on shares is recorded as a liability on the date of approval by the shareholders and interim dividends are recorded as a liability on the date of declaration by the Board of Directors.

v) Investments

Quoted investments are stated at Fair value through profit and loss account and Unquoted investments are Stated at its cost.

w) Lease

The holding Company evaluates if an arrangement qualifies to be a lease as per the requirements of Ind AS 116. Identification of a lease requires significant judgment. The holding Company uses significant judgement in assessing the lease term (including anticipated renewals) and the applicable discount rate.

The holding Company applies single recognition and measurement approach for all leases, except for short term leases and leases of low- value assets. At the date of commencement of the lease, the Group recognizes a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short-term leases) and leases of low value assets.

1. Right of Use Assets

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. In case of rent deposits carried at rate less than market rate, Initial direct costs of right of use assets includes the difference between present value of the Right of Use Assets and Nominal Amount of the deposit. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets:

Useful life of the asset is as follows;

Asset	Useful Life
Right of Use Assets for the Factory	Over the balance period of Lease agreement

II. Lease Liabilities:

At the commencement date of the lease, the Group recognizes lease liabilities

measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. In calculating the present value, the lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the Groups incremental borrowing rates.

x) Investments In Associates

Investments in, associate companies are incorporated in the financial statement using the Equity method of accounting except when they are classified as held for sale. Under the Equity method, and investment in an associate is initially recognized at cost and adjusted thereafter to recognise group's share of profit or loss or and other comprehensive income of the associate or joint venture. When the Group's share of losses of an associate or a joint venture exceeds the Group's interest in that associate or joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate or joint venture), the Group discontinues recognizing its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate or joint venture.

An investment in an associate is accounted for using the equity method from the date on which the investee becomes an associate. On acquisition of the investment in an associate any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised immediately in consolidated statement of profit and loss in the period in which the investment is acquired.

After application of the equity method of accounting, the Group determines whether there is any objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the net investment in an associate or a joint venture and that event (or events) has an impact on the estimated future cash flows from the net investment that can be reliably estimated. If there exists such objective evidence of impairment, then it is necessary to recognise impairment loss with respect to the Group's investment in an associate.

The Group discontinues the use of the equity method from the date when the investment ceases to be an associate or when the investment is classified as held for sale.

When a group entity transacts with an associate of the Group, profits and losses resulting from the transactions with the associate are recognised in the Group's consolidated financial statements only to the extent of interests in the associate or joint venture that are not related to the Group.

Notes to the Financial Statements for the year ended 31st March, 2026

NOTE NO 2: PROPERTY, PLANT & EQUIPMENTS

TANGIBLE ASSETS :

(₹ in Lakhs)

Particulars	Freehold Land	Factory Building	Office Building	Plant and Machinery	Laboratory Equipments	Vehicles	Office Equipments	Furniture & Fixtures	TOTAL
Cost of Assets									
As at 1st April 2024	689.99	2,203.07	326.92	48,073.71	49.17	293.17	210.23	197.24	52,043.49
Addition	0.00	0.00	18.23	0.00	0.00	0.00	0.00	0.00	18.23
Disposal / Adjustments	0.00	0.00	0.00	-1,909.45	0.00	0.00	0.00	0.00	-1,909.45
As at 31st March 2025	689.99	2,203.07	345.15	46,164.26	49.17	293.17	210.23	197.24	50,152.27
Addition	59.42	0.00	0.00	0.00	0.00	0.00	0.00	0.00	59.42
Disposal / Adjustments	0.00	0.00	0.00	-1,246.80	0.00	0.00	0.00	0.00	-1,246.80
As at 31st March 2026	749.41	2,203.07	345.15	44,917.46	49.17	293.17	210.23	197.24	48,964.89
Depreciation									
As at 1st April 2024	0.00	1,480.12	84.83	43,062.69	46.71	278.50	199.72	187.38	45,339.95
Charge for the year 2025	0.00	59.39	5.79	853.97	0.00	0.00	0.00	0.00	919.16
Disposal / Adjustments	0.00	0.00	0.00	-1,813.98	0.00	0.00	0.00	0.00	-1,813.98
As at 31st March 2025	0.00	1539.52	90.62	42102.69	46.71	278.50	199.72	187.38	44,445.13
Charge for the year 2026	-	59.39	6.02	590.96	0.00	0.00	0.00	0.00	656.38
Disposal / Adjustments	-	0.00	0.00	-1,186.51	0.00	0.00	0.00	0.00	-1,186.51
As at 31st March 2026	0.00	1,598.91	96.65	41,507.14	46.71	278.50	199.72	187.38	43,915.01
Net Block									
As at 31st March 2025	689.99	663.55	254.52	4,061.57	2.46	14.66	10.51	9.86	5,707.14
As at 31st March 2026	749.41	604.16	248.50	3,410.32	2.46	14.66	10.51	9.86	5,049.88

Capital work-in-progress	31.03.2026	31.03.2025
Plant & Machinery	0.00	900.50
Total	0.00	900.50

Details of Capital Work-in-progress (CWIP)

(₹ in Lakhs)

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
As at 31 March 2026					
Projects in progress	-	-	-	-	-
Projects temporarily suspended					
As at 31 March 2025					
Projects in progress	-	-	-	900.50	900.50
Projects temporarily suspended					

Notes:

- Cost of Fixed Assets and pre-operative expenses, being technical matter, are capitalized or allocated to Capital work in progress on the basis of data certified by technical person & the Management.
- Borrowing cost includes interest and other bank charges to the extent that they are regarded as an adjustment to interest costs which are directly related to the acquisition & construction of a qualifying asset.

NOTE NO : 3 INVESTMENTS

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Trade Investments- At FVTPL		
Quoted		
Investment in Equity instruments of Associate Company	2704.12	3994.96
1,95,00,000 Equity shares of Face value Rs 10/- each in SAL Steel Limited (P.Y: 3,02,56,989 Equity shares)		
Add: Increase in value of Investment	2170.88	1284.88
Add : Share of Profit/ (Loss) of Associate Concern	-	481.00
TOTAL	4875.00	5760.84
Less : Share of Loss of Associate Concern	-	5279.84
TOTAL	4875.00	481.00

Note: (1) Aggregate amount of Quoted Investment and Market Value Rs 4875.00 Lakhs as at 31st March 2026 (P.Y Rs 5279.84 Lakhs) and also Refer Note No. 34 of notes forming part of Consolidated Financial Staements

NOTE NO : 4 TRADE RECEIVABLES :

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Non-current Trade Receivable		
Unsecured,considered good	-	-
Unsecured,considered doubtful	52.02	52.02
	52.02	52.02
Less : Provision for doubtful debts	52.02	52.02
	-	-

(₹ in Lakhs)

Particulars F Y 2025-26 7	NOT DUE	OUTSTANDING FOR FOLLOWING PERIODS FROM DUE DATE OF PAYMENT					TOTAL
		LESS THAN 6 MONTHS	6 MONTHS TO 1 YEAR	1-2 YEARS	2-3 YEARS	MORE THAN 3 YEARS	
(i) Undisuted							
Trade Receivables - Considered Good	-	-	-	-	-	-	-
(ii) Undisuted							
Trade Receivables - Which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisuted							
Trade Receivables -credit imparied	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables							
Considered Good	-	-	-	-	-	52.02	52.02
(v) Disputed Trade Receivables							
Which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables							
credit imparied	-	-	-	-	-	-	-
Sub Total	-	-	-	-	-	52.02	52.02
Less : Allowance for doubtful trade receivable	-	-	-	-	-	52.02	52.02
GRAND TOTAL	-	-	-	-	-	-	-

(₹ in Lakhs)

Particulars F Y 2024-25	NOT DUE	OUTSTANDING FOR FOLLOWING PERIODS FROM DUE DATE OF PAYMENT					TOTAL
		LESS THAN 6 MONTHS	6 MONTHS TO 1 YEAR	1-2 YEARS	2-3 YEARS	MORE THAN 3 YEARS	
(i) Undisputed							
Trade Receivables - Considered Good	-	-	-	-	-	-	-
(ii) Undisputed							
Trade Receivables - Which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed							
Trade Receivables - credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables							
Considered Good	-	-	-	-	-	52.02	52.02
(v) Disputed Trade Receivables							
Which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables							
credit impaired	-	-	-	-	-	-	-
Sub Total	-	-	-	-	-	52.02	52.02
Less : Allowance for doubtful trade receivable	-	-	-	-	-	52.02	52.02
GRAND TOTAL	-	-	-	-	-	-	-

NOTE NO : 4A Other Financial Assets

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Security Deposit		
Unsecured, Considered Good	803.13	803.13
Deposit with Scheduled Banks	-	0.12
TOTAL	803.13	803.25

NOTE NO : 5 Deferred tax Assets (Net)

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
DEFERRED TAX ASSETS		
Unabsorbed Depreciation and Business Loss	6316.36	8238.92
On account of disallowances under the Income tax act, 1961	9.05	412.07
Gross deferred tax asset (A)	6325.41	8650.99
Deferred tax liabilities		
Fixed Asset: Impact of difference between tax depreciation and depreciation charged for the financial reporting	992.71	852.39
Gross deferred tax liability (B)	992.71	852.39
Net Deferred tax (A-B)	5332.70	7798.60

Note 5.1 Movment in Deferred Tax

(₹ in Lakhs)

Particulars	Opening Balance as at 01 April, 2025	Statement of Profit and Loss	Other Comprehensive income	Closing Balance as at 31 March, 2026
Deferred Tax Liabilities				
Difference between written down value of property, plant and equipments and other intangible assets as per books of account and Income-tax, Act 1961	852.39	140.32	-	992.71
	852.39	140.32	-	992.71
Deferred Tax Asset				
Disallowances of employee benefits u/s. 43B of the Income Tax, Unabsorbed loss, MSME etc(Including Remeasurement benefit of the defined benefit plans through OCI)	8650.99	(2,343.90)	18.32	6325.41
	8,650.99	(2,343.90)	18.32	6,325.41
Deferred Tax Liabilities/(Assets) (Net)	7,798.60	(2,484.22)	18.32	5,332.70

(₹ in Lakhs)

Particulars	Opening Balance as at 01 April, 2024	Statement of Profit and Loss	Other Comprehensive income	Closing Balance as at 31 March, 2025
Deferred Tax Liabilities				
Difference between written down value of property, plant and equipments and other intangible assets as per books of account and Income-tax, Act 1961	1020.39	(168.00)	-	852.39
	1,020.39	(168.00)	-	852.39
Deferred Tax Asset				
Disallowances of employee benefits u/s. 43B of the Income Tax, Unabsorbed loss, MSME etc(Including Remeasurement benefit of the defined benefit plans through OCI)	8277.32	400.56	(26.89)	8650.99
	8,277.32	400.56	(26.89)	8,650.99
Deferred Tax Liabilities/(Assets) (Net)	7,256.93	568.56	(26.89)	7,798.60

NOTE NO : 6 Other non-current assets :

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Unsecured, Considered Good		
(a) Loans & Advance Recoverable in cash or in kind	19.39	19.39
(b) Advances to Supplier	170.70	195.89
(c) Advance Income Tax , TDS & TCS	42.63	42.63
(d) Balance with Govt. Authorities	37.74	26.97
Less : Provision for Expected Credit Loss	33.54	19.32
TOTAL	236.92	265.56

NOTE NO : 7 Inventories :

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
(Inventories are taken, valued and certified by the management)		
(a) Raw Materials	0.00	150.03
(b) Finished goods	0.00	364.75
(c) Stores and spares	1935.29	2495.06
TOTAL	1935.29	3009.84

NOTE NO : 8 Trade Receivables :

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Trade Receivables :		
Unsecured, considered good*	110.46	125.05
Doubtful	-	-
	110.46	125.05
Less : Provision for expected credit loss	2.55	1.28
	107.91	123.77

*Note: Includes Receivable from Related Party Refer Note No 39

(₹ in Lakhs)

Particulars F Y 2025-26	NOT DUE	OUTSTANDING FOR FOLLOWING PERIODS FROM DUE DATE OF PAYMENT					TOTAL
		LESS THAN 6 MONTHS	6 MONTHS TO 1 YEAR	1-2 YEARS	2-3 YEARS	MORE THAN 3 YEARS	
(i) Undisputed							
Trade Receivables - Considered Good	-	97.71	12.76	-	-	-	110.46
(ii) Undisputed							
Trade Receivables - Which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed							
Trade Receivables - credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables							
Considered Good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables							
Which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables							
credit impaired	-	-	-	-	-	-	-
Sub Total	-	97.71	12.76	-	-	-	110.46
Less : Provision for expected credit loss	-	-	2.55	-	-	-	2.55
GRAND TOTAL	-	97.71	10.21	-	-	-	107.91

(₹ in Lakhs)

Particulars F Y 2024-25	NOT DUE	OUTSTANDING FOR FOLLOWING PERIODS FROM DUE DATE OF PAYMENT					TOTAL
		LESS THAN 6 MONTHS	6 MONTHS TO 1 YEAR	1-2 YEARS	2-3 YEARS	MORE THAN 3 YEARS	
(i) Undisputed							
Trade Receivables - Considered Good	84.15	40.90	-	-	-	-	125.05
(ii) Undisputed							
Trade Receivables - Which have significant increase in credit risk	-	-	-	-	-	-	-

Particulars F Y 2024-25	NOT DUE	OUTSTANDING FOR FOLLOWING PERIODS FROM DUE DATE OF PAYMENT					TOTAL
		LESS THAN 6 MONTHS	6 MONTHS TO 1 YEAR	1-2 YEARS	2-3 YEARS	MORE THAN 3 YEARS	
(iii) Undisputed							
Trade Receivables -credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables							
Considered Good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables							
Which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables							
credit impaired	-	-	-	-	-	-	-
Sub Total	84.15	40.90	-	-	-	-	125.05
Less : Provision for expected credit loss	-	1.28	-	-	-	-	1.28
GRAND TOTAL	84.15	39.62	-	-	-	-	123.77

NOTE NO : 9 Cash and cash equivalents

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
(a) Balances with Scheduled Banks		
On current Account	108.75	263.46
(b) Cash on hand	0.55	0.80
TOTAL	109.30	264.27

NOTE NO : 10 Loans

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Unsecured, Considered Good		
Loans	0.35	0.19
TOTAL	0.35	0.19

NOTE NO : 10a Other Financial assets :

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Unsecured, Considered Good		
Bank Deposit maturing within 12 months from reporting date	1830.58	-
Receivable on sale of Property Plant and Equipments	380.20	-
TOTAL	2210.78	-

NOTE NO : 10b Current Tax Assets (Net)

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Unsecured, Considered Good		
TDS Receivables	55.50	-
TOTAL	55.50	-

NOTE NO : 11 Other current assets :

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Unsecured, Considered Good		
Balance with government authorities	38.15	64.17
Advance to Suppliers	5.98	48.48
Prepaid Expenses	0.00	0.41
TOTAL	44.13	113.06

NOTE NO : 12 Share Capital :

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Authorised :		
3,50,00,000 Equity Shares of Rs 10/- each (Previous year : 3,50,00,000 Equity Shares of Rs 10/- each)	3500.00	3500.00
	3500.00	3500.00
Issued & Subscribed and Paid up :		
1,97,97,540 Equity Shares of ₹10/- each fully paid up (Previous year : 1,97,97,540 Equity Shares of ₹10/- each fully paid up)	1979.75	1979.75
TOTAL	1979.75	1979.75

a) Reconciliation of Number of Shares:

Equity Shares	As at March 31, 2026		As at March 31, 2025	
	Number of shares	Amount (₹ In Lakhs)	Number of shares	Amount (₹ In Lakhs)
Shares outstanding at the beginning of the year	1,97,97,540	1979.75	1,97,97,540	1979.75
Changes during the year	-	-	-	-
Shares outstanding at the end of the year	1 97 97 540	1979.75	1 97 97 540	1979.75

b) Rights, Preferences and restrictions attached to shares
Equity Shares

The company has one class of equity share having a par value of Rs 10 each. Each shareholder is eligible for one vote per share held. The dividend proposed by the Board of directors is subject to the approval of shareholders in the ensuing Annual general meeting, except in case of interim dividend. In the case of liquidation, the equity shareholders are eligible to receive the remaining assets of the company after distribution of all preferential amounts, in proportion to their shareholding.

c) Details of Shares held by Shareholders holding more than 5% in the Company

Name of the Shareholder	As at March 31, 2026		As at March 31, 2025	
	No. of Shares held	% of Shares held	No. of Shares held	% of Shares held
Mr. Rajendra V. Shah #	94 44 364	47.71%	94 44 364	47.71%
Mrs. Ragini R. Shah	11 46 006	5.79%	11 46 006	5.79%

including 7.74 % shares held as Karta of HUF

d) Shareholding of Promoters

Name of Promoters	31-03-2026		31-03-2025	
	No of shares	% of total shares	No of shares	% of total shares
RAJENDRABHAI V SHAH (HUF)	1531960	7.74	1531960	7.74
RAGINI RAJENDRABHAI SHAH	1146006	5.79	1146006	5.79

Name of Promoters	31-03-2026		31-03-2025	
	No of shares	% of total shares	No of shares	% of total shares
SHAH JAYESHKUMAR VIJAYKUMAR	16000	0.08	16000	0.08
RAJENDRABHAI V SHAH	7912404	39.97	7912404	39.97
ASHVIN V SHAH	34072	0.17	41072	0.21
Total	10640442	53.75	10647442	53.79

NOTE NO : 13 Other Equity :

(₹ in Lakhs)

Particulars	As at 31.03.2026		As at 31.03.2025	
Securities Premium Account				
Opening Balance	502.61		502.61	
Add : Addition during the year	-		-	
		502.61		502.61
Capital Reserve				
Opening Balance	56136.84		56136.84	
Add : Addition during the year	-		-	
		56136.84		56136.84
Retained Earnings				
Balance Brought Forward From Previous Year	-59453.45		-57480.18	
Adjustment on account of Discontinuation of Associate	1285.60		-	
Add: Profit/(Loss) for the year	10772.99	-47394.86	-1973.27	-59453.45
Other Comprehensive Income/(Expenses)				
Re-measurement of the defined benefit plans				
Opening Balance	-65.41		14.55	
Add: Addition during the year	54.47		-79.96	
Closing Balance		-10.94		-65.41
TOTAL		9255.52		-2748.59

Purpose of Reserve

Security Premium : Securities premium is used to record premium received on issue of shares. The reserve is utilised in accordance with the provisions of the Companies Act, 2013.

Retained Earnings : Retained Earnings are the profits and gains that the Company has earned till date, less any transfer to general reserve, dividends or other distributions paid to shareholders.

Capital Reserve : The Company recognises profit and loss on purchase, sale, issue or cancellation of the Company's own equity instruments to capital reserve.

NOTE NO : 14 Borrowings :

(₹ in Lakhs)

Particulars	As at 31.03.2026		As at 31.03.2025	
UNSECURED:				
Loans & Advances from related parties				
- From Director		367.73		367.73
TOTAL		367.73		367.73

NOTE NO : 15 Trade Payable

(₹ in Lakhs)

PARTICULARS	As at 31.03.2025	As at 31.03.2024
Total Outstanding dues of micro enterprises and small enterprises	-	-
Total Outstanding dues of creditors other than micro enterprises and small enterprises	162.56	155.59
	162.56	155.59

(Refer Note No.18a of Notes forming part of Standalone financial Statement)

(₹ In Lakhs)

Particulars F Y 2025-26	NOT DUE	OUTSTANDING FOR FOLLOWING PERIODS FROM DUE DATE OF PAYMENT				TOTAL
		LESS THAN 1 YEAR	1-2 YEARS	2-3 YEARS	MORE THAN 3 YEARS	
(i) MSME	-	-	-	-	-	-
(ii) OTHERS	-	-	13.18	-	149.38	162.56
(iii) Disputed Dues -MSME	-	-	-	-	-	-
(iv) Disputed Dues - Others	-	-	-	-	-	-
GRAND TOTAL	-	-	13.18	-	149.38	162.56

(₹ In Lakhs)

Particulars F Y 2025-26	NOT DUE	OUTSTANDING FOR FOLLOWING PERIODS FROM DUE DATE OF PAYMENT				TOTAL
		LESS THAN 1 YEAR	1-2 YEARS	2-3 YEARS	MORE THAN 3 YEARS	
(i) MSME	-	-	-	-	-	-
(ii) OTHERS	-	-	-	38.83	116.76	155.59
(iii) Disputed Dues -MSME	-	-	-	-	-	-
(iv) Disputed Dues - Others	-	-	-	-	-	-
GRAND TOTAL	-	-	-	38.83	116.76	155.59

NOTE NO : 16 Long term provisions :

(₹ In Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Provision for Gratuity	16.02	126.84
	16.02	126.84

NOTE NO : 17 Borrowings

(₹ In Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Unsecured		
Inter Corporate Deposits*	5931.01	5878.18
Other Payables to Bank	-	1645.88
TOTAL	5931.01	7524.06

*Note: Includes Payable to Related Party refer Note No. 39

NOTE NO : 18 Trade Payable

(₹ In Lakhs)

PARTICULARS	As at 31.03.2026	As at 31.03.2025
Total Outstanding dues of micro enterprises and small enterprises	-	-
Total Outstanding dues of creditors other than micro enterprises and small enterprises	126.61	7074.83
	126.61	7074.83

(Refer Note No.18a of Notes forming part of Standalone financial Statement)

(₹ in Lakhs)

Particulars F Y 2025-26	NOT DUE	OUTSTANDING FOR FOLLOWING PERIODS FROM DUE DATE OF PAYMENT				TOTAL
		LESS THAN 1 YEAR	1-2 YEARS	2-3 YEARS	MORE THAN 3 YEARS	
(i) MSME	-	-	-	-	-	-
(ii) OTHERS	6.29	120.32	-	-	-	126.61
(iii) Disputed Dues -MSME	-	-	-	-	-	-
(iv) Disputed Dues - Others	-	-	-	-	-	-
GRAND TOTAL	6.29	120.32	-	-	-	126.61

(₹ In Lakhs)

Particulars F Y 2024-25	NOT DUE	OUTSTANDING FOR FOLLOWING PERIODS FROM DUE DATE OF PAYMENT				TOTAL
		LESS THAN 1 YEAR	1-2 YEARS	2-3 YEARS	MORE THAN 3 YEARS	
(i) MSME	-	-	-	-	-	-
(ii) OTHERS	250.62	6,824.21	-	-	-	7,074.83
(iii) Disputed Dues -MSME	-	-	-	-	-	-
(iv) Disputed Dues - Others	-	-	-	-	-	-
GRAND TOTAL	250.62	6,824.21	-	-	-	7,074.83

NOTE NO : 19 Other financial liabilities :

(₹ In Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Interest accrued and due on borrowings	881.58	1439.48
Security Deposit	1200.00	1300.00
Salary & Wages Payable	8.83	88.21
TOTAL	2090.41	2827.69

NOTE NO : 20 Other Current Liabilities :

(₹ In Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Advance from customers	577.83	1644.54
Duties and taxes	204.41	281.77
TOTAL	782.24	1926.31

NOTE NO : 21 Provision

(₹ In Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Provision for Gratuity	17.37	45.74
Provision for Expenses	31.67	187.22
TOTAL	49.04	232.95

NOTE NO : 22 Revenue from operations

(₹ In Lakhs)

Particulars	For the year ended on 31.03.2026		For the year ended on 31.03.2025	
I. Sale of Products				
Direct Export Turnover		-		-
Domestic Turnover	3726.67	3726.67	25575.50	25575.50
II. Sale of service				
- Technical Consultancy Service Income (TDS RS Nil P Y Rs 1.13 Lacs)	-		56.85	
- Job work Income (TDS Rs Nil PY Rs 20.24 Lacs)	-	-	1019.35	1076.20
Total Revenue from operations		3726.67		26651.70

Disclosure pursuant to Indian Accounting Standard (Ind AS 115) - Revenue from Contract with customers (also Refer Note no. 47B)

(₹ In Lakhs)

Particulars	For the year ended on 31.03.2026		For the year ended on 31.03.2025	
Reconciliation of revenue from operations with contracted price:		3743.81		25730.18
Contracted price				
Adjustment:				
Discounts / Rate Difference etc.	-7.88		-0.60	
Sales Return	-9.26	-17.13	-154.08	-154.68
Sales of Product.		3726.67		25575.50
Other Operating Revenue (Including Sales of Services)		0.00		1076.20
Revenue from Operations		3726.67		26651.70
Revenue disaggregation by Geography				
India		26651.70		59237.67
Outside India				
Other		-		-
TOTAL		3726.67		26651.70

NOTE NO : 23 Other Income :

(₹ In Lakhs)

Particulars	For the year ended on 31.03.2026	For the year ended on 31.03.2025
Interest Income (TDS ₹ 9.77 Lakhs P.Y. ₹ 5.26 Lakhs)	100.59	55.20
Insurance Claim Earned	0.00	10.93
Sundry balances written back (Net)	114.94	9.84
TOTAL	215.53	75.98

NOTE NO : 24 Cost of Materials Consumed:

(₹ In Lakhs)

Particulars	For the year ended on 31.03.2026	For the year ended on 31.03.2025
Opening Stock of Raw Material	150.03	71.09
Add : Purchases	1339.11	14800.37
	1489.14	14871.46
Less : Closing Stock of Raw Material	-	150.03
TOTAL	1489.14	14721.43

NOTE NO : 25 Changes in Inventories of Finished goods, Stock-in-Trade and Work-in-progress

(₹ In Lakhs)

Particulars	For the year ended on 31.03.2026		For the year ended on 31.03.2025	
Opening Stock				
Finished Goods	364.75		1882.05	
Stock-in-Progress	-	364.75	3187.72	5069.76
Less : Closing Stock				
Finished Goods	-		364.75	
Stock-in-Progress	-	-	-	364.75
Increase/(Decrease) in Stock of Finished Goods & Stock-in-Progress		364.75		4705.01

NOTE NO : 26 Employee benefits expenses

(₹ In Lakhs)

Particulars	For the year ended on 31.03.2026	For the year ended on 31.03.2025
Salary & Bonus	249.33	1405.86
Contribution to Provident Fund etc.	9.78	57.97
Staff welfare expenses	1.43	12.31
TOTAL	260.54	1476.14

NOTE NO : 27 Finance Costs

(₹ In Lakhs)

Particulars	For the year ended on 31.03.2026	For the year ended on 31.03.2025
Interest to Others	360.85	447.77
TOTAL	360.85	447.77

NOTE NO : 28 Other Expenses

(₹ In Lakhs)

Particulars	For the year ended on 31.03.2026		For the year ended on 31.03.2025	
Stores & Spares Consumed :				
Opening Stock	2495.06		3062.78	
Add : Purchases	132.09		1907.68	
	2627.15		4970.46	
Less: Closing Stock	1935.29	691.86	2495.06	2475.40
Power & fuel		149.35		3599.48
Factory Labour expense		77.49		347.34
Factory Expenses		28.47		41.30
Repairs & Maintenance :				
Machinery	20.45		42.21	
Building	0.61		2.77	
Others	3.32	24.38	4.92	49.89
Selling costs		8.07		14.00
Packing Cost		0.30		0.59
Freight outward expenses		9.50		3.78
Travelling, Conveyance and Vehicle Expenses		4.11		10.81
Legal, Consultancy and Professional Fees		62.93		92.53
Miscellaneous expenses		14.72		19.09

Particulars	For the year ended on 31.03.2026	For the year ended on 31.03.2025
Advertisement, Stationery and Communication	5.11	9.90
Payment to Auditors #	10.00	10.00
Rates and Taxes	8.38	43.01
Insurance	0.20	1.72
Bank Charges	1.05	0.10
Impairment Loss recognized / (reversed) under Expected Credit Loss Model in respect of Trade Receivables Provision for Bad debt	18.05	52.13
TOTAL	1113.96	6771.08

(₹ In Lakhs)

Particulars	For the year ended on 31.03.2026	For the year ended on 31.03.2025
As auditors - Statutory audit	10.00	10.00
For other Services	-	-
	10.00	10.00

NOTE NO : 29 Earning Per Share

(₹ In Lakhs)

Particulars	For the year ended on 31.03.2026	For the year ended on 31.03.2025
Basic/Diluted Earnings per Share		
Number of Equity Shares at the beginning of the year	1,97,97,540	1,97,97,540
Number of Equity Shares allotted during the year	-	-
Number of Equity Shares at the end of the year	1,97,97,540	1,97,97,540
Weighted average number of equity shares		
Profit for the year (after tax, available for equity shareholders)	10772.99	-1973.27
Basic and Diluted Earnings Per Share in ₹	54.42	-9.97

30. SEGMENT REPORTING:

The holding company's operation falls under single segment namely "IRON & STEEL" and hence segment information as required by IND AS 108 "Operating Segment is not applicable. All assets are located in the holding company's country of domicile)

Revenue from sale of products represents revenue generated from external customers which is attributable to the company's country of domicile i.e. India and external customers outside India as under:

(₹ In Lakhs)

Particulars	Year Ended on 31 st March 2026	Year Ended on 31 st March 2025
Revenue from		
-Outside India	-	-
-In India	3726.67	26651.70

Two customers contributed 10% or more to the holding company's revenue for 2025-26 and 2024-25.

31. Financial and derivative instruments

- Capital Management

The holding company's objective when managing capital is to:

- Safeguard its ability to continue as a going concern so that the holding Company is able to provide maximum return to stakeholders and benefits for other stakeholders.
- Maintain an optimal capital structure to reduce the cost of capital.

The holding company's Board of director's reviews the capital structure on regular basis. As part of this review the board considers the cost of capital risk associated with each class of capital requirements and maintenance of adequate liquidity.

Disclosures

This section gives an overview of the significance of financial instruments for the holding Company and provides additional information on balance sheet items that contain financial instruments.

The details of significant accounting policies, including the criteria for recognition, the basis of measurement and the basis on which income and expenses are recognized in respect of each class of financial asset, financial liability and equity instrument are disclosed in accounting policies as stated above

(i) Categories of Financial Instruments

(₹ In Lakhs)

Particulars	As at 31 st March, 2026	As at 31 st March, 2025
Financial Assets		
Measured at Amortized Cost		
(i) Trade and Other Receivables	107.91	123.77
(ii) Cash and Cash Equivalents	109.30	264.27
(iii) Loans	0.35	0.19
(iv) Other Financial Assets	3013.91	803.25
(v) Investments at FVTPL	4875.00	481.00
Financial Liabilities		
Measured at Amortized Cost		
(i) Borrowings	6298.74	7891.79
(ii) Trade Payables	289.17	7230.42
(iii) Other Financial Liabilities	2090.41	2827.69

(ii) Fair Value Measurement

This note provides information about how the holding Company determines fair values of various financial assets.

Fair Value of financial assets and liabilities that are not measured at fair value (but fair value disclosures are required).

Management considers that the carrying amounts of financial assets and financial liabilities recognized in the financial statements approximate their fair values.

(iii) Financial Risk Management Objectives

While ensuring liquidity is sufficient to meet holding Company's operational requirements, the holding Company's financial management committee also monitors and manages key financial risks relating to the operations of the holding Company by analyzing exposures by degree and magnitude of risks. These risks include market risk (including currency risk and price risk), credit risk and liquidity risk.

Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises two types of risk: interest rate, currency risk and other price risk, such as commodity price risk and equity price risk. Financial instruments affected by market risk include FVTPL investments, trade payables, trade receivables, etc.

Foreign Currency Risk

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The holding Company's exposure to the risk of changes in foreign exchange rates relates primarily to the holding Company's operating activities. The holding Company has a treasury department which monitors the foreign exchange fluctuations on the continuous basis and advises the management of any material adverse effect on the holding Company.

Interest Rate Risk

The holding Company's interest rate risk arises from the Long-Term Borrowings with fixed rates. The holding Company's fixed rates borrowings are carried at amortized cost.

Liquidity Risk

The holding Company manages liquidity risk by maintaining sufficient cash and cash equivalents including bank deposits and availability of funding through an adequate amount of committed credit facilities to meet the obligations when due.

Management monitors rolling forecasts of liquidity position and cash and cash equivalents on the basis of expected cash flows. In addition, liquidity management also involves projecting cash flows considering level of liquid assets necessary to meet obligations by matching the maturity profiles of financial assets & liabilities and monitoring balance sheet liquidity ratios.

The following tables detail the holding Company's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods. The information included in the tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the holding Company can be required to pay. The contractual maturity is based on the earliest date on which the holding Company may be required to pay.

The following are the contractual maturities of non-derivative financial liabilities, based on contractual cash flows:

(Rs in lakhs)

Particulars	Due in 1 Year	1 Year - 3 Years	More than 3 Years	Total
As at 31st March, 2026				
Borrowings	5931.01	-	367.73	6298.74
Trade Payables	126.61	-	162.56	289.17
Other Financial Liabilities	2090.41	-	--	2090.41
As at 31st March, 2025				
Borrowings	7524.06	-	367.73	7891.79
Trade Payables	7074.83	-	155.59	7230.42
Other Financial Liabilities	2827.69	-	--	2827.69

Credit Risk

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The holding Company is exposed to credit risk from its operating activities (primarily trade receivables).

Trade Receivables

An impairment analysis is performed at each reporting date on an individual basis for all the customers. In addition, a large number of minor receivables are grouped into homogenous groups and assessed for impairment collectively. The maximum exposure to credit risk at the reporting date is the carrying value of trade receivables disclosed in Note 8 as the holding Company does not hold collateral as security. The holding Company has evaluated the concentration of risk with respect to trade receivables as low, as its customers are located in several jurisdictions and industries.

The holding Company has made assessment of Allowance for Credit Loss in respect of Trade Receivables the holding Company has analyzed its trade receivables for gaining analysis and grouped them accordingly and then applied ear wise percentage to calculate the amount of Allowance for Credit Loss in respect of the same.

Movement in the expected Allowance for Credit Loss in respect of Trade Receivables

(₹ in lakhs)

Particulars	March 31, 2026	March 31, 2025
Balance at beginning of the year	52.02	20.49
Add: Provided during the year	--	31.53
Less: Reversals of provision	--	--
Less: Amounts written back	--	--
Balance at the end of the year		
	52.02	52.02

The holding Company has a detailed review mechanism of overdue customer receivables at various levels within organization to ensure proper attention and focus for realization.

(₹ In Lakhs)

Particulars	Upto 1 Year	1 Year - 3 Years	More Than 3 Years	Total
As at 31st March, 2026				
Investments (At FVTPL)	--	--	4875.00	4875.00
Loans	0.35	--	--	0.35
Other Financial Assets	2210.78	-	803.13	3013.91
Cash & Cash Equivalent	109.30	--	--	109.30
Trade Receivables	107.91	--	--	107.91
As at 31st March, 2025				
Investments (At FVTPL)	--	--	481.00	-
Loans	0.19	--	--	0.19
Other Financial Assets	-	-	803.25	803.25
Cash & Cash Equivalent	264.27	--	--	264.27
Trade Receivables	123.77	--	--	123.77

(a) For hedging currency

(₹ In Lakhs)

Particulars	As at March 31 st , 2026	As at March 31 st , 2025
Outstanding Forward Contract	NIL	NIL

32. DISCLOSURES REGARDING EMPLOYEE BENEFITS

As per Indian Accounting Standard 19 "Employee Benefits" the disclosures are given below:

Defined Contribution Plan

Contribution to defined contribution plan, recognized as expense for the year is as under:

(₹ In Lakhs)

Particulars	2025-26	2024-25
Employers' contribution to provident fund etc.	9.78	57.97

- (i) Defined Contribution Plan: Employee benefits in the form of Provident Fund are considered as defined contribution plan and the contributions to Employees Provident Fund Organization established under The Employees Provident Fund and Miscellaneous Provisions Act 1952 and Employees State Insurance Act, 1948, respectively, are charged to the profit and loss account of the year when the contributions to the respective funds are due.
- (ii) Defined Benefit Plan: Retirement benefits in the form of Gratuity are considered as defined benefit obligation and are provided for on the basis of third-party actuarial valuation, using the projected unit credit method, as at the date of the Balance Sheet.

Every Employee who has completed five years or more of service is entitled to Gratuity on terms not less favorable than the provisions of The Payment of Gratuity Act, 1972.

As the holding Company has not funded its liability, it has nothing to disclose regarding plan assets and its reconciliation.

- (iii) Major risk to the plan

I have outlined the following risks associated with the plan:

A. Actuarial Risk:

It is the risk that benefits will cost more than expected. This can arise due to one of the following reasons:

Adverse Salary Growth Experience: Salary hikes that are higher than the assumed salary escalation will result into an increase in Obligation at a rate that is higher than expected.

Variability in mortality rates: If actual mortality rates are higher than assumed mortality rate assumption than the Gratuity Benefits will be paid earlier than expected. Since there is no condition of vesting on the death benefit, the acceleration of cash flow will lead to an actuarial loss or gain depending on the relative values of the assumed salary growth and discount rate.

Variability in withdrawal rates: If actual withdrawal rates are higher than assumed withdrawal rate assumption than the Gratuity Benefits will be paid earlier than expected. The impact of this will depend on whether the benefits are vested as at the resignation date.

B. Investment Risk:

For funded plans that rely on insurers for managing the assets, the value of assets certified by the insurer may not be the fair value of instruments backing the liability. In such cases, the present value of the assets is independent of the future discount rate. This can result in wide fluctuations in the net liability or the funded status if there are significant changes in the discount rate during the inter-valuation period.

C. Liquidity Risk:

Employees with high salaries and long durations or those higher in hierarchy, accumulate significant level of benefits. If some of such employees resign/retire from the company there can be strain on the cash flows.

D. Market Risk:

Market risk is a collective term for risks that are related to the changes and fluctuations of the financial markets. One actuarial assumption that has a material effect is the discount rate. The discount rate reflects the time value of money. An increase in discount rate leads to decrease in Defined Benefit Obligation of the plan benefits & vice versa. This assumption depends on the yields on the corporate/government bonds and hence the valuation of liability is exposed to fluctuations in the yields as at the valuation date.

E. Legislative Risk:

Legislative risk is the risk of increase in the plan liabilities or reduction in the plan assets due to change in the legislation/regulation. The government may amend the Payment of Gratuity Act thus requiring the companies to pay higher benefits to the employees. This will directly affect the present value of the Defined Benefit Obligation and the same will have to be recognized immediately in the year when any such amendment is effective.

(iv) **Defined Benefit Cost**

(₹ In Lakhs)

Particulars	Year ended 31 st March 2026	Year ended 31 st March 2025
Current Service Cost	3.14	13.87
Net Interest Cost	9.88	16.66
Defined Benefit Cost included in Profit and Loss	13.02	30.53
Defined Benefit Cost included in Other Comprehensive Income	72.79	-106.86
Total Defined Benefit Cost in Profit and Loss and OCI	85.81	-76.32

(v) **Movement in Defined benefit liability:**

(₹ In Lakhs)

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Opening Defined Benefit Obligation	172.58	275.51
Interest Expense on Defined Benefit Obligation (DBO)	3.14	16.66
Current Service Cost	9.88	13.87
Total Re-measurements included in OCI	72.79	-106.85
Less: Benefits paid	225.00	26.61
Less: Contributions to plan assets	-	-
Closing benefit obligation	33.39	172.58

(vi) **Sensitivity Analysis of Defined Benefit Obligation:**

(₹ In Lakhs)

	2025-26	2024-25
(A) Discount rate Sensitivity		
Increase by 0.5%	32.97	168.54
(% change)	-1.26%	-2.34%
Decrease by 0.5%	33.83	176.83
(% change)	1.31%	2.47%
(B) Salary growth rate Sensitivity		
Increase by 0.5%	33.83	176.84
(% change)	1.32%	2.47%
Decrease by 0.5%	32.96	168.49
(% change)	-1.28%	-2.37%
(C) Withdrawal rate (W.R.) Sensitivity		
W.R. x 110%	33.44	172.57
(% change)	0.16%	-0.01%
W.R. x 90%	33.33	172.57
(% change)	-0.17%	-0.01%

(vii) **Principle Actuarial assumptions:**

(₹ In Lakhs)

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Discount Rate	6.90%	6.60%
Salary Growth Rate	6.00%	6.00%
Withdrawal rate	30% at younger ages reducing to 5% at older ages	30% at younger ages reducing to 5% at older ages

(viii) The above details are certified by the actuary.

33. The Holding company has made disinvestment in the shares of its associate i.e. SAL Steel Limited through share purchase agreement dated 04.09.25. The Realized gain on sale the said shares of Rs 1398.41 lakhs has been reflected as an "Exceptional Item" in the Consolidated Statement of Profit and loss for the for the year ended on 31st March, 2026.

34. Shah Alloys Limited and SAL Care Private Limited promoter of SAL Steel Limited (i.e Associate Company) have entered into a Share Purchase Agreement dated 04.09.2025 with Sree Metaliks Limited as the Acquirer whereby the Acquirer has agreed to acquire the entire shareholding held by the promoter selling shareholders at price of Rs 25 per Share and hence as at 31st March, 26 Shares of SAL Steel limited has been valued at the price mentioned in the said Share purchase agreement.

35. Foreign currency exposure at the yearend not hedged by derivative in-instruments.

Particulars	As at 31-03-2026	As at 31-03-2025
Advance Payment to Suppliers		
Rupees in Lakhs	-	0.45
US Dollar in Lakhs	-	0.006

36. Contingent Liabilities:**a) Contingent Liabilities**

(₹ in Lakhs)

Particulars		As at 31-03-2026	As at 31-03-2025
a) Claims against the Company not acknowledged as debts			
i.	Disputed Excise, Service Tax VAT and Customs Demand Matter Under Ap-peal	3333.59	3341.31
ii.	Disputed Goods & Service Tax Demand Matter Under Appeal	978.83	986.04
iii.	Disputed Income Tax Demand un-der Appeal	3755.00	3755.00
iv	Claim by parties/ Financial Institution	5123.80	5104.40
b) Guarantees excluding financial guarantees:		NIL	5000.00

b) Capital Commitments:

Estimated amount of contracts remaining to be executed on capital account [net of advances] and not provided for ₹ 3663.53 Lakhs (P.Y ₹ NIL).

Note:

- (a) It is not practicable for the Group to estimate the timings of cash outflows, if any, in respect of the above, pending resolution of the respective proceedings as it is determinable only on receipt of judgments/decisions pending with various forums/ authorities.
- (b) The Group has reviewed all its pending litigations and proceedings and has adequately provided for where provisions are required and disclosed as contingent liabilities where applicable, in its Consolidated financial statements. The Group does not expect the outcome of these proceedings to have a materially adverse effect on its financial results.

37. As Stated by the Management, the holding Company does not currently have insurance coverage for its Property, Plant & Equipments .The Holding Company may face the financial losses without any claim or compensation from an Insurance provider.

38. In the opinion of the Board of Directors of the Holding Company, the current assets, loans and advances are approximately of the value stated, if realized in the ordinary course of business and the provisions for depreciation and all known and ascertained liabilities are adequate and not in excess of the amounts reasonably necessary.

39. RELATED PARTY DISCLOSURES:

List of Related Parties and Relationships:

i) Concern where significant interest exists.

Sr. no	Name of the Concern	Nature of Relationship
1	SAL Steel Limited	Associate Concern (upto 31/12/2025)
2	SAL Corporation Pvt. Ltd	Enterprise in which KMP has significant influence
3	SAL Care Pvt Ltd	Enterprise in which KMP has significant influence
4	SAL Pharmacy (A Division of SAL Corporation Pvt. Ltd.)	Enterprise in which KMP has significant influence
5	SAL Hospital & Medical Institute (A Division of SAL Care Pvt Ltd.) till 31.3.2025	Enterprise in which KMP has significant influence
6	SAL Hospital & Medical Institute (A Division of Adarsh Foundation.) from 01.04.2025	Enterprise in which KMP has significant influence
7	Adarsh Foundation	Enterprise in which KMP has significant influence

(Related Parties have been identified by the Management)

1	Mr. Rajendra V. Shah (Chairman)	Key Managerial Personnel
2	Mr. Ashok Sharma (CFO)	Key Managerial Personnel
3	Mr. Mrinal Sinha (Whole time Director)(Till 11.11.2024)	Key Managerial Personnel
4	Mr. Prakashkumar Ramanlal Patel (Till 10.09.2025) (Whole Time Director)	Key Managerial Personnel
5	Mr. Rajnikant A. Vyas (From 04.09.2025) (Whole Time Director)	Key Managerial Personnel
6	Mr. Mayank Chadha (Till 11.05.2024)	Key Managerial Personnel
7	Mr. Narayanlal F. Shah (From 09.08.2024)	Key Managerial Personnel
8	Mr. Karan R. Shah	Close Member of Key Managerial Personnel
9	Mrs. Ragini R. Shah	Close Member of Key Managerial Personnel
10	Mrs. Nipa Jairaj Shah (from 14.08.2025) (Independent Director)	Key Managerial Personnel
11	Mrs. Shefali M. Patel (till 26.9.2025) (Independent Director)	Key Managerial Personnel
12	Mr. Ambalal C. Patel (Independent Director)	Key Managerial Personnel
13	Mr. Bipinbhai Gosaliya (from 24.02.2024) (Independent Director)	Key Managerial Personnel
14	Mr. Mitesh V. Jariwala (from 24.02.2024) (Independent Director)	Key Managerial Personnel

(Related Parties have been identified by the Management)**iii) Disclosures of Related Party Transactions**

(₹ In Lakhs)

Sr. no	Nature of Transaction	Parties mentioned at a (i) above		Key management personnel	
		2025-26	2024-25	2025-26	2024-25
1	Purchase of goods & Services	16.99	5856.63		
2	Purchase of Power	-	395.02		
3	Sales of Goods & Services	1047.22	1046.46		
4	Sales of Assets	4200.00	-		
5	Interest Paid	355.55	420.39		
6	Loan Availed	72.83	1645.00		
7	Loan Repaid	20.00	1772.50		
8	Remuneration	--	--	40.97	52.25
9	Siting Fees			3.80	2.40
10	Corporate Guarantee	-	5000.00	-	-

Note: Transactions of Goods and Services are Net of GST.

(iv) Disclosures of material transactions with related parties during the year:

S.N	Description	Related Parties	2025-26 (PY 2024-25)	Balance outstanding as at 31.03.2026 (PY 31.03.2025)
1	Purchase of Goods & Services	SAL Steel Ltd	16.99	-
			(5851.50)	(6487.46)
		SAL Hospital & Medical Institute (A Division of SAL Care Pvt. Ltd)	-	43.97
			(5.13)	(43.97)
2	Purchase of power	SAL Steel Ltd	-	-
			(395.02)	(-)
3	Sales of goods & Ser-vices	SAL Steel Ltd	1047.22	97.71
			(971.84)	(-838.55)
		SAL Corporation Pvt. Ltd	-	-
			(74.62)	(-89.79)
4	Sales of Assets	SAL Care Pvt. Ltd	4200.00	-
			(0)	(-)
5	Interest Paid	SAL Care Pvt. Ltd	223.55	624.51
			(267.73)	(423.31)
		SAL Corporation Pvt. Ltd	132.00	257.07
			(152.66)	(138.27)
6	Remuneration to Key Management Personnel	Mr. Ashok Sharma	19.20	
			(19.20)	
		Mr. Mrinal Sinha	-	
			(9.16)	
		Mr. Prakashkumar Raman-lal Patel	7.46	
			(16.73)	
		Mr. Rajnikant A. Vyas	3.79	
			(-)	
		Mr. Mayank Chadha	-	
			(1.34)	
		Mr. Narayanlal F. Shah	10.52	
			(5.82)	
7	Loan Availed	SAL Care Pvt. Ltd.	52.83	3731.01
			(445.00)	(3678.18)
		Mr. Rajendra V Shah	-	367.73
			(-)	(367.73)
		SAL Corporation Pvt. Ltd	-	2200.00
			(1200.00)	(2200.00)
		SAL Hospital & Medical Institute (A Division of Adarsh Foundation)	20.00	
			(-)	(-)

S.N	Description	Related Parties	2025-26 (PY 2024-25)	Balance outstanding as at 31.03.2026 (PY 31.03.2025)
8	Loan Repaid	SAL Care Pvt. Ltd.	-	
			(1772.50)	
		SAL Hospital & Medical Institute (A Division of Adarsh Foundation)	20.00	
			(-)	
9	Siting Fees – Independent Director	Mrs. Shefali M. Patel	1.00	
			(0.80)	
		Mr. Ambalal C. Patel	0.40	
			(0.80)	
		Mr. Bipinbhai Gosaliya	0.60	
			(0.40)	
		Mr. Mitesh V. Jariwala	1.40	
			(0.40)	
		Mrs. Nipa Jairaj Shah	0.40	
			(-)	
10	Corporate Guarantee provided	SAL Steel Ltd	-	
			(5000.00)	

The remuneration of directors and other members of Key management per-sonal during the year are as follows:

Particulars	2025-26	2024-25
Short term Benefits	40.97	52.25

Key Managerial Personnel and Relatives of Promoters who are under the employment of the holding Company are entitled to postemployment benefits and other long term employee benefits recognised as per Ind AS 19 - 'Employee Benefits' in the Standalone financial statements. As these employee benefits are lump sum amounts provided on the basis of actuarial valuation, the same is not included above.

All related party transactions entered during the year were in ordinary course of the business and are on arm's length basis. No amount has been recognised as bad or doubtful in respect of transactions with the related parties.

- 40.** Previous year figures have been regrouped / rearranged, wherever necessary to make them comparable with those of current year.
- 41.** The Holding company has sold its 16-inch Rolling Mill Plant for a consideration of Rs 1700.00 lakhs. The Profit on sale the said 16inch Rolling Mill of Rs 1691.53 lakhs has been shown as income in the Statement of Profit and loss and has been reflected as an "Exceptional Item" in the Consolidated Statement of Profit and loss for the year ended on 31st March, 2026.
- 42.** The Holding company has sold Plant and Machinery (including Capital Work in Progress [CWIP]) along with technical know-how & technology transfer for a consideration of Rs 6300.00 lakhs. The Gain arising of Rs 5347.68 lakhs out of sale of Plant and Machinery (including CWIP) along with technical know-how & technology transfer has been reflected as an "Exceptional Item" in the Consolidated Statement of Profit and loss for the for the year ended on 31st March, 2026.
- 43.** The Holding company had entered in to settlement agreement on 27th January, 2026 with HDFC Bank for the settlement of its entire dues in respect of various facilities and assistance provided by HDFC Bank The said agreements provide for the settlement of entire dues in respect of financial assistance and facilities with the underlying Securities for the payment of Rs 1800.00 lacs towards full and final settlement against the total liability (Principal and Interest as per the books of the company) of Rs 2523.77 lacs resulting in to the waiver of liability (Principal and Interest) amounting to Rs 723.76 lacs. The said Waiver of Principal and Interest has been shown as income in the Consolidated Statement of Profit and loss and has been reflected as an Exceptional Item in the Consolidated Statement of Profit and loss for the year ended on 31st March 2026.

- 44.** The Holding company in its board meeting dated 21.07.2025 had declared closure of its existing Iron and Steel plant considering the technology obsolescence and increasing higher production cost due to which there is a persistent loss since last couple of years and draining the resources of the holding company and accordingly the Iron and Steel plant situated at Vill. Santej, Tal. Kalol, Dist. Gandhinagar, in the State of Gujarat has been shut down and as per the management, the operations of the Plant has been closed since August, 2025. The holding company is exploring various options in the best interest of its stakeholders and on that basis, the provision for impairment of the assets has not been made and the accounts have been prepared on a "going concern" basis.
- 45.** The balance confirmations from the suppliers non-moving banks and customers have been called for, but the same are awaited till the date of audit. Thus, the balances of receivables, advance from customers, non-moving banks and trade payables have been taken as per the books of accounts submitted by the Group and are subject to confirmation from the respective parties.
- 46.** The Consolidated financial statements were authorized for issue by the directors on 30th May, 2026.

47. Corporate Social Responsibility contribution

Based on the average net profits of the group after computation of Net Profit as per Section 198 of the Companies Act, 2013 for the preceding three financial years, the group is not required to spend any amount on CSR activities during the financial year 2025-26.

47A IND AS 115- Illustrative disclosures

The Holding Company has recognised the following amounts relating to revenue in the statement of profit or loss:

(₹ In Lakhs)

Particulars	For the year ended 31 st March, 2026	For the year ended 31 st March, 2025
Revenue from contracts with customers	3,726.67	26,651.70
Total revenue	3,726.67	26,651.70

Revenue is recognized upon transfer of control of products to customers

(a) Disaggregation of revenue from contract with customers

Revenue from sale of products represents revenue generated from external customers which is attributable to the company's country of domicile i.e. India and external customers outside India as under:

(₹ In Lakhs)

Particulars	For the year ended 31 st March, 2026	For the year ended 31 st March, 2025
Revenue from		
- Outside India	-	-
- In India	3,726.67	26,651.70

Two customers contributed 10% or more to the company's revenue for 2025-26 and Two customer contributed 10% or more to the company's revenue 2024-25.

(b) Contract assets and liabilities

The Company has recognised the following revenue-related contract assets and liabilities

(₹ In Lakhs)

Particulars	For the year ended 31 st March, 2026	For the year ended 31 st March, 2025
Contract Assets	107.91	123.77
Total contract assets	107.91	123.77
Contract liability	577.83	1,644.54
Total contract liabilities	577.83	1,644.54

(c) Performance obligations

The performance obligation is satisfied upon delivery of the finished goods and payment is generally due within 1 to 3 months from delivery. The performance obligation to deliver the finished goods is started after receiving of sales order. The customer can pay the transaction price upon delivery of the finished goods within the credit period, as mentioned in the contract with respective customer.

47B TAX RECONCILIATION

Income taxes recognised in Statement of Profit and Loss

(₹ In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Current tax		
In respect of the current year	-	-
(Excess)/Short provision for tax of earlier years	-	-
Deferred tax(credit) /Charged	2,484.22	(568.56)
Total income tax expense recognised in respect of continuing operations	2,484.22	(568.56)

Tax reconciliation

The income tax expense for the year can be reconciled to the accounting profit as follows:

(₹ In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Profit before taxes	(303.42)	(2,312.91)
Enacted tax rate in India	25.168%	25.168%
Expected income tax benefit/(expense) at statutory tax rate	-	-
Current Tax expenses on Profit before tax expenses at the enacted income tax rate in India	(76.36)	(582.11)
Non deductible expenses for Tax Purpose		(652.03)
Deductible Expenses for Tax purposes		69.98
Effect of:		
Deferred tax(credit) /Charged	2,484.22	(568.56)
Income taxes recognised in the Statement of Profit and Loss	2,484.22	(568.56)

The tax rate used 22% plus surcharge @ 10% and cess @ 4% payable by corporate entities in India on taxable profits under the Indian tax laws.

Income tax recognised in other comprehensive income

(₹ In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Deferred tax		
Arising on income and expenses recognised in other comprehensive income:		
Remeasurement of defined benefit obligation	(18.32)	26.89
Total income tax recognised in other comprehensive income	(18.32)	26.89
Bifurcation of the income tax recognised in other comprehensive income into:-		
Items that will not be reclassified to Statement of Profit and Loss	(18.32)	26.89
Income tax recognised in other comprehensive income	(18.32)	26.89

Note: Deferred tax liability has been calculated using effective tax rate 25.168 %

Components of deferred tax assets and liabilities

(₹ In Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
(A) Deferred tax assets		
Disallowances of employee benefits u/s. 43B of the Income Tax	9.05	412.07
Unabsorbed loss	6,316.36	8,238.92
	6,325.41	8,650.99
(B) Deferred tax Liabilities		
Difference between book and tax depreciation	992.71	852.39
	992.71	852.39
Deferred Tax Assets (Net)	5,332.70	7,798.60

48. Undisclosed Transactions

As stated, & confirmed by the Board of Directors, The Group does not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).

49. Benami Transactions

As stated, & confirmed by the Board of Directors, The Group does not have any Benami property, where any proceeding has been initiated or pending against the holding Company for holding any Benami property.

50. Loan or Investment to Ultimate Beneficiaries

As stated, & Confirmed by the Board of Directors, The Group has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the holding company (Ultimate Beneficiaries) or
- provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries

51. Loan or Investment from Ultimate Beneficiaries

As stated, & Confirmed by the Board of Directors, The Group has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
- provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries

52. WILLFUL DEFAULTER

As stated, & Confirmed by the Board of Directors, the Group has not been declared willful defaulter by the bank during the year under review.

53. Transactions with Struck off Companies

As stated, & Confirmed by the Board of Directors, the Group has not under taken any transactions nor has outstanding balance with the company Struck Off either under section 248 of the Act or under Section 560 of Companies act 1956.

54. Crypto Currency

As stated, & Confirmed by the Board of Directors. The Group has not traded or invested in Crypto Currency or Virtual Currency.

55. Compliance with number of layers of companies:

As informed and confirmed by the Board of Directors, the Group has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with Companies (Restriction on number of Layers) Rules, 2017.

56. Compliance with Scheme of Arrangement

The Group has not applied for any scheme of Arrangements under sections 230 to 237 of the Companies Act 2013.

57. As stated, & Confirmed by the Board of Directors, The Holding Company has not been sanctioned any term loan during the year, but associate company has been sanctioned term loan during the year, and the terms raised have been used for the purpose for which same were raised.

58. As stated, & Confirmed by the Board of Directors, the Property, plant and equipment is in the name of the Group.

59. As stated, & Confirmed by the board of Directors, the Holding Company has not been sanctioned working capital limits but associate company has been sanctioned working capital limits from a bank on the basis of security of the current assets and revised quarterly statement filed are in agreement with the Books of Accounts.

60. During the year under review, the associate company has taken the stock of by-products lying at shop floor as part of Inventories and consequently during the year under review, the associate company has written back consumption of by-products worth ₹ 1609.16 lakhs on the basis of physical verification of stock of by-products lying at the shop floor, and the same has been shown as exceptional item in the profit and loss statement for the year ended on 31st March, 2026 of the associate company.

61. During the year under review, the Holding Company has made disinvestment in the shares of its associate i.e. SAL Steel Limited through share purchase agreement dated 04.09.25 and discontinued the Equity Method in Consolidated Financial Statements. The Profit on discontinuation of Equity Method of Rs 4399.00 lakhs has been reflected as an "Exceptional Item" in the Statement of Profit and loss for the year ended on 31st March, 2026

Signatures to Notes - 1 to 61

Notes referred to herein above form an integral part of the Consolidated Financial Statements.

As per our report of even date attached.

For **Parikh & Majmudar**
Chartered Accountants
(Firm Regn.No.107525W)
UDIN: 26107628GOVAZB8572

For and on behalf of the Board of Directors,
Shah Alloys Limited

CA Satwik Durkal
Partner
Membership No. : 107628

[Rajendra V Shah]
Chairman
DIN- 0020904

[Ashok Sharma]
Whole Time Director & CFO
DIN-0038360

Place : Ahmedabad
Date : 30th May, 2026

[Narayanlal F.Shah]
Company Secretary

[Rajnikant A.Vyas]
Whole Time Director
DIN- 11276226



SHAH ALLOYS LIMITED



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